

**Murrindindi**  
Shire Council

# ***Council Budget***

## ***2012 – 2013***

Adopted by Council

18 June 2012

This Budget Report has been prepared with reference to The Institute of Chartered Accountants in Australia, *Victorian City Council Model Budget – 2012-13: a best practice guide for reporting local government budgets in Victoria*.

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**COUNCILLORS 2012**



Cr John Walsh  
Mayor



Cr Chris Healy  
Deputy Mayor



Cr Sally Abbott Smith



Cr Peter Beales



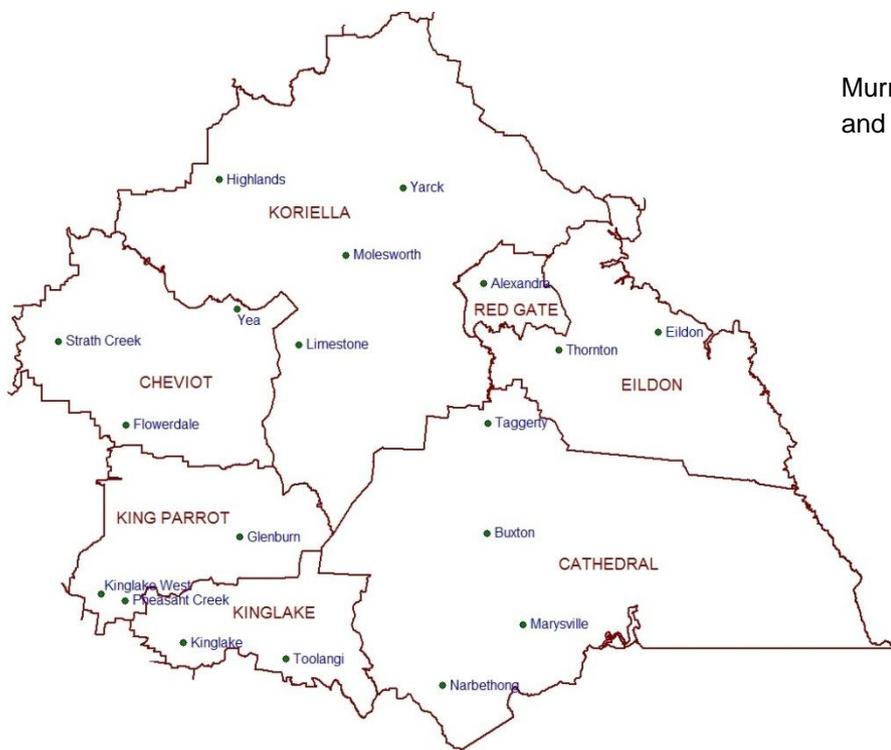
Cr Kevin Bellingham



Cr Bob Flowers



Cr Cris Ruhr



Murrindindi wards  
and townships

## CEO & MAYOR'S INTRODUCTION

The *2012-13 Budget* is prepared in response to the *Council Plan* that has an emphasis on enhancing Council's long term financial sustainability as well as continuing the efforts of restoring communities and facilities following the February 2009 bushfires. These bushfires were followed by floods in 2010, 2011 and 2012 which have also had an impact upon the rebuilding and maintenance of our infrastructure. The receipt of new and enhanced assets, following the 2009 bushfires has an important impact upon the *2012-13 Budget* with recurrent expenditure and income remaining at significantly higher than "pre bushfire" levels as the restoration of Council and community facilities is completed. The cost of operating and maintaining these new and enhanced assets will have a significant impact upon Council and the Murrindindi community for many years to come.

In order to address the impact, Council undertook a significant review of its services in 2011-2012. The purpose of the Murrindindi Services Review was to ensure Council's long term financial sustainability whilst ensuring that the increase in rate revenue is maintained at 6 per cent per annum. Two percent of rates would be devoted to an infrastructure reserve to reduce the long term infrastructure renewal gap. As a result of the community consultation on the Murrindindi Services Review, Council received in the order of 330 submissions which expressed concerns regarding a number of the proposals including the initial redundancy of 5 positions and the creation of 3 new positions; and the reduction in funding for various activities of Council such as economic development and tourism programs.

The recommendations of the Services Review are incorporated within the 2012-2013 Budget and include:

- Asset sales of **\$1.0** million;
- Reductions in expenditure of **\$ 1.110** million;
- Increasing revenue from Fees and Charges by 10%.

As a result of the implementation of the Murrindindi Services Review, further savings may also be found throughout the year.

An important driver of the Murrindindi Services Review is that Council's bushfire related, gifted and/or novated assets will have an impact upon our budget of the order of **\$1.8 million** per annum. This places severe strain on the capacity of Council to sustain, and will continue to be the subject of strong advocacy by Council to the State Government. In addition, the Goulburn River High Country Rail Trail of about 80 kilometres has been completed in 2011-12. This important project requires further maintenance costs and also contributes to the value of assets to be depreciated by Council.

The impact of the introduction of these budgetary measures is evident in Council's Strategic Resource Plan (SRP) which forms part of its Council Plan 2009-2013 (revised May 2012). One of the measures of Council's financial sustainability is its liquidity ratio (current assets divided by current liabilities). Good financial management seeks to have a liquidity ratio in the order of 1:1.5. Without these long term financial measures, the SRP (revised in July 2011) projected that the liquidity ratios would fall below 1.0 during the 2013/14 year and continue to decline for the life of the 10 year financial plan with negative ratios from the 2018/19 year. With the measures introduced in the 2012-2013 budget, the liquidity ratio in 2012-2013 will be **1:1.8** and increase rather than decline over the life of the 10 year financial plan.

In total the expenditure identified in this budget totals **\$41.8 million**, operating expenditure of **\$31.6 million** and capital works at **\$10.2 million**.

The priorities in the Budget take into consideration the final year of the *Council Plan* approved in November 2009 (reviewed in May 2012). The Council Plan details the activities and the performance measures the organisation will be accountable for during the financial year. These will be reported to Council on a quarterly basis and in Council's Performance Statement in its Annual Report.

The annual review of the long term financial strategy is based upon the rate of rebuild as well as the new costs, such as those outlined above.

As outlined above, the Budget contains Capital Expenditure of **\$10.2 million** in 2012-13, which is made up of:

- renewal investment of **\$4.6 million**;
- upgrade of **\$1.3 million**; and
- new assets of **\$4.3 million**.

Council's operating revenues and expenses for 2012-13 are **\$32.9 million** and **\$31.6 million** respectively.

Council will borrow **\$500,000** in 2012-13 with a further **\$500,000** per annum thereafter for the life of the Strategic Resource Plan (SRP) to assist funding of long term assets.

These projects are achieved as Council will increase municipal rates and charges revenue from all rateable properties by **6 per cent** to **\$14.403 million**. Included within this increase is an **4 per cent** rise in total revenue for waste collection, primarily due to the increase in State Government levies. Effectively this means an increase in the rate in the dollar of **.70 per cent** plus **1 per cent** arising from supplementary valuations and growth. As part of Council's ongoing commitment to addressing its long term infrastructure renewal obligations, recurrent expenditure of **\$229,000** will be earmarked for allocation to the Infrastructure Maintenance Reserve which was established in the 2011-2012 budget.

A focus of the plan is a continued commitment to asset management and funding of the renewal gap to maintain safe and serviceable assets for our community and maintenance of the current range and level of service provision. Council is working towards ensuring that it continues to increase its expenditure towards the renewal of its assets in order to achieve its longer term objective of reducing the infrastructure renewal gap.

Council is also committed to reducing its expenditure and operational costs and has achieved that by keeping operational cost levels below the MAV Local Government cost index the most recent forecast being 3.9% in June 2012.

The rate assistance package which has been an essential outcome to compensate for the revenue loss of Council whilst the rebuild occurs will conclude in 2012-2013. The rate of rebuild and restoration of Council's valuation and revenue base will have a significant impact on council's long term ability to maintain the range and levels of services. Whilst the rate assistance package has assisted in the short to medium term, it will not address the longer term impact of the new and enhanced facilities being constructed following the 2009 Bushfires. As a result, it was necessary for Council to conduct the Services Review.

This budget was developed following both the preparation of the Services Review and through a rigorous process of consultation and review. Council endorses it as being a financially responsible response to the challenges that the Murrindindi community faces into the future.



Cr John Walsh  
Mayor



Margaret Abbey  
Chief Executive Officer



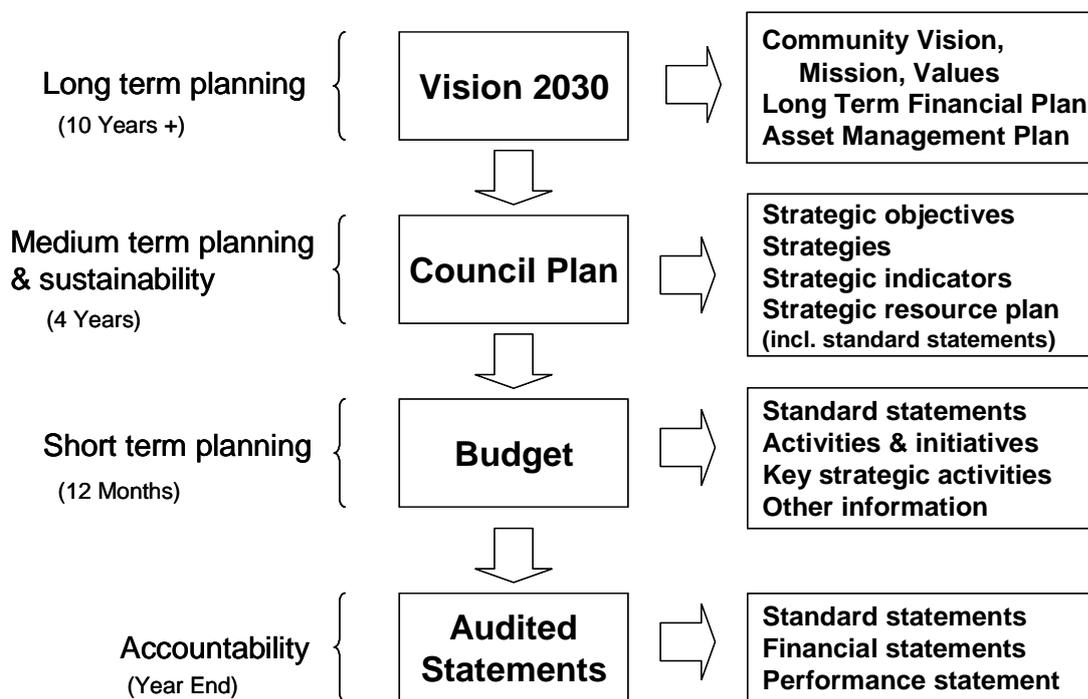
**LINKING THE BUDGET TO THE COUNCIL PLAN**

**STRATEGIC PLANNING FRAMEWORK**

The *Strategic Resource Plan* (long term financial plan) included in the *Council Plan 2009 – 2013* summarises the financial and non-financial impacts of the objectives and strategies of the *Council Plan* and determines the sustainability of these objectives and strategies.

The *Annual Budget 2012-13* has been framed within the *Strategic Resource Plan*. Activities and initiatives have been included in the *Annual Budget 2012-13* which contribute to achieving the strategic objectives specified in the *Council Plan*.

The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year.

This budget has been prepared generally in accordance with *Local Government Act 1989* Financial Regulations, accepted accounting practices and the *Best practice guide for reporting local government budgets in Victoria*, which is reviewed and released annually by The Institute of Chartered Accountants in Australia in conjunction with the Municipal Association of Victoria, Finpro and LGPro.

## OUR PURPOSE

### **Our Vision**

Murrindindi Shire will be a vibrant and progressive place, with strong communities thriving within a healthy environment.

### **Our Mission**

To care for, foster and promote the Murrindindi Shire in partnership with communities and other stakeholders.

### **Our Values**

Our behavior and actions will be guided by our values.

#### **Honesty and Integrity**

We will be open and truthful in our dealings

#### **Accountability and Consistency**

We will accept responsibility for our actions and be consistent in the application of our principles, policies and processes

#### **Innovation and Excellence**

We will consider new ideas, opportunities and better ways of doing things

#### **Respect and Trust**

We will respect other people and their opinions and do as we say we will

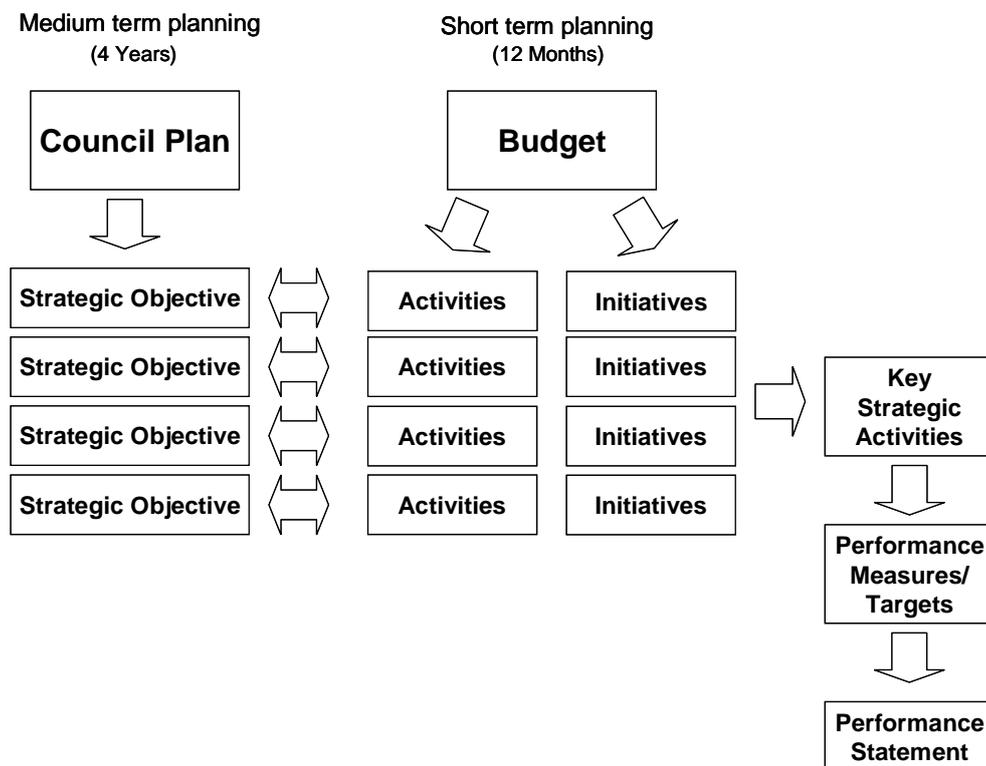
## STRATEGIC OBJECTIVES

Strategic Objective	Description
Governance	Effective leadership providing representation and advocacy for the community backed by a financially strong organisation.
Community	Communities enjoying good health and well being.
Local Economy	Sustainable growth in our local economy.
Environment and Climate Change	A natural environment that is diverse, healthy and cared for.
Planning and Land Use	Sustainable land use, development and growth
Infrastructure	To enhance the sustainability of our infrastructure, recognising the changing needs and expectations of our communities
Corporate Development	Improve systems and processes.

**ACTIVITIES, INITIATIVES AND KEY STRATEGIC ACTIVITIES**

This section provides a description of the activities and initiatives to be funded in the *Annual Budget* for the 2012-13 year and how these will contribute to achieving the strategic objectives specified in the *Council Plan*. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The breakdown of revenue and expenditure within each theme represents operational revenue and expenditure.

The relationship between these components of the Budget and Council Plan is shown below.



## THEME 1: GOVERNANCE

## OBJECTIVES

- Effective leadership providing representation and advocacy for the community backed by a financially strong organisation.

Strategies the Council will use during the year to achieve the objectives above are:

- Facilitate and support recovery within fire affected communities
- Provide opportunity for open and responsive communication with the community
- Improve governance systems, processes and relationships
- Be consistent fair and transparent in our decision making
- Provide sound financial management.
- Advocate on issues of importance to our community

## ACTIVITIES

The following represent the main activities of this Theme.

<b>Service Category</b>	<b>Description</b>	Revenue (Expenditure) <b>Net Cost</b> <b>\$'000</b>
<b>Civic functions and events</b>	These events and functions include Council meetings and the support of community functions including Australia Day event, citizenship ceremonies and support of local art shows	0 (53) <b>(53)</b>
<b>Communications and publications</b>	Communications and publications include a regular Mayors chair and Councillor Comment to keep residents informed of council activities and what's happening across the shire. Regular radio spots are maintained and newsletters issued as well as annual reports and strategy documents	0 (211) <b>(211)</b>
<b>Chief Executive and Executive Team</b>	This area includes Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas. Income relates to Victorian Grants Commission Annual Grant.	3,098 (712) <b>2,386</b>
<b>Councillors</b>	This includes the cost of council elections, council chambers, Mayor and Councillors expenses and corporate support for Councillors	2 (583) <b>(581)</b>

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**INITIATIVES**

1. Continue community visioning exercise to develop a Murrindindi 2030 Community Plan.
2. Complete continuous improvement and Best Value requirements.
3. Implement the Murrindindi Reform and Recovery Plan.
4. Conduct the induction of new and returning Councillors.

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**KEY STRATEGIC ACTIVITIES**

<b>Key Strategic Activity</b>	<b>Activity</b>	<b>Performance measure</b>	<b>Performance Target</b>
<b>Provide Sound financial stewardship</b>	Ensure sound financial practices are maintained	Number of serious/high audit issues raised in Management Letter for 2011-12 Financial Year	≤ 2

## THEME 2: COMMUNITY

## OBJECTIVES

- Communities enjoying good health and well being

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support recovery within fire affected communities.
- Foster a more resilient community by promoting diversity, inclusion, access and equity, and supporting community interaction
- Facilitate improved quality of life for the Murrindindi community.
- Advocate for and facilitate access to Arts and culture experiences and events.

## ACTIVITIES

The following represent the main activities of this Theme.

<b>Service Category</b>	<b>Description</b>	<b>Revenue (Expenditure) Net Cost \$'000</b>
<b>Children and Family Services</b>	This Unit provides family orientated support services including Maternal and Child Health, home and centre based childcare and youth support.	623 <u>(957)</u> <b>(334)</b>
<b>Aged &amp; Disability Services</b>	This Unit provides a range of services for the aged and people with disabilities including delivered and group meals, domestic support, personal care, social activities and outings, home maintenance and senior citizens clubs	1,755 <u>(2,072)</u> <b>(317)</b>
<b>Community Services Administration</b>	This includes general administration and the administration of Council's Community Properties.	120 <u>(478)</u> <b>(358)</b>
<b>Emergency Services</b>	Funding of Council's Emergency Services obligations.	38 <u>(79)</u> <b>(41)</b>
<b>Library Services</b>	This Unit provides Libraries in Alexandra, Yea and Kinglake and the mobile library visits Marysville, Buxton, Eildon, Flowerdale and Strath Creek. The service caters for cultural, recreational and educational needs of residents and provides a focal point for the community to meet, relax and enjoy the facilities and services offered.	135 <u>(480)</u> <b>(345)</b>
<b>Customer Services</b>	This Unit provides front counter services at Alexandra, Yea and Kinglake offices including reception, telephone, receipting of payments, connecting customers with relevant departments, customer request coordination, hall bookings etc.	12 <u>(533)</u> <b>(521)</b>
<b>Recreation Services</b>	This Unit provides strategic planning to inform the development of recreation services and infrastructure and coordinates council services	110 <u>(507)</u> <b>(397)</b>

Service Category	Description	Revenue (Expenditure)
		Net Cost \$'000
	including swimming pools and the mobile skate ramp includes all recreation responsibilities in Shire including Swimming Pools, Sports Pavilions and Recreation centre.	

## INITIATIVES

1. Continue work with fire affected communities to strengthen communities and prepare for future disasters.
2. Establish maintenance service standards for Section 86 Committees of Management.
3. Implement ongoing prioritised strategies from the Health and Well Being Plan.
4. Identify and implement projects, programs and initiatives to meet the key strategic directions of the "Linking Murrindindi Access and Liveability for All" Strategic Plan 2011-13.
5. Develop a diversity plan for Council's Aged and Disability Services.
6. Investigate a Community Capacity Building Initiative in Yea.

## KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
<b>Funding Community Groups Needs</b>	Community and Emergency Grants	That Community Grant applications are considered in accordance with grant guidelines	All applications are determined by Council

## THEME 3: LOCAL ECONOMY

## OBJECTIVES

- Sustainable growth in our local economy

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support recovery of businesses within fire affected communities.
- Support and promote events and festivals across the Shire.
- Provide support to new and expanding businesses.
- Participate in cooperative marketing.
- Facilitate improved access to Information communication Technology and mobile phone services.
- Undertake or facilitate major economic development projects.

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		<b>Net Cost</b>
		<b>\$'000</b>
<b>Tourism</b>	Provides a framework for shire wide and cross council co-operation in visitor information services and destination marketing to maximize visitor numbers and economic yield.	20 <u>(257)</u> <b>(237)</b>
<b>Economic Development</b>	This Unit assists business investment and growth and facilitates opportunities for local residents to improve their education and skill levels and access local employment	0 <u>(234)</u> <b>(234)</b>
<b>Community Development</b>	Grant Funded Program to revitalise the townships of Alexandra, Eildon & Thornton.	188 <u>(482)</u> <b>(294)</b>
<b>Development Properties</b>	Lease rental of Council properties and associated maintenance expenditure.	61 <u>(61)</u> <b>0</b>
<b>Yea Saleyards</b>	This area covers the management and operations of the Yea Saleyards.	277 <u>(150)</u> <b>127</b>

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 INITIATIVES

1. Develop Action Plans to enable implementation of the Economic Development Strategy 2011 – 2016.
2. Advocate for the expansion of local provision of post secondary training opportunities through the Murrindindi Training Institute.
3. Attract investment into available industrial land.
4. Facilitate processes relating to the development of Mt Pinniger Resort.
5. Progress the development of industrial land in Alexandra – former Alexandra Saleyards.
6. Work with Yarra Ranges Regional Marketing to assist in the delivery of the Marysville and Triangle Marketing and Events Implementation Plan.
7. Investigate and advocate for improved access to high speed, affordable broadband and mobile phone services. If warranted apply for grant funding for an initial implementation.
8. Resolve future management arrangements for Yea Wetlands Centre and pursue a sustainable business model.

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 KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
<b>Undertake or facilitate major economic development projects</b>	Progress the sale and/or redevelopment of the former Alexandra Sale yards site	Sale or Redevelopment Plan approved by Council	30 June 2013

## THEME 4: CLIMATE CHANGE AND NATURAL ENVIRONMENT

## OBJECTIVES

- A natural environment that is diverse, healthy and cared for

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support environmental recovery within fire affected communities
- Promote and advocate sustainable living, business practice and land use
- Reduce generation of waste by Council and the community
- Integrate environmental resource and land management functions across Council operations
- Reduce council and community carbon footprint
- Encourage the community to adapt to climate change

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		<b>Net Cost</b>
		<b>\$'000</b>
<b>Bushfire Recovery</b>	Continue the Bushfire Recovery Program as funded.	110 <u>(789)</u> <b>(679)</b>
<b>Environmental Management</b>	Manage the overall impact of council's impact on the environment including roadside biodiversity and weed mapping and pest, plant and animal programs.	0 <u>(170)</u> <b>(170)</b>
<b>Waste Management Services</b>	Provides kerb side rubbish and recycling collection, management of refuse recovery centers at Alexandra, Yea, Eildon Kinglake and Marysville and a landfill in Alexandra. The service also provides educational programs aimed at reducing the generation of waste. Any surplus from these operations is allocated to a reserve for future waste management works.	3,053 <u>(2,433)</u> <b>620</b>

## INITIATIVES

1. Implement an environmental best practice code and training plan for outdoor works.
2. Develop and implement guidelines for the management and protection of roadside conservation values.
3. Identify and prioritise sites other than roadsides, with significant biodiversity values and formulate management guidelines to protect them.
4. Review and develop a domestic wastewater management strategy subject to funding being available.
5. Develop and commence implementation of an offset plan for native vegetations removal associated with Council managed works.
6. Establish water use targets for Council facilities and activities and monitor progress.
7. Adopt and implement Council's waste management strategy, including the expansion of recycling facilities in public places.

## KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
<b>Integrate environmental resource and land management across Council operations</b>	Develop and implement guidelines for the management and protection of roadside conservation values	Council adopted Roadside Management Plan	30 June 2013

## THEME 5: PLANNING AND ENVIRONMENT

## OBJECTIVES

- Sustainable land use, development and growth

Strategies the Council will use during the year to achieve the above objectives are:

- Streamline approvals processes to encourage rebuilding in fire affected areas
- Use a strategic approach to land use planning to facilitate integrated residential and public facility construction
- Continue to strengthen partnerships with the Department of Sustainability and Environment and the Country Fire Authority.

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		Net Cost
		\$'000
<b>Building Control</b>	Provides statutory building services to the council and community including processing of building permits, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	229 <u>(315)</u> <b>(86)</b>
<b>Local Laws</b>	Facilitates a safer community through the provision of school crossing supervision, traffic management, domestic animal management, regulation and enforcement of local laws and community fire prevention	159 <u>(478)</u> <b>(319)</b>
<b>Development Approvals</b>	Processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing council at the Victorian Civil and Administrative Tribunal where necessary. The service also monitors the Murrindindi Planning Scheme as well as preparing major policy documents shaping the future of the shire. It also prepares and processes amendments to the Murrindindi Planning Scheme.	247 <u>(803)</u> <b>(556)</b>
<b>Environmental Health</b>	Protects the community's health and well being by coordinating food safety support programs and immunization.	97 <u>(177)</u> <b>(80)</b>

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**INITIATIVES**

1. Complete the Municipal Fire Management Plan.
2. Facilitate Goulburn Murray Water land transfers for future development options
3. Review and adopt Alexandra Urban Design Framework.
4. Incorporate new bushfire policy into the Murrindindi Planning Scheme having regard to the 2009 Bushfire Royal Commission recommendations.
5. Commence review of the Municipal Strategic Statement.
6. Assist Goulburn Murray Water in rezoning process related to the Mt Pinniger Resort Development.

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**KEY STRATEGIC ACTIVITIES**

<b>Key Strategic Activity</b>	<b>Activity</b>	<b>Performance measure</b>	<b>Performance Target</b>
<b>Continue to strengthen partnerships with Department of Sustainability and Country Fire Authority</b>	Complete the Municipal Fire Management Plan	Plan adopted by Council	30 June 2013
	Incorporate new bushfire policy into the Murrindindi Planning Scheme having regard to the 2009 Bushfire Royal Commission findings	Policy incorporated into the Murrindindi Planning Scheme	31 March 2013

**THEME 6: INFRASTRUCTURE****OBJECTIVES**

- To enhance the sustainability of our infrastructure, recognizing the changing needs and expectations of our communities

Strategies the Council will use during the year to achieve the above objectives are:

- Rebuild community infrastructure damaged or destroyed by the February 2009 fires
- Work with the fire affected communities and other levels of government to assist the implementation of priority infrastructure projects
- Undertake a range of community infrastructure projects which enhance community amenity and foster civic pride
- Align infrastructure service delivery with community needs and expectations
- Improve and expand the network of footpaths and shared trails both within towns and linking communities
- Maintain and further develop a safe and efficient transport network
- Undertake whole-of –life costing analyses for all new assets, and commit to funding necessary operational, maintenance and renewal amounts
- Enhance the organisation’s asset knowledge and data
- Define and quantify the infrastructure renewal funding gap and seek to close this gap by 5% per annum.

Activities set out below are those the Council undertakes to meet the needs of the community.

Large capital and recurrent grants and contributions are received under this theme. The details of the income are described under the analysis of the Operating Statement.

See section 6 and Appendix C for details of capital works projects.

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure)
		<b>Net Cost</b>
		<b>\$'000</b>
<b>Capital Income</b>	Funding for Capital projects.	4,238 (0) <b>4,238</b>
<b>Parks &amp; Gardens</b>	Provide planning, development and maintenance to our public open space, road reserves and parks	0 (1,190) <b>(1,190)</b>
<b>Quarry operations</b>	Operation of Council's Topsy Gully Quarry and Drysdale's Pit.	436 (409) <b>27</b>
<b>Infrastructure Works</b>	Includes cost of Infrastructure Operations and other infrastructure works in Shire.	2,841 (6,575) <b>(3,734)</b>
<b>Depreciation</b>	Depreciation of Infrastructure Assets.	0 (5,105) <b>(5,105)</b>

## INITIATIVES

1. Develop a shire wide pathway strategy to identify future priorities.
2. Review key road and related renewal strategies for input into the ten year capital works program.
3. Undertake works at Breakaway Bridge.
4. Implement essential service safety systems for public buildings under Council control.
5. Undertake a review of maintenance scheduling activities for Council buildings.
6. Pursue funding for Alexandra to Eildon shared path link.

## KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Activity	Performance measure	Performance Target
<b>Undertake a range of community infrastructure projects which enhance community amenities and foster civic pride</b>	Completion of capital works program.	Report to Council on a quarterly basis	Minimum 70 percent of program budget expended.

## THEME 7: CORPORATE DEVELOPMENT

## OBJECTIVES

- Improve systems and processes

Strategies the Council will use during the year to achieve the above objectives are:

- Improve systems and processes.
- Communicate well with our stakeholders
- Deliver excellent customer service
- Reduce organisational risk
- Be an employer of choice

Activities set out below are those the Council undertakes to meet the needs of the community.

## ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Revenue
		(Expenditure) Net Cost \$'000
<b>Financial Services</b>	Includes the management of council's finances, payment of salaries, accounts payable & receivable, raising and collection of rates and charges and valuation of properties throughout the municipality	13,447 <u>(819)</u> <b>12,628</b>
<b>Corporate Services</b>	Provides statutory and corporate support services to council, including coordination of business papers for meetings of the council and its committees and coordination of procurement. It is responsible for the provision of document and information management support services to Council, including compliance with statutory obligations under Freedom of Information, Public Records, Information Privacy and Local Government Acts.	1,637 <u>(2,408)</u> <b>(771)</b>
<b>Organisational Development</b>	Has a focus on management of risk and organisational well being and improving performance through the continuous development, improvement and implementation of our strategies, policies and procedures.	0 <u>(373)</u> <b>(373)</b>
<b>Depreciation</b>	Depreciation of Council's physical and infrastructure assets	0 <u>(1,216)</u> <b>(1,216)</b>
<b>Information Technology</b>	Provides support, and maintains communications and computing systems, facilities and infrastructure to enable staff to deliver services in a smart, productive and efficient way	0 <u>(548)</u> <b>(548)</b>

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**INITIATIVES**

Note: where not specified, services will be funded from net operating budget.

1. Support staff to achieve their best.
2. Progress an electronic document system.
3. Refine the grants application and management process.
4. Implement procurement policies and processes.
5. Implement new proposed Chart of Accounts.
6. Implement Rating Strategy.

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**KEY STRATEGIC ACTIVITIES**

Key Strategic Activity	Activity	Performance measure	Performance Target
Improve systems and processes	Review the Rating Strategy	Recommendations from Review of Rating Strategy implemented	30 June 2013

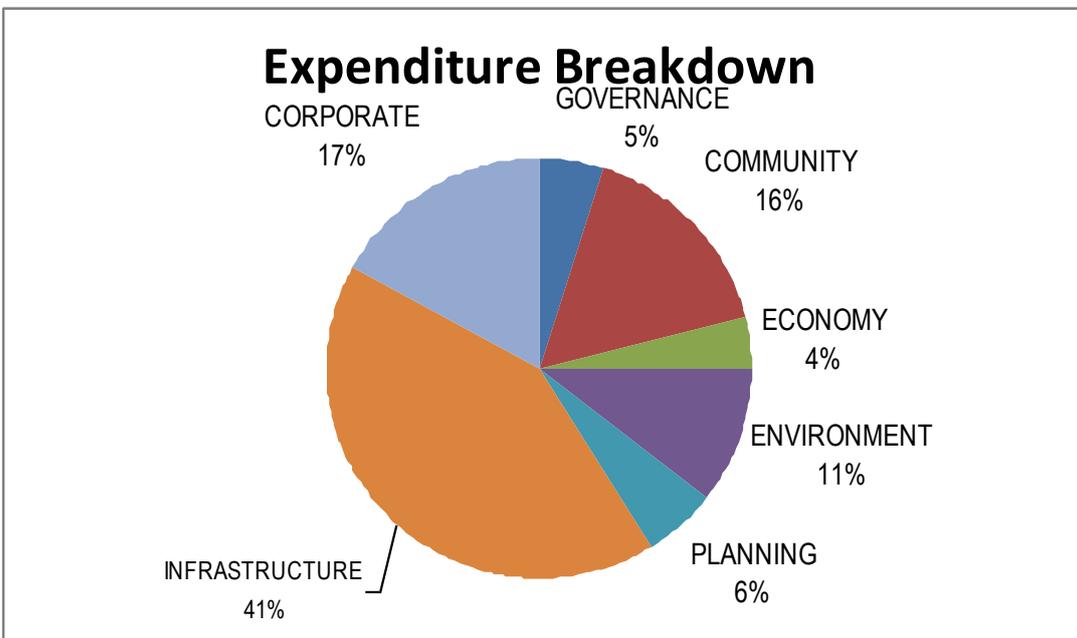
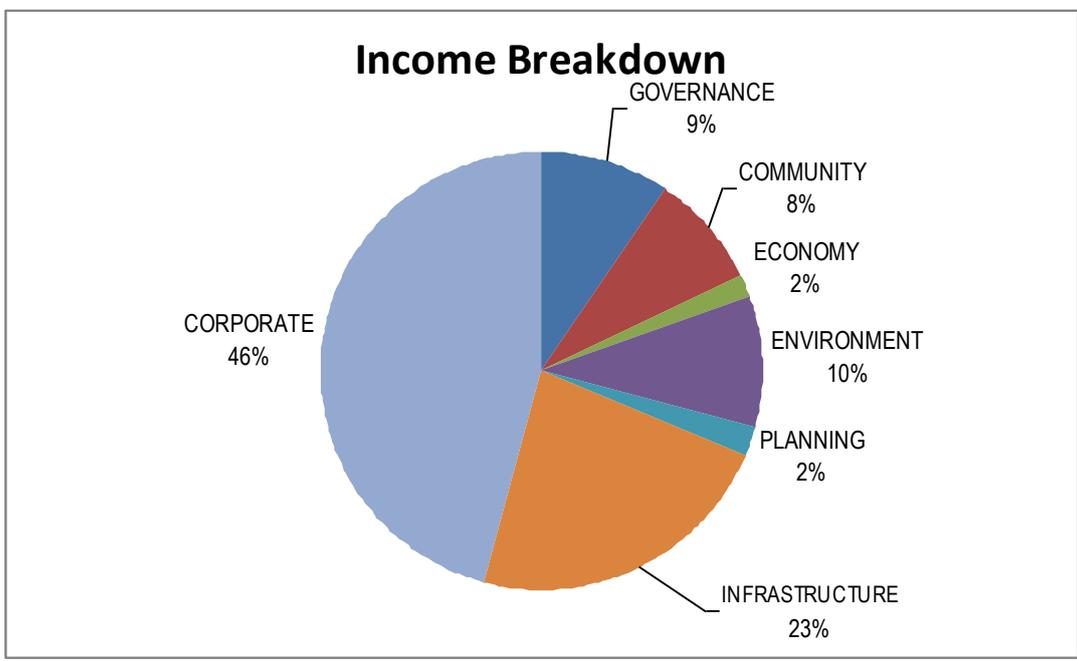
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**THEMATIC SUMMARY**

Theme	Income	Expenditure	Net
Governance	3,099,721	1,558,734	1,540,987
Community	2,792,118	5,104,852	(2,312,734)
Local Economy	546,167	1,185,383	(639,216)
Environment & Climate Change	3,162,380	3,392,794	(230,414)
Planning and Land Use	731,081	1,771,166	(1,040,085)
Infrastructure	7,515,294	13,298,630	(5,783,336)
Corporate Development	15,084,436	5,345,247	9,739,189
<b>TOTAL</b>	<b>32,931,197</b>	<b>31,656,806</b>	<b>1,274,391</b>

**THEME BREAKDOWN – INCOME AND EXPENDITURE**

The following two graphs show the Income and Expenditure by Theme. The Environment theme includes the Bushfire recovery income and expenditure and is therefore accentuated, but diminished in comparison with 2011-12.



## BUDGET INFLUENCES

This section sets out the key influences on the *2012-13 Budget*.

### EXTERNAL INFLUENCES

#### STATE GOVERNMENT 2012-13 BUDGET

The *State Government Budget* has been a major contributor to the bushfire recovery effort with government grants via Vic Roads and other agencies that will continue to flow on a diminished basis to Murrindindi Shire in 2012-13 to restore facilities and services to affected communities.

#### ROADS TO RECOVERY ALLOCATIONS

In March 2009 the Minister for Infrastructure, Transport, Regional Development and Local Government, Anthony Albanese announced individual council allocations for the next five years of the *Roads to Recovery Program* (2010-11 to 2013-14). The five year funding allocations are based on the recommendations of State/Territory Local Government Grants Commissions. Councils can use the funding they receive from the Program to make urgent repairs and upgrades to their local road networks. The funding is untied and can go towards the local priorities identified by local communities.

For the Shire of Murrindindi this means an allocation of \$4,167,501 for the life of the program (2009-10 to 2013-14). The allocation for the year 2012-13 and for next year is an amount of \$833,500.

#### EPA LEVIES

Increases in the levy payable to the State Government upon disposal of waste into landfill have resulted in additional waste costs being borne by all local government.

## INTERNAL INFLUENCES

### EMPLOYEE BENEFITS

New Enterprise Agreement (EA) came into effect in January 2012.

New increases include:

- Increments of 4.0 percent
- Additional Superannuation
- End of Band increases

A review of Councils EA is scheduled for January, 2015.

## OTHER INFLUENCES

### VICTORIA GRANTS COMMISSION

The amount included in the 2012/2013 Budget has assumed an increase of 2.5% of the 2011-12 grant amount. The estimate for the 2012/2013 financial year is \$4,422,674.

### BUSHFIRE REBUILDING AND COMMUNITY PROJECTS

The full impact of rebuilt and expanded assets has been included in the operating statements via depreciation, maintenance and operating costs for the 2012/2013 financial year and successive periods as reflected in the Long Term Financial Plan (LTFP). These assets will remain as a continuing legacy of the Bushfire Recovery.

Council and the Victorian Government have entered into a Memorandum of Understanding (MOU) for the purpose of facilitating the planning, resourcing and delivery of bushfire recovery programs in the municipality by the provision of financial assistance to serve the needs of the community.

The Reform and Recovery Plan is based upon the 7 themes of the Council Plan. In addition the Plan establishes five goals which overarch it as being:

- Financial sustainability
- Enhancing governance and corporate systems
- Community empowerment and capacity building
- Managing infrastructure provision
- Sound strategic framework.

Each goal is supported by a range of strategies and actions which respond to the needs of both the Murrindindi community and Council. It is directed towards both supporting the recovery of the community as well as reforming Council processes and practices to support its ongoing financial sustainability.

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#### GOULBURN RIVER HIGH COUNTRY RAIL TRAIL

The construction of the Goulburn River High Country Rail Trail is complete and is set to become one of the State's premier rail trail attractions, encompassing approximately 80 kilometres in length within the Murrindindi Shire and passing through the Shire's townships of Yea, Molesworth, Alexandra and Yarck. With responsibility for the management of the trail within the Shire, the Council has allocated \$ 80,000, covering a full year in its 2012/2013 budget for trail maintenance.

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#### FUTURE FINANCIAL AND SERVICE REVIEWS

Council has also identified a number of initiatives which will influence future budgets enabling further savings in expenditure and increases in non-rate revenue to be realised.

This includes the effects of the Service Review, implemented from February 2012, which will generate recurrent operating and capital savings for a number of years forward. In terms of operating expenses, the 2012-13 budget realises \$1.110 million in savings and has made allowance for a capital injection of \$1 million, with a further \$3.45 million expected in the following three years from rationalisation of assets.

In addition Council has undertaken a review of its rating strategy in 2011-12 and expects that public consultation and implementation of recommendations following this process will occur by June 2013.

The Council Plan, incorporating the Strategic Resource Plan, has also highlighted the impacts and full financial effect of the new and enhanced gifted assets as a result of the February 2009 bushfires. In 2012-13 Council will continue to advocate strongly to the State Government on the need for government assistance in addressing the financial legacy of these facilities which Council is currently bearing.

## MURRINDINDI SHIRE COUNCIL BUDGET PRINCIPLES

Guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets.

The principles included:

- Existing fees and charges to be increased in line with CPI or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Salaries and wages to be increased in line with Council's *Enterprise Bargaining Agreement*
- Operating revenues and expenses arising from completed 2011-12 capital projects to be included.

## LEGISLATIVE REQUIREMENTS

The *2012-13 Budget*, which is included in this report, is for the year 1 July 2012 to 30 June 2013 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2013 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, and other financial information that Council requires in order to make an informed decision about the adoption of the budget.

**BUDGET OVERVIEW****BUDGETED STANDARD INCOME STATEMENT**

	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Revenue Types</b>			
Revenue – Ordinary Activities	25,094	25,980	886
Revenue – Non Cash	29,936	-	(29,936)
Revenue – Non Recurrent Grants	30,202	6,951	(23,251)
<b>Total Revenue</b>	<b>85,232</b>	<b>32,931</b>	<b>(52,300)</b>
Operating Expenditure	44,755	31,657	13,098
<b>Surplus/(Deficit)</b>	<b>40,476</b>	<b>1,274</b>	<b>(39,202)</b>

**BUDGETED STANDARD CASHFLOW STATEMENT**

	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Cashflows</b>			
Operating	17,907	9,460	(8,447)
Investing	(23,410)	(8,951)	14,458
Financing	(52)	(851)	(799)
<b>Net Movement in Cash held</b>	<b>(5,555)</b>	<b>(343)</b>	<b>5,212</b>
Cash at beginning of Year	16,168	10,614	(5,555)
<b>Cash at End of Year</b>	<b>10,614</b>	<b>10,271</b>	<b>(343)</b>

**BUDGETED STANDARD BALANCE SHEET**

	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Assets</b>			
Current Assets	14,842	14,570	(273)
Non-Current Assets	301,364	303,132	1,767
<b>Total Assets</b>	<b>316,207</b>	<b>317,701</b>	<b>1,495</b>
<b>Liabilities</b>			
Current Liabilities	8,120	8,611	(491)
Non-Current Liabilities	5,204	4,934	270
<b>Total Liabilities</b>	<b>13,325</b>	<b>13,545</b>	<b>(220)</b>
<b>NET ASSETS</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>
Equity	302,882	304,156	1,274
<b>TOTAL EQUITY</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>

**BUDGETED STANDARD STATEMENT OF CAPITAL WORKS**

	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
Renewal	6,856	4,576	(2,280)
New	10,474	4,331	(6,142)
Upgrade	6,476	1,333	(5,143)
<b>Total</b>	<b>23,806</b>	<b>10,240</b>	<b>(13,566)</b>

## BUDGET ANALYSIS

### REVENUE FROM ORDINARY ACTIVITIES

Revenue Types	Forecast 2011-12 \$'000	Budget 2012-13 \$'000	Variance \$'000
Rates and charges	13,521	14,403	882
Rate Assistance Package	657	567	(90)
Special Charge Scheme	-	108	108
Statutory fees and fines	625	571	(54)
User fees	3,867	3,256	(612)
Grants – Recurrent	5,029	6,250	1,221
Grants – Non-Recurrent	29,545	6,384	(23,161)
Interest	705	445	(260)
Other revenue	597	561	(37)
Contributions Cash	720	296	(424)
Contributions Non Cash	29,936	-	(29,936)
Reimbursements	145	90	(55)
<b>Total operating revenue</b>	<b>85,347</b>	<b>32,931</b>	<b>(52,416)</b>

### RATES AND CHARGES

An increase of 6% in rate revenue has been budgeted for in 2012-13. Growth of 1% in the rate base has also been allowed for and together with waste management charges, contributes to the total rate revenues of \$14.403 million, as calculated in the statutory information table provided at Appendix B. The percentage increase of the rate in the dollar, combined with the increase in waste management charges, equates to an increase in revenue of rates and charges on the previous year of 6.63% or \$0.895 million.

### RATES ASSISTANCE PACKAGE

Due to the February 2009 bushfires the State Government has provided funding to reflect the Rates Revenue that Council lost as a result of the decrease in private property Capital Improved Value (CIV). This package (a total of \$3.085m) will be received by Council over the four year period ending 2012-13.

### SPECIAL CHARGE SCHEMES

Green Street Alexandra special charge scheme is expected to raise revenue of \$108,000. This was originally budgeted to occur in 2009-10 but has been delayed.

### STATUTORY FEES AND FINES

Statutory fees are levied in accordance with legislation and include animal registrations, Health Act registrations, building permits and certificates, septic tank inspections and planning and building inspection fees. Where legislation does not dictate the size of an increase the budget principle was to maximise or at least achieve parity with fees and fines charged with other small rural councils. The adjustment to Fees and Fines arose out of recommendations from the Services review.

Refer Appendix D for complete table of Fees and Charges

## USER FEES

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include external works, use of leisure and other community facilities, and the provision of human services such as child care, and home and community care services. The significant change between the 2011-12 forecast outcome and the 2012-13 relates to use of Council's landfill site for bushfire cleanup.

Other user fees have been subject to recommendations arising out of the Services Review and increased accordingly in line with other small rural councils.

## GRANTS – OPERATING

Recurrent grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's recurrent services to ratepayers. Contributions from other parties towards property development costs are also included. Operating grants have decreased in total since last year largely due to an advance payment from the Victorian Grants Commission. Significant movements in grant funding are summarised below:

	Forecast	Budget	
	2011-12	2012-13	Variance
	\$'000	\$'000	\$'000
<b>Grant Funding - Recurrent</b>			
<b>Grants Commission</b>			
General Allocation	2,015	2,762	747
Local Roads Allocation	1,218	1,660	443
	<b>3,233</b>	<b>4,423</b>	<b>1,190</b>
<b>Community Services</b>			
Children Services	409	404	(5)
Commonwealth Respite Care	82	82	-
Community Aged Care Packages	251	282	31
Community Care and Support	868	873	4
	<b>1,611</b>	<b>1,641</b>	<b>30</b>
<b>Planning &amp; Environmental Services</b>			
Immunizations	11	11	-
School Crossing Supervision	15	15	-
Library & Customer Services	123	123	0
State Emergency Services	37	38	1
<b>Total Recurrent Grant Funding</b>	<b>5,029</b>	<b>6,250</b>	<b>1,221</b>

## GRANTS – NON-RECURRENT

Non-recurrent grants include all state and federal sources for one-off capital works or major projects. The table below lists the non-recurrent grants that will be managed and finalised during the coming year:

	Forecast	Budget	
	2011-12	2012-13	Variance
<b>Grant Funding - Non Recurrent</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Administration</b>			
Engineering Services - Cadetship	4	-	(4)
Murrindindi Assistance Package - Rates Shortfall	657	567	(90)
<b>Community &amp; Organisational Development</b>			
Worksafe Wellbeing Program	5	5	-
CBI Transition (GR643) PR(1203)	35	-	(35)
Advancing Country Towns	190	188	(2)
	<b>230</b>	<b>193</b>	<b>(37)</b>
<b>Community Services</b>			
Universal Access Project	12	-	(12)
Home Care (13026)	-	-	-
Transport Connection Phase 3	109	112	3
Youth Concerts - Income	19	24	5
Youth Bushfire Response Gift	91	124	33
L2P Driver Support Project - Vic	48	48	-
Get Back On Track (24-07-280)	6	-	(6)
Youth Inclusion Grant	27	3	(24)
	<b>313</b>	<b>312</b>	<b>(1)</b>
<b>Economic Development</b>			
Murrindindi Training Institute PI	70	-	(70)
Kinglake Business Network GR (721)	20	-	(20)
Regional Victoria Living Expo (GR	20	-	(20)
	<b>110</b>	<b>-</b>	<b>(110)</b>
<b>Planning &amp; Environmental Services</b>			
Other Health Income	3	3	0
Integrated Fire Management Project	-	6	6
Fire Protection Works Income	14	22	8
Planning Projects	60	60	-
Murrindindi Heritage Study	10	5	(5)
Pests Grant Program	63	-	(63)
	<b>150</b>	<b>96</b>	<b>(54)</b>
<b>Recreation &amp; Culture</b>			
Library - Bookstock Grant	6	6	-
Swimming Pools - Cadetship	1	1	-
Mt Pleasant Reserve Maintenance G	1	-	(1)
	<b>8</b>	<b>7</b>	<b>(1)</b>

Grant Funding - Non Recurrent	Forecast	Budget	
	2011-12	2012-13	Variance
	\$'000	\$'000	\$'000
<b>Natural Disasters</b>			
Bushfire Recovery - Council	582	-	(582)
Bushfires	3,398	-	(3,398)
Community Projects Initiative	12,709	-	(12,709)
Murrindindi Assistance Package	2,065	1,637	(428)
Storm Damage	3,702	-	(3,702)
VBRRR Cessation Funds	341	110	(231)
	<b>22,796</b>	<b>1,746</b>	<b>(21,050)</b>
<b>Assets &amp; Infrastructure</b>			
Yea Shire Hall - Pipeline Funding	189	-	(189)
Yea Shire Hall - RDV Funding	150	150	-
Kinglake Ranges Neighbourhood House	250	-	(250)
Kinglake Memorial Reserve SRV Rec	76	-	(76)
Bushfire Relief Community Sports	40	-	(40)
Friends of Yea Railway - Pipeline	65	-	(65)
Yea Tennis Club - Pipeline Funding	176	-	(176)
Marysville Skatepark - Community	70	-	(70)
Yea Community Park - Railway RD	48	-	(48)
Yea Tennis Club Redevelopment DPC	90	-	(90)
Yea Wetlands Visitor information	155	1,504	1,350
Yea Rec Reserves (GR 717)	42	-	(42)
Marysville Caravan Park	150	-	(150)
Flowerdale Tennis Courts - Spring	6	-	(6)
Yea Cemetery Memorial Grounds	26	-	(26)
Molesworth Rec Reserve (GR717)	30	-	(30)
Parks & Gardens - UT Creek Precinct	126	-	(126)
Yea Saleyards Funding	300	100	(200)
Capital - Expansion or New - Toolangi Walking Track	114	-	(114)
Vic Forest Funding - Council Assets	302	-	(302)
Vic Roads Funding - Council Assets	1,180	-	(1,180)
Country Roads & Bridges Initiative Fundi	1,000	1,000	-
Local Government Infrastructure Program	470	442	(28)
Road Maintenance - Storm Damage VGC	47	-	(47)
Roads to Recovery Income	834	834	-
	<b>5,934</b>	<b>4,030</b>	<b>(1,905)</b>
<b>Total Non Recurrent Grant Funding</b>	<b>30,202</b>	<b>6,951</b>	<b>(23,251)</b>

## INTEREST

Interest earned is forecast to decrease compared to the 2011-12 actual result due to Grant and Insurance Funds received in 2009-10 and 2010-11 being utilised in the bushfire recovery and rebuild projects.

See Appendix A - Budgeted Standard Cash Flow Statement for further detail.

## OTHER REVENUE

Other revenue relates to rental income, leases, cost recoupment, and other miscellaneous income items. The major impact on this revenue stream is due to a slight increase in rental income.

## CONTRIBUTIONS

Contributions relate to monies paid by in accordance with public open space, cost sharing of projects, sponsorships and joint ventures.

Revenue from roads, footpaths and cycle ways and parking and infrastructure development is not anticipated during the 2012-13 financial year as normal development projects may be impaired as a result of the fires.

## CONTRIBUTIONS – NON CASH

Non cash contributions accounts for Council acquiring in the order of \$30 million of new assets as part of the Rail Trail in 2011-12.

## REIMBURSEMENTS

In the 2009-10 and 2010-11 financial years the revenue received for reimbursements was inflated due to the recovery of expenses incurred by responding to the bushfires. In the 2011-12 financial year this program has largely been completed.

The base budget for reimbursements relates to recovery of legal costs associated with rates, reimbursements from Veteran's Affairs for provision of services and sundry small reimbursements.

## NET GAIN ON SALE OF ASSETS

This relates to plant and equipment items traded in during the year. Council budgets to recover the net book value of assets disposed.

## EXPENSES FROM ORDINARY ACTIVITIES

<b>Expenditure Types</b>	<b>Actual 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Employee benefits</b>	14,236	12,662	1,574
<b>Materials &amp; Services</b>	24,265	11,170	13,095
<b>Depreciation and amortisation</b>	5,655	7,184	(1,529)
<b>Other expenses</b>	265	271	(6)
<b>Interest / Finance costs</b>	334	370	(36)
<b>Total operating expenditure</b>	<b>44,755</b>	<b>31,657</b>	<b>13,098</b>

See Appendix A for detailed information.

## EMPLOYEE BENEFITS

Employee costs include all labour-related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements and superannuation. Employee costs do not include any motor vehicle costs associated with or attributed to the employment of staff.

Employee costs will decrease marginally in 2012-13 compared to 2011-12 due to the decline in fixed term resources responding to the bushfire recovery and the net reduction of staff reductions and new appointments resulting out of the Services Review

Other key factors include salary increase in line with Council's Enterprise Agreement (EA), plus increments

## MATERIALS AND SERVICES

Materials and services include the purchase of consumables and payments to contractors for the provision of services. Utility costs are also recorded in this section.

Materials and services are forecast to decrease as a result of grant funded bushfire recovery winding down. This is consistent with the Strategic Resource Plan.

The table below summarises the types of expenses reported in Materials and Contractors.

<b>Materials &amp; Services Expenditure Type</b>	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Utilities</b>	555	479	77
<b>Contractors</b>	18,673	6,842	11,831
<b>Legal Expenses</b>	100	94	5
<b>Insurance</b>	421	459	(38)
<b>Materials</b>	2,029	1,321	708
<b>Contributions</b>	497	454	43
<b>Consultancies</b>	1,991	1,521	469
<b>Total Materials &amp; Services</b>	<b>24,265</b>	<b>11,170</b>	<b>13,095</b>

Utility costs relate to telecommunications, including usage of telephones and other services such as water, gas and electricity. Contractors relate to works or services contracted by the Murrindindi Shire Council. Some of these works and services include the provision of maintenance services, garbage recycling, meal production, software maintenance, valuation services, and systems development.

Extraordinary decreases in the budgets for Contractors and Consultancies are as a result of the completion of grant funded bushfire recovery projects.

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## FINANCE COSTS

Finance costs relate to financial institution charges on borrowed funds.

The increase in borrowing costs results from loans of \$500,000 in 2012-13. Repayments of loan principal are set out in the Budgeted Standard Balance Sheet in Appendix A and the Analysis of Budgeted Cash Position in Section 5 of this document.

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## DEPRECIATION AND AMORTISATION

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, equipment and infrastructure assets. Investments in new assets and increasing value of assets will raise the base amount from which the depreciation is calculated, therefore, as Council continues to improve assets and infrastructure this figure will continue to increase. Depreciation charges in the 2012-13 financial year have increased significantly as a result of the \$30 million assets gifted to Council as a result of the February 2009 bushfire recovery projects as well as \$30 million of assets contribution from the Rail Trail.

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## OTHER EXPENSES

Other expenditure relates to rates and charges waived for charitable and not-for-profit organisations, auditor's remuneration and Councillor's allowances.

## ANALYSIS OF BUDGETED STANDARD CASH FLOW STATEMENT

This section analyses the expected cash flows from the operating, investing and financing activities of council for the 2012-13 year. Budgeted cash flows are a key factor for the council in setting the level of rates and guiding the level of sustainable capital expenditure.

### BUDGETED STANDARD CASH FLOW STATEMENT

	<b>Forecast 2011-12 \$'000</b>	<b>Budget 2012-13 \$'000</b>	<b>Variance \$'000</b>
<b>Cash flows from operating activities</b>			
<i>Receipts</i>			
Receipts from ratepayers	13,483	14,363	880
Rate Assistance Package	657	567	(90)
Statutory Fees & Fines & User Charges	6,480	4,622	(1,858)
Recurrent & Non-Recurrent Grants	37,806	12,634	(25,172)
Interest	778	685	(94)
	<b>59,204</b>	<b>32,871</b>	<b>(26,333)</b>
<i>Payments</i>			
Payments to suppliers	(27,338)	(10,956)	16,382
Payments to employees	(13,959)	(12,455)	1,504
	<b>(41,298)</b>	<b>(23,411)</b>	<b>17,886</b>
<b>Net cash provided by operating activities</b>	<b>17,907</b>	<b>9,460</b>	<b>(8,447)</b>
<b>Cash flows from investing activities</b>			
Payment for fixed assets	(23,806)	(10,240)	13,566
Proceeds from sale of fixed assets	396	1,289	892
<b>Net cash used in investing activities</b>	<b>(23,410)</b>	<b>(8,951)</b>	<b>14,458</b>
<b>Cash flows from financing activities</b>			
Trust funds and Deposits	(37)	(209)	(172)
Finance Costs	(265)	(311)	(46)
Proceeds from Borrowings	900	500	(400)
Payment of Borrowings	(649)	(831)	(182)
<b>Net cash used in financing activities</b>	<b>(52)</b>	<b>(851)</b>	<b>(799)</b>
<b>Net increase/decrease in cash and cash equivalents</b>	<b>(5,555)</b>	<b>(343)</b>	<b>5,212</b>
Cash and cash equivalents at the beginning of the period	16,168	10,614	(5,555)
<b>Cash and cash equivalents at end of the year</b>	<b>10,614</b>	<b>10,271</b>	<b>(343)</b>

See Appendix A for details

### CASH FLOWS FROM OPERATING ACTIVITIES

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

### CASH FLOWS FROM INVESTING ACTIVITIES

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

See Appendix C for a summary of the Capital Works Program.

### CASH FLOWS FROM FINANCING ACTIVITIES

Contributing to the overall reduction of \$799k, is in part due to a decrease in borrowings of \$400k from \$900k and an increase in repayment of borrowings of \$182k together with refund of \$172k of funds held in trust.

### CASH AND CASH EQUIVALENTS AT END OF THE YEAR

#### RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that at 30 June 2013 Council will have cash and investments of \$6.500 million, which is restricted as shown in the following table:

	Forecast 2011-12 \$'000	Budget 2012-13 \$'000	Variance \$'000
Total cash and investments	10,614	10,271	(343)
Restricted cash and investments			
Statutory reserves	1,301	1,156	(146)
Discretionary reserves	3,521	3,300	(220)
Long service leave	1,826	1,931	105
Quarry Bank Guarantees	113	113	-
	6,760	6,500	(261)
<b>Total restricted cash and investments</b>	<b>3,853</b>	<b>3,772</b>	<b>(82)</b>

See Appendix A for Budgeted Statement of Investment Reserves.

All reserve funds are backed by cash. Council sets the level of cash required when determining the budget to include other non-discretionary funds such as deposits, trust funds, investment funds held as security and provision for employee entitlements (balance of investment required under *Local Government Long Service Leave Regulations*) and a nominal amount (25 percent) of Employee Annual Leave Entitlements. As employees do not all take leave at the same time, experience has demonstrated that holding 25 percent of leave entitlements is adequate for any given year.

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#### STATUTORY RESERVES BALANCE

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, they are not available for other purposes.

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#### DISCRETIONARY RESERVES BALANCE

The Council has previously made decisions on the purpose of the discretionary reserve. Auditors have suggested in the past that these reserves form part of Council's equity which can be applied to its capital program.

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#### LONG SERVICE LEAVE BALANCE

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's obligations as set out in the *Local Government (Long Service Leave) Regulations 2002*.

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#### QUARRY BANK GUARANTEES

These funds relate to bank securities in favour of the Minister of Resources for works authorities relating to Drysdale's Quarry and Topsy Gully Quarry. The securities relate to mining licences and are tied funds.

## ANALYSIS OF BUDGETED STANDARD CAPITAL WORKS STATEMENT

This section analyses the planned capital expenditure budget for the 2012-13 year and the sources of funding for the capital budget.

### CAPITAL WORKS

Capital Works Areas	Forecast 2011-12 \$'000	Budget 2012-13 \$'000	Variance \$'000
Land	-	-	-
Buildings	12,325	3,884	8,441
Plant & Machinery	1,170	930	239
Roads Streets & Bridges	8,516	4,686	3,830
Drainage	1,477	212	1,265
Heritage Assets	-	-	-
Furniture & Equipment	202	407	(206)
Library book stock	116	119	(3)
<b>Total new works</b>	<b>23,806</b>	<b>10,240</b>	<b>13,566</b>
<b>Represented by:</b>			
Renewal	6,856	4,576	2,280
Upgrade	6,476	1,333	5,143
New assets	10,474	4,331	6,142
<b>Total capital works</b>	<b>23,806</b>	<b>10,240</b>	<b>13,566</b>

See Appendix C for a more detailed listing of the capital works program.

### CARRIED FORWARD WORKS

At the end of each financial year there are projects that are either incomplete or not commenced due to unexpected factors such as planning issues, weather delays or extended consultation.

See Appendix C – Capital Works Program for details.

### LAND

Council has no current plans for purchasing land in the 2012-13 financial year.

### BUILDINGS

Buildings include community facilities, municipal offices, sports facilities, and pavilions.

For the 2012-13 year \$3.9 million will be expended on building projects. Details of these projects are available in Appendix C.

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## PLANT AND EQUIPMENT

Plant and equipment refers to major plant and machinery purchases. For the 2012-13 year it is anticipated that \$601K will be expended on the replacement of plant and equipment and vehicles as listed in Appendix C.

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## PASSENGER VEHICLES

Passenger vehicles relate to sedans and utilities acquired to enable delivery of service. Some vehicles are available to senior officers for private use. For the 2012-13 year it is anticipated that \$329K will be expended on the replacement of passenger vehicles.

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## ROADS, STREETS AND BRIDGES

During the 2012-13 year \$4.7 million will be expended on capital projects (including local roads, car parks, footpaths, bike paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals).

See Appendix C – Capital Works Program for a detailed list of these allocations.

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## DRAINS

For the 2012-13 year \$212K will be expended on drainage projects. Drains include drains in road reserves, retarding basins and waterways.

See Appendix C – Capital Works Program for a detailed list of these allocations.

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## HERITAGE ASSETS

Heritage assets refer to purchases of local artwork through the local Rotary Art Shows.

These are now funded through operating grants to Art Shows rather than via an acquisition process.

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## FURNITURE & EQUIPMENT

Furniture and equipment refers to the purchase of replacement computers and other information technology equipment including the provision for upgrade of telephone system, fit out council chambers, and replacement of minor capital equipment for pools.

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## LIBRARY BOOK STOCK

In 2012-13 \$119K has been allocated for the purchase of library book stock that is partly supported by grant funds of \$6K.

See Appendix C – Capital Works Program for further information.

## CAPITAL WORKS EXPENDITURE TYPE (ENHANCEMENT, NEW, RENEWAL AND UPGRADE)

A distinction is made between spending to acquire new assets, renewal of existing asset to extend the serviceable life to that which it had originally. An example is expansion or upgrade of existing assets. Expenditure on new assets may result in an additional responsibility for future operation, maintenance and capital renewal.

See Appendix C - Capital Works Program which groups all proposed projects into these four expenditure types.

## FUNDING SOURCES

### GRANTS - CAPITAL

Capital grants include all monies received from state, Federal and community sources for the purposes of funding capital works or major projects on a one off basis.

See section 4.1.6 for a list of significant grants included in the *2012-13 Budget*.

### CONTRIBUTIONS

Contributions include monies received from community sources and special charge schemes raised to fund infrastructure works.

### LOANS

\$500K will be borrowed to support Council's *Capital Works Program* as determined by our plant replacement strategy, draft *Borrowing Strategy* and the *Strategic Resource Plan*.

### PROCEEDS FROM SALE OF ASSETS

Proceeds from sale of assets includes, Plant/Equipment, Land, Buildings as identified in the Services Review together with motor vehicle and plant sales at the time of replacement as determined by Council's plant replacement strategy, fleet management company, and *Strategic Resource Plan*.

### RESERVE INVESTMENTS

Reserve cash and investments include monies set aside for specific purposes.

See Appendix A - Statement of Investment Reserves for more detailed information.

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## SURPLUS BROUGHT FORWARD

In addition to reserve investments, Council also has uncommitted cash and investments which represent working capital and funds preserved from the previous year mainly as a result of grants and contributions being received in advance.

See Appendix C - Capital Works Program for a more complete list of carried forward projects.

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## OPERATIONS

Council generates cash from rates and its operating activities which is used as a funding source for the capital works program. It is forecast that \$3.257 million will be generated from operations to fund the 2012-13 capital works program.

## ANALYSIS OF BUDGETED STANDARD BALANCE SHEET

This section analyses the movements in assets, liabilities and equity between 2011-12 and 2012-13. It also considers a number of key performance indicators (KPIs).

## KEY ASSUMPTIONS

In preparing the budgeted Balance Sheet for the year ended 30 June 2012 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- All rates and charges will be collected in the 2012-13 year
- Employee entitlements to be increased in line with Enterprise Bargaining Agreement. No increase in the average rates of leave taken is expected
- Repayment of loan principal is to be \$831K
- Total capital expenditure to be \$10.240 million

## BUDGETED BALANCE SHEET

	Forecast 2011-12 \$'000	Budget 2012-13 \$'000	Variance \$'000
<b>Current assets</b>			
Cash and cash equivalents	10,614	10,271	(343)
Trade and other receivables	3,899	3,939	40
Accrued Income	50	70	20
Prepayments	130	130	-
Inventories	150	160	10
<b>Total current assets</b>	<b>14,842</b>	<b>14,570</b>	<b>(273)</b>
<b>Non-current assets</b>			
Property, infrastructure, plant and equipment	301,314	303,082	1,767
Trade and other receivables	50	50	-
<b>Total non-current assets</b>	<b>301,364</b>	<b>303,132</b>	<b>1,767</b>
<b>Total assets</b>	<b>316,207</b>	<b>317,701</b>	<b>1,495</b>
<b>Current liabilities</b>			
Trade and other payables	3,423	3,925	(502)
Trust funds and deposits	1,006	797	209
Provisions – Employee benefits	2,878	3,052	(174)
Interest-bearing loans and borrowings	814	837	(23)
<b>Total current liabilities</b>	<b>8,120</b>	<b>8,611</b>	<b>(491)</b>
<b>Non-current liabilities</b>			
Provisions – Employee entitlements	460	483	(23)
Provisions - Other	1,181	1,242	(61)
Interest-bearing loans and borrowings	3,564	3,210	354
<b>Total non-current liabilities</b>	<b>5,204</b>	<b>4,934</b>	<b>270</b>
<b>Total liabilities</b>	<b>13,325</b>	<b>13,545</b>	<b>(220)</b>
<b>Net assets</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>
<b>Equity</b>			
Accumulated surplus	111,412	151,907	40,495
Surplus for year	40,476	1,274	(39,202)
Reserves – Asset Revaluation	140,540	147,540	-
Reserves – General	3,454	3,436	(19)
<b>Total equity</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>

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## CURRENT ASSETS AND NON-CURRENT ASSETS

Cash and cash equivalents includes cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less

Trade and other receivables are monies owed to council by ratepayers and others.

Other assets includes items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by the Council over many years.

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## CURRENT LIABILITIES AND NON-CURRENT LIABILITIES

Trade and other payables are those to whom Council owes money as at 30 June each year.

Provisions include accrued long service leave, annual leave and rostered days off which are owed to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council.

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## NET ASSETS

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June each year.

The change in net assets (equity) is due to Government Natural Disaster Funding being utilised to rectify issues created by the February 2009 bushfires.

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## EQUITY

Total equity always equals net assets and is made up of the following components:

Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.

Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.

## LONG TERM STRATEGIES

### STRATEGIC RESOURCE PLAN AND KEY FINANCIAL INDICATORS

Council's Strategic Resource Plan is attached to the Council Plan which was reviewed by Council in June 2012.

## APPENDICES

### APPENDIX A BUDGETED STANDARD STATEMENTS

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the 2012-13 Financial year.

Appendix A includes the following information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves

**Budgeted Standard Income Statement**

For the year ended 30 June 2013

	<b>Forecast 2011/2012 \$'000</b>	<b>Budget 2012/2013 \$'000</b>	<b>Variance \$'000</b>
<b>Revenue</b>			
Rates & Charges	13,521	14,403	882
Special Charge	-	108	108
Statutory fees and fines	625	571	(54)
User fees	3,867	3,256	(612)
Grants - Recurrent	5,029	6,250	1,221
Grants - Non-Recurrent	30,202	6,951	(23,251)
Contributions - Cash	720	296	(424)
Contributions - Non Cash	29,936	-	(29,936)
Reimbursements	145	90	(55)
Other revenue	1,302	1,005	(296)
<b>Total Revenue</b>	<b>85,347</b>	<b>32,931</b>	<b>(52,416)</b>
<b>Expenses</b>			
Employee Benefits	14,236	12,662	1,574
Materials and Services	24,265	11,170	13,095
Depreciation and amortisation	5,655	7,184	(1,529)
Other Expense	265	271	(6)
Finance Costs (Interest)	334	370	(36)
<b>Total Expenses</b>	<b>44,755</b>	<b>31,657</b>	<b>13,098</b>
Net gain (loss) on disposal of property, infrastructure, plant and equipment	(115)	-	(115)
<b>Surplus (deficit) for the period</b>	<b>40,476</b>	<b>1,274</b>	<b>(39,202)</b>

**Budgeted Standard Balance Sheet**

For the year ended 30 June 2013

	Forecast 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	10,614	10,271	(343)
Trade and other receivables	3,899	3,939	40
Accrued Income	50	70	20
Prepayments	130	130	-
Inventories	150	160	10
<b>Total current assets</b>	<b>14,842</b>	<b>14,570</b>	<b>(273)</b>
<b>Non current assets</b>			
Property & Plant & Equipment	301,314	303,082	1,767
Receivables	50	50	-
<b>Total non-current assets</b>	<b>301,364</b>	<b>303,132</b>	<b>1,767</b>
<b>Total assets</b>	<b>316,207</b>	<b>317,701</b>	<b>1,495</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	3,423	3,925	(502)
Trust funds and deposits	1,006	797	209
Provisions - Employee Entitlements	2,878	3,052	(174)
Interest-bearing loans and borrowings	814	837	(23)
<b>Total Current Liabilities</b>	<b>8,120</b>	<b>8,611</b>	<b>(491)</b>
<b>Non-Current Liabilities</b>			
Provisions - Employee Entitlements	460	483	(23)
Provisions - Other	1,181	1,242	(61)
Interest-bearing loans and borrowings	3,564	3,210	354
<b>Total Non Current Liabilities</b>	<b>5,204</b>	<b>4,934</b>	<b>270</b>
<b>TOTAL LIABILITIES</b>	<b>13,325</b>	<b>13,545</b>	<b>(220)</b>
<b>NET ASSETS</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>
<b>Equity</b>			
Accumulated Surplus	111,412	151,907	40,495
Surplus for the Year	40,476	1,274	(39,202)
Asset Revaluation Reserve	147,540	147,540	-
Other Reserves	3,454	3,436	(19)
<b>TOTAL EQUITY</b>	<b>302,882</b>	<b>304,156</b>	<b>1,274</b>

**Budgeted Standard Cash Flow Statement**

For the year ended 30 June 2013

	Forecast 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b>Cash Flow From Operating Activities</b>			
Rates & Charges	13,483	14,363	880
User charges and other fines	6,480	4,622	(1,858)
Grants	38,463	13,201	(25,262)
Interest	778	685	(94)
Net GST Refund/Payment	-	-	-
Payments to suppliers	(27,338)	(10,956)	16,382
Payments to employees	(13,959)	(12,455)	1,504
<b>Net cash flow provided by operating activities</b>	<b>17,907</b>	<b>9,460</b>	<b>(8,447)</b>
<b>Cash flow from investing activities</b>			
Payment for property, plant and equipment, infrastructure	(23,806)	(10,240)	13,566
Proceeds from sale of property, plant and equipment, infrastructure	396	1,289	892
<b>Net cash used in investing activities</b>	<b>(23,410)</b>	<b>(8,951)</b>	<b>14,458</b>
<b>Cash flows from financing activities</b>			
Trust funds and deposits	(37)	(209)	(172)
Finance costs	(265)	(311)	(46)
Proceeds from interest bearing loans and borrowings	900	500	(400)
Repayment of interest bearing loans and borrowings	(649)	(831)	(182)
<b>Net cash provided by (used in) financing activities</b>	<b>(52)</b>	<b>(851)</b>	<b>(799)</b>
Net increase/(decrease) in cash and cash equivalents	<b>(5,555)</b>	<b>(343)</b>	<b>5,212</b>
Cash and cash equivalents at the beginning of the financial year	16,168	10,614	(5,555)
Cash and cash equivalents at the end of the financial year	<b>10,614</b>	<b>10,271</b>	<b>(343)</b>

**Budgeted Standard Capital Works Statement**

For the year ended 30 June 2013

	<b>Forecast 2011/2012 \$'000</b>	<b>Budget 2012/2013 \$'000</b>	<b>Variance \$'000</b>
Land	-	-	-
Buildings	12,325	3,884	8,441
Plant & Machinery	1,170	930	239
Roads Streets & Bridges	8,516	4,686	3,830
Drainage	1,477	212	1,265
Heritage Assets	-	-	-
Furniture & Equipment	202	407	(206)
Library Bookstock	116	119	(3)
Works in Progress	-	-	-
<b>Total Capital Works</b>	<b>23,806</b>	<b>10,240</b>	<b>13,566</b>
Represented by:			
Renewal	6,856	4,576	2,280
Upgrade	6,476	1,333	5,143
Expansion	-	-	-
New Assets	10,474	4,331	6,142
<b>Total Capital Works</b>	<b>23,806</b>	<b>10,240</b>	<b>13,566</b>
<b>Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet</b>			
Total Capital Works	23,806	10,240	13,566
Contributed Assets - Rail Trail	29,936	-	29,936
Asset revaluation movement	-	-	-
Depreciation & amortisation	(5,655)	(7,184)	1,529
Written down value of assets sold	(512)	(1,289)	777
<b>Net movement in property, infrastructure, plant and equipment</b>	<b>47,575</b>	<b>1,767</b>	<b>45,807</b>

**Budgeted Standard of Investment Reserves**

For the year ended 30 June 2013

	Forecast 2011/2012 \$'000	Budget 2012/2013 \$'000	Variance \$'000
<b>Restricted Cash &amp; Investments</b>			
<b>Statutory Reserves</b>			
Public Open Space	363	428	65
Deposits	779	562	(217)
General Trust Accounts	159	166	7
<b>Total Statutory Reserves</b>	<b>1,301</b>	<b>1,156</b>	<b>(146)</b>
<b>Discretionary Reserves</b>			
Infrastructure Contributions - Parking	65	65	-
Infrastructure Maintenance Reserve	207	435	229
Garbage Reserve	2,291	2,171	(119)
Coster Street Units Reserve	21	27	6
Shaw Avenue Redevelopment Reserve	44	44	-
Alexandra Community Leisure Centre	3	0	(3)
Road Maintenance Reserve	16	16	-
Yea Saleyards Reserve	365	173	(192)
Alexandra Saleyards Reserve	50	50	-
Yea Caravan Park Reserve	17	16	(2)
Marysville Caravan Park Reserve	12	10	(2)
Provision for Employee Entitlements - Annual Lea	282	293	11
Building & Planning Fees	148	-	(148)
Provision for Employee Entitlements - LSL	1,826	1,931	105
<b>Total Discretionary Reserves</b>	<b>5,346</b>	<b>5,231</b>	<b>(115)</b>
Quarry Security - ANZ Guarantee	113	113	-
<b>Total Restricted Cash and Investments</b>	<b>6,760</b>	<b>6,500</b>	<b>(261)</b>
<b>Current Assets - Cash &amp; Cash Equivalents</b>	<b>10,614</b>	<b>10,271</b>	<b>343</b>
<b>Unrestricted Cash</b>	<b>3,853</b>	<b>3,772</b>	<b>(82)</b>

## APPENDIX B STATUTORY DISCLOSURES

Appendix B presents information that the Act and the Regulations require to be disclosed in the Council's annual budget.

The Appendix includes the following budgeted information:

### Rates and Charges Statutory Information

#### Statutory disclosures

1. Borrowings
2. Rates and charges
3. Differential rates

**Murrindindi Shire Council  
Rates and Charges Statutory Information**

ITEMS	Rate in the \$/cost per assessment		Variance		Amount raised \$		Variance	
	2011/2012	2012/2013	\$	%	2011/2012	2012/2013	\$	%
					<b>Budget</b>	<b>Budget</b>		
General	\$0.003078	\$0.003100	\$0.000022	0.71%	\$4,169,953	\$4,577,438	\$407,485	9.77%
Commercial	\$0.003078	\$0.003100	\$0.000022	0.71%	\$462,082	\$478,721	\$16,639	3.60%
Rural 1	\$0.002309	\$0.002325	\$0.000016	0.69%	\$2,398,469	\$2,540,167	\$141,698	5.91%
Rural 2	\$0.003078	\$0.003100	\$0.000022	0.71%	\$2,066,658	\$2,168,360	\$101,702	4.92%
Municipal Charge	\$244.00	\$258.00	\$14.00	5.74%	\$2,222,108	\$2,352,186	\$130,078	5.85%
Agreement in Lieu of Rates					\$55,456	\$57,120	\$1,664	3.00%
Supplementary Valuation - (pro-rata within year)					\$109,614	\$112,038	\$2,424	2.21%
<b>SUB TOTAL</b>					<b>\$11,484,340</b>	<b>\$12,286,030</b>	<b>\$801,690</b>	<b>6.98%</b>
Garbage	\$280.00	\$289.00	\$9.00	3.21%	\$1,633,019	\$1,704,575	\$71,556	4.38%
Recycling	\$69.00	\$71.00	\$2.00	2.90%	\$390,100	\$412,596	\$22,496	5.77%
<b>TOTAL General Rates &amp; Charges</b>					<b>\$13,507,459</b>	<b>\$14,403,201</b>	<b>\$895,742</b>	<b>6.63%</b>
<b>Other - Special Charge Projects</b>								
Greens Street	n/a	n/a	n/a	n/a	\$108,150	\$108,150	\$0	0.00%
<b>TOTAL - Special Charge Projects</b>					<b>\$108,150</b>	<b>\$108,150</b>	<b>\$0</b>	<b>0.00%</b>
<b>TOTAL ALL RATES &amp; CHARGES</b>					<b>\$13,615,609</b>	<b>\$14,511,351</b>	<b>\$895,742</b>	<b>6.58%</b>

ITEMS	Number of assessment		Variance		Valuation Base \$ CIV		Variance	
	2011/2012	2012/2013	No.	%	2011/2012	2012/2013	\$	%
General	5969	5976	7	0.12%	\$1,354,588,200	\$1,476,593,000	\$122,004,800	9.01%
Commercial	477	476	-1	-0.21%	\$150,124,000	\$154,426,000	\$4,302,000	2.87%
Rural 1	1281	1283	2	0.16%	\$1,038,748,000	\$1,092,545,000	\$53,797,000	5.18%
Rural 2	1730	1735	5	0.29%	\$671,429,000	\$699,471,000	\$28,042,000	4.18%
<b>TOTAL</b>	<b>9457</b>	<b>9470</b>	<b>13</b>	<b>0.14%</b>	<b>\$3,214,889,200</b>	<b>\$3,423,035,000</b>	<b>\$208,145,800</b>	<b>6.47%</b>

**BORROWINGS**

ITEMS	2012/2013
Total amount borrowed by Council as at 30th June 2012	\$4,377,367
Add proposed borrowings for the year	\$500,000
Deduct amount proposed to be redeemed	(\$830,867)
Projected closing balance as at 30th June 2013	\$4,046,500
<b>Cost of Debt Servicing</b>	<b>\$308,619</b>

plus Landfill Rehab interest \$61,281 total \$369,900

## STATUTORY DISCLOSURES

## BORROWINGS

	2011-12	2012-13
	\$	\$
New borrowings (other than refinancing)	900,000	500,000
Debt redemption	649,011	830,867

New borrowings for 2012-13 include a \$500,000 for plant replacement.

## THE PROPOSED RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED

Type of Property	2011-12 cents/\$CIV	2012-13 cents/\$CIV
General rate for rateable residential properties	0.3078	0.3100
General rate for rateable business properties	0.3078	0.3100
Differential rate for rateable Rural 1 properties	0.2309	0.2325
General rate for rateable Rural 2 properties	0.3078	0.3100

## THE ESTIMATED AMOUNT TO BE RAISED BY EACH TYPE OF RATE TO BE LEVIED

Type of Property	2011-12 \$	2012-13 \$
Residential	4,169,953	4,577,438
Commercial	462,082	478,721
Rural 1	2,398,469	2,540,167
Rural 2	2,066,658	2,168,360
Agreement in Lieu of Rates (Power Station)	55,070	57,120

## THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES

	2011-12 \$	2012-13 \$
Total rates to be raised	9,152,232	9,821,806

## THE PROPOSED PERCENTAGE CHANGE IN THE RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THAT OF THE PREVIOUS FINANCIAL YEAR

Type of Property	2011-12 Change %	2012-13 Change %
Residential	6.00	0.71
Commercial	6.00	0.71
Rural 1	6.00	0.69
Rural 2	6.00	0.71

THE NUMBER OF ASSESSMENTS FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Property	2011-12	2012-13
Residential	5,969	5,976
Commercial	477	476
Rural 1	1,281	1,283
Rural 2	1,730	1,735
<b>Total number of assessments</b>	<b>9,457</b>	<b>9,470</b>

The basis of valuation to be used is the Capital Improved Value (CIV)

THE ESTIMATED TOTAL VALUE OF LAND IN RESPECT OF WHICH EACH TYPE OF RATE IS TO BE LEVIED, COMPARED WITH THE PREVIOUS YEAR

Type of Property	2011-12 \$	2012-13 \$
Residential	1,354,588,200	1,476,593,000
Commercial	150,124,000	154,426,000
Rural 1	1,038,748,000	1,092,545,000
Rural 2	671,429,000	699,471,000
<b>Total</b>	<b>3,214,889,200</b>	<b>3,423,035,000</b>

THE PROPOSED UNIT AMOUNT TO BE LEVIED FOR EACH TYPE OF CHARGE UNDER SECTION 162 OF THE ACT

Type of Charge	Per Rateable Property 2011-12 \$	Per Rateable Property 2012-13 \$
Municipal	244.00	258.00
Garbage - Kerbside collection	280.00	289.00
Recycling	69.00	71.00
<b>Total</b>	<b>593.00</b>	<b>618.00</b>

THE ESTIMATED AMOUNTS TO BE RAISED FOR EACH TYPE OF CHARGE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Charge	2011-12 \$	2012-13 \$
Municipal	2,222,108	2,352,186
Garbage - Kerbside collection	1,633,019	1,704,575
Recycling	390,100	412,596
<b>Total</b>	<b>4,245,227</b>	<b>4,469,357</b>

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES AND CHARGES

	2011-12 \$	2012-13 \$
<b>Rates and charges</b>	13,397,459	14,291,163
<b>Supplementary rates (pro-rata within year)</b>	110,000	112,038
<b>Total</b>	<b>13,507,459</b>	<b>14,403,201</b>

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## CHANGES WHICH MAY AFFECT ESTIMATED AMOUNTS RAISED BY RATES AND CHARGES

There are no known significant changes predicted. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

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## DIFFERENTIAL RATES

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### RATES TO BE LEVIED

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3100 percent (0.3100 cents in the dollar of CIV) for all rateable residential properties, commercial properties and Rural 2 properties.
- A differential rate of 0.2325 percent (0.2325 cents in the dollar of CIV) for all rateable Rural 1 properties (75 percent of general rate)

The differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above. Murrindindi Shire Council believes the differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

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## RURAL 1 LAND

Rural 1 land is any rateable land which is not less than 40 hectares in area and shall include non-contiguous assessments within the Shire operated as a single farm enterprise.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services
- Recognition of the capital intensive nature of farming within the Shire and limited access to some services

The types and classes of rateable land within this differential rate are those having the characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

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## RURAL 2 LAND

There is no rating differential for land classified as Rural 2 land. Rural 2 land is any rural land that does not meet the criteria for Rural 1 land and is between 4 and 40 hectares in size.

## APPENDIX C CAPITAL WORKS PROGRAM

Appendix C presents a listing of the capital works projects that are scheduled to be undertaken during the 2012-13 financial year.

The capital works projects include works carried forward from the 2011-12 year and new works for 2012-13.

The capital works projects are grouped as follows:

1. Renewal
2. Upgrade
3. New works for 2012-13

Capital Works Program 2012-13									
PROJECT DETAILS	2012/2013 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
<b>RENEWAL PROJECTS</b>									
<i>Buildings</i>									
003089 Alex Depot Gardeners Shed	25,000								25,000
003584 Yea Railway Station	25,000								25,000
003585 Glenburn Community Centre Water Storage	10,000								10,000
003591 Scout Hall Alexandra	60,000								60,000
003597 Alexandra Senior Citizen	8,000								8,000
003598 Alexandra M & CH	20,000								20,000
003736 Alexandra Pool	30,000								30,000
003599 Playground Renewal	34,000								34,000
003601 Capital Seed Funding	50,408								50,408
003665 Yea Pioneer Reserve	100,000		85,000						15,000
003794 Kinglake Lions Park	26,000								26,000
003852 Eildon Recreation Reserve	10,000								10,000
<i>Roads Streets and Bridges</i>									
004521 Gravel Roads - Resheeting	1,012,651		833,500						179,151
004539 Sealed Road - Renewal & Major Patching	460,000		241,400						218,600
004540 Sealed Roads - Reseals	736,408								736,408
006099 Bridge / Component Renewal	1,811,453	500,000	758,600						552,853
006299 Footpath Renewal	26,029								26,029
006308 Kerb Renewal	96,000								96,000
004534 Other Projects Vegetation Offsets	35,000								35,000
<b>TOTAL RENEWAL PROJECTS</b>	<b>4,575,949</b>	<b>500,000</b>	<b>1,918,500</b>						<b>2,157,449</b>

Capital Works Program 2012-13									
PROJECT DETAILS	2012/2013 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
<b>NEW PROJECTS</b>									
<i><b>Buildings</b></i>									
002445 Landfill Capital Cell Construction	500,000				500,000				
002448 Evaporation Pan	200,000				200,000				
003098 Alex Depot Lunch Room	15,000								15,000
003587 Access Compliance	10,000								10,000
003790 Yea Wetlands Visitor Information	1,704,395		1,504,395	200,000					
<i><b>Drainage</b></i>									
006219 Drainage - Network Expansion	200,000		156,970	LGIP					43,030
006219 Drainage Drysdale Street Yea	12,000								12,000
<i><b>Furniture and Equipment</b></i>									
000252 Document Management	200,000								200,000
000370 Furniture & Equipment Purchases	55,020								55,020
000371 Essential Safety Services System	140,000								140,000
003648 Pool Equipment	12,000								12,000
<i><b>Library Materials</b></i>									
003600 Library Bookstock - Adult	85,831		6,367						79,464
003610 Library Bookstock - Junior	33,615								33,615
<i><b>Plant &amp; Equipment</b></i>									
003783 Purchase Major Plant & Machinery	601,242					400,000	89,711		111,531
003784 Purchase of Passenger Vehicles	329,140					100,000	198,877		30,263
<i><b>Roads Streets and Bridges</b></i>									
006243 Bus Shelter Construction	10,000								10,000
006377 Footpaths - Missing Links	212,938		200,000	LGIP					12,938
006566 Road Safety	10,000								10,000
<b>TOTAL NEW PROJECTS</b>	<b>4,331,181</b>		<b>1,867,732</b>	<b>200,000</b>	<b>700,000</b>	<b>500,000</b>	<b>288,588</b>		<b>774,861</b>

Capital Works Program 2012-13									
PROJECT DETAILS	2012/2013 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
<b>UPGRADE PROJECTS</b>									
<i>Buildings</i>									
002449 Landfill Design	50,000								50,000
003569 Alexandra Hall Refurbishment	27,000								27,000
003583 Alexandra Leisure Centre	75,000								75,000
003588 Alexandra Hall Cinema	20,000								20,000
003592 CWA Building	40,000								40,000
003594 Glenburn Community Centre	4,000								4,000
003596 Eildon Community Centre	12,000								12,000
003667 Alexandra Skate Park	8,000								8,000
003052 Yea Saleyards Development	250,000		100,000		150,000				
003074 Yea Shire Hall - Upgrade	540,666	390,666	150,000						
003707 Public Convenience Upgrades	30,000								30,000
<i>Roads Streets and Bridges</i>									
004542 Final Seals	52,000								52,000
006121 Urban Access Improvements	6,910								6,910
006297 Green Street	217,109	108,959		108,150					
<b>TOTAL UPGRADE PROJECTS</b>	<b>1,332,685</b>	<b>499,625</b>	<b>250,000</b>	<b>108,150</b>	<b>150,000</b>				<b>324,910</b>
<b>TOTAL CAPITAL WORKS</b>	<b>10,239,815</b>	<b>999,625</b>	<b>4,036,232</b>	<b>308,150</b>	<b>850,000</b>	<b>500,000</b>	<b>288,588</b>		<b>3,257,220</b>
<i>Previous Year Comparison</i>									
Capital Exp.- Budget - 2011/12	11,838,538	1,352,503	3,769,653	308,150	635,658	900,000	284,556	1,764,329	2,823,689
Capital Exp.- Budget - 2010/11	17,807,386	3,451,670	5,065,552	266,650	566,532	900,000	360,625	4,417,133	2,779,224
Capital Exp.- Budget - 2009/10	17,624,970	1,709,439	5,231,027	144,500	506,682	500,000	315,589	5,912,400	3,305,333
Capital Exp.- Budget - 2008/09	6,528,458	505,540	1,061,444	1,002,380	234,252	750,000	316,643		2,658,199

**APPENDIX D FEES AND CHARGES**

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Administration Charges</b>			
Photocopy Charges - A4 Black & White	per copy	0.30	0.50
Photocopy Charges - A4 Colour		0.60	1.25
Photocopy - AO B&W Photocopies		6.60	6.60
Photocopy - A1 B&W Photocopies		5.50	5.50
Photocopy - A2 B&W Photocopies		4.40	4.40
Photocopy - A3 B&W Photocopies	per copy	0.60	6.60
Photocopy Charges - Planning Photo A3	per copy	0.80	1.00
Freedom of Information Request - Statutory (phoptocopying additional)		24.60	25.00
Freedom of Information requests - labour	per hour	20.00	20.00
Freedom of Information requests - photocopy (A4)	per copy	0.30	0.30
Sale of Yea History Book	per copy	31.00	31.00
<b>General - Rates etc.</b>			
Land Information Certificate Receipt		20.00	20.00
<b>Streets &amp; Open Space</b>			
A frame sign	per sign for 2 years	51.50	53.00
<b>Assets &amp; Development</b>			
Works Permit (Easement Drain Stormwater Connection)		35.00	40.00
Drainage Point of Discharge information (BCA Scheduled fee)		56.75	58.40
Works Maintenance Bonds (Refundable)		5% of Cost of works	5% of Cost of works
Checking Engineering Plans	per application	0.75% of value of works	0.75% of value of works
Supervision Fees of Works	per application	2.5% of value of works	2.5% of value of works
<b>Consent to Work on Road Reserve application - Non utility (RMA 2004)</b>		Current (1 July 2011) One fee unit = \$12.22	

Fees & Charges	Ref	2011/12	2012/13
<b>Municipal Roads &lt;50kph</b>			
Major Works (A)		244.40	251.70
Major Works (B)		61.10	62.90
Minor Works (A)		140.53	144.70
Minor Works (B)		61.10	62.90
<b>Municipal Roads &gt;50kph</b>			
Major Works (A)		549.90	566.30
Major Works (B)		305.50	314.60
Minor Works (A)		140.53	144.70
Minor Works (B)		61.10	62.90
(A) On Roadway, shoulder or pathway			
(B) Not on Roadway, shoulder or pathway			
Driveway crossings and service connections are generally considered as minor works			
<b>Building</b>			
<b><u>Domestic Building Applications:</u></b>			
<b>Dwellings additions / alterations</b>			
Up to \$120,000 in value ( 4 inspections )		680.00	748.00
Over \$120,000 in value (4 inspections )		\$cost / 200 + gst	\$cost / 200 + gst
<b>New Dwellings</b>			
Up to \$200,000		1133.00	1246.00
Over \$200,000		\$cost/200 + gst	\$cost/200 + gst
e.g. cost of works new dwelling \$250,000 / 200 = \$1,250 + gst + \$30 Lodgement fee + government levy			
Shed / Carport / Verandahs		381.00	419.00
Sheds over 50m2		515.00	566.00
Swimming Pools		515.00	566.00
Re-stumping		257.50	283.00
Underpinning		257.50	283.00
<b>Demolition Permits</b>			
- Dwellings		381.00	292.00
- Commercial / Industrial up to 200m2		515.00	566.00
Fences		206.00	227.00
<b><u>Commercial Building Applications:</u></b>			
as per AIBS Guidelines 4 (\$cost / 2000 + V cost)			
e.g. cost of works \$250,000 / 2000 = \$125, V\$250,000 = \$500, \$125 + \$500 = \$625 x 4 = \$2,500 + GST + \$30 Lodgement fee + govt. levy		<b>as per AIBS Guideliines 4(\$cost/1950+V cost)</b>	
construction value \$100,000		1660.70	1827.00
construction value \$250,000		2832.50	3116.00

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Building Commission's Operations Levy</b>			
Domestic Building Permits - where value of works is grater than \$10,000		0.160 cents in \$	0.128 % of \$
Commercial Building Permits - where value of works is grater than \$10,000		0.128 cents in \$	0.128 % of \$
Extension of Time		170.00	187.00
Amendment to Permit		56.00 to 227.00	62.00 to 249.00
Inspection of dwelling - relocation (plus deposit \$50.00 )		360.00	396.00
Inspection Fees - expired permits - final certificate required		170.00	187.00
Copy of Plans- (Dwellings)	per set	45.50	49.00
Copy of Plans- (Commercial/Industrial)	per set	68.00	75.00
Building Permit Search Fee		62.00	68.00
Modification to siting requirements		227.00	250.00
Application to build over easement		170.00	187.00
Building Information Certificate		45.00	50.00
Solicitor's Inquiries		45.00	50.00
Complex Property Inquiry - Commercial/Industrial		68.00	74.80
Building Control Lodgement Fees (Domestic & Commercial)		34.50	38.00
<b>Health</b>			
Septic Tank Fees domestic	per permit	216.50	450.00
Septic Tank Alteration	per permit		250.00
Septic Tank Fees commercial	per permit	278.00	450.00
<b>Food Premises Registration (New categories)</b>			
Category 4		0.00	0.00
Category 3		118.50	147.00
Category 2		237.00	261.00
Category 1		299.00	329.00
<b>Prescribed Accommodation Registration</b>			
Level 1 - up to 25 beds		103.00	124.00
Level 2 - 26 to 50 beds		154.50	170.00
Level 3 - 51 to 74 beds		206.00	227.00
Level 4 - 75 to 100 beds		257.50	283.00
Level 5 - 101 to 125 beds			340.00
Hair Dressers Registration		134.00	147.00
Skin Penetration Registration		134.00	147.00
Caravan Parks Registration - per site		2.50	new (13/14)
Transfers - Health		118.50	130.00
Inspections - Health		118.50	130.00
Flu shots to external organisations	Per shot	15.50	17.00

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Local Laws</b>			
Disabled Parking Permits	per permit	5.00	5.50
<b>Animal Impoundment Fees (Daily)</b>			
Dog		62.00	68.00
Dog (Pensioner owner)		37.00	41.00
Cattle - first	per head	67.00	74.00
Goats & Pigs	per head	36.00	40.00
Horses	per head	67.00	74.00
Sheep Pound	per head	18.00	20.00
Each additional animal	per head	2.50	3.00
Sustenance	per head	15.20	17.00
All other animals (birds & poultry)	per head	1.30	1.50
- sustenance	per head	1.10	1.20
<b>Animal Registrations</b>			
Dog Tag Replacement Fee		3.00	3.30
Cat Tag Replacement Fee		3.00	3.30
New dog/cat registration - not desexed		96.00	106.00
New dog cat registration - not desexed (pensioner)		48.00	53.00
Dog/cat Re-registration - not desexed or microchipped		96.00	106.00
Dog/cat Re-registration - not desexed or microchipped (pensioner)		48.00	53.00
New Dog/cat Registration - <b>Desexed</b> and microchipped		32.00	35.00
New Dog/cat Registration - <b>Desexed</b> and microchipped (pensioner)		16.00	18.00
Guide dog registration & re-registration			
Restricted breeds/Declared Animals		180.00	198.00
<b>Planning Charges</b>			
<b>Advertising fee</b>			
Public notice in paper (to be inserted by Council)		108.00	119.00
Public notice on site (when erected for applicant)	per notice	66.00	73.00
Admin. Charge		33.00	36.00
<b>Satisfaction Matters</b>			
<b>Satisfaction matters - As prescribed in regulation</b>			
Assessing a Plantation Development Notice	per assessment	113.50	125.00
Assessing a Timber Harvesting Plan	per assessment	113.50	125.00
<b>Subdivision Certification Fees</b>			
Public Open Space Contributions		5% of land value	5% of land value
Preparation of Engineering Plans By Council		3.5% of works value	3.5% of works value

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Planning Certificates</b>			
Planning Certificates - As prescribed in regulation		18.20	18.20
Fast Tracking of Planning Certificates	per certificate	36.40	36.40
<b>Planning Fees</b>			
Shed, tree removal	planning certificate	102.00	102.00
House \$10,000 - \$100,000		239.00	239.00
House > \$100,000		490.00	490.00
Building works \$10,001 - \$250,000		604.00	604.00
Building works >\$250,001 - \$500,000		707.00	707.00
Building works >\$500,001		815.00	815.00
2 lot subdivision		386.00	386.00
other subdivision		781.00	781.00
change in use		502.00	502.00
creation of easement		404.00	404.00
<b>Section 173 Agreements</b>			
Administrative fee		118.50	118.50
Applicant must also pay the full cost of assessment of a Section 173 agreement by council's solicitors			
<b>Planning Permit / Consent Fees</b>			
Extension of time for Planning Permit & Consents	per permit	115.00	126.50
Approval of Endorsed Plan/s	per permit	115.00	126.50
Amendment of Endorsed Plan/s	per permit	115.00	126.50
Planning Permit / Consent archive search fee		62.00	68.00
<b>Planning Scheme Amendments</b>			
Amendments - As prescribed in regulations			
When an independent panel report is required, the proponent must pay full panel charges for the hearing and panel report			
<b>Planning Enforcement</b>			
Planning enforcement - As prescribed in regulation			
<b>Community Services</b>			
<b>Children's Services</b>			
Family Day care - \$5 paid to carers, \$0.60 retained by Council	per child per hour	6.40	\$6.00-\$9.00
Baby Bassinet Loan Receipt - fee		30.00	30.00
Baby Bassinet Loan Receipt - deposit		20.00	20.00

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

Fees & Charges	Ref	2011/12	2012/13
<b>Community Bus rental (private) per day</b>			
- Not for Profit	Half day	61.80	64.00
- Not for Profit	Full day	105.00	108.00
- Business	Half day	105.00	108.00
- Business	Full day	210.00	217.00
Refundable Bond ( \$100.00 for Businesses)		50.00	50.00
<b>HACC Charges</b>			
<b>Cheviot Planned Activity Group</b>			
- Low Income	Per service	8.25	8.50
- Medium Income	Per service	8.25	8.50
- High Income (Core)	Per service	10.95	11.25
- High Income (High Care)	Per service	15.45	16.00
<b>Allied Health Support</b>			
- Low Income	Per consultation	8.55	8.80
- Medium Income	Per consultation	13.10	13.50
- High Income (Core)	Per hour	86.20	88.80
<b>Food Services (Meals)</b>			
- Low Income	Per meal	8.25	8.50
- Medium Income	Per meal	8.25	8.50
- High Income	Per meal	14.30	14.90
<b>Home Care</b>			
- Low Income	Per hour	5.80	6.00
- Medium Income	Per hour	13.40	13.80
- High Income	Per hour	29.36	30.10
<b>Property Maintenance</b>			
- Low Income	Per hour	10.80	11.10
- Medium Income	Per hour	16.10	16.60
- High Income	Per hour	42.55	43.80
<b>Personal Care</b>			
- Low Income	Per hour	4.10	4.25
- Medium Income	Per hour	9.05	9.30
- High Income	Per hour	32.45	33.45
<b>Respite Care</b>			
- Low Income	Per hour	2.90	3.15
- Medium Income	Per hour	3.90	4.35
- High Income	Per hour	28.60	29.45

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Respite Care in home overnight</b>			
- Low Income	Per 10 hours	15.25	15.70
- Medium Income	Per 10 hours	19.10	19.70
- High Income	Per 10 hours	133.40	137.40
<b>Nursing</b>			
- Low Income	Per visit	3.30	3.60
- Medium Income	Per visit	28.75	29.60
- High Income	Per visit	78.00	80.35
<b>Cheviot Program - Social Support</b>		8.25	8.50
<b>Private Clients – Aged and Disability Services</b>			
<b>Home Care, Personal Care and Respite Care</b>			
Mon - Fri - 6am - 6pm	per hour	40.60	41.80
Mon - Fri - outside above hours - and Saturday (first 2 hours)	per hour	47.40	48.80
Mon - Fri - outside above hours - and Saturday (hours thereafter)	per hour	57.00	58.70
Sunday all day	per hour	63.50	65.80
Public Holidays	per hour	66.50	68.50
Travel rate	per hour	40.60	42.65
Travel cost	per kilometer	1.25	1.30
<b>Home Maintenance</b>			
Mon - Fri 6am - 6pm	per hour	53.90	55.50
Mon - Fri (outside above hours)	per hour	58.60	59.35
Travel rate	per hour	40.60	41.80
Travel cost	per kilometer	1.35	1.39
<b>Food Services (Meals)</b>	per meal	14.30	14.70
<b>Cheviot Social Support</b>			
- High	per hour	20.85	21.70
- Core Meal	per meal	14.30	14.70
<b>Case Management</b>	per case	98.50	101.40
<b>Swimming Pools</b>			
<b>Admissions</b>			
Adults		5.00	5.50
Children		4.00	4.50
Family		10.00	10.30

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

Fees & Charges	Ref	2011/12	2012/13
<b>Seasons Tickets *</b>			
Senior		70.00	75.00
Junior / Concession		46.00	50.00
1 Adult and 1 Dependent Child		68.00	75.00
1 Adult and 2 or more Dependent Children		113.00	120.00
2 Adults with 1 or more Dependent Children		138.00	145.00
* Season Tickets for Public Hours Only			
Multi Pass- Adult	10 visits	29.00	35.00
Multi Pass- Child	10 visits	22.00	28.00
<b>School Fees</b>			
Schools/all private hirers	per hour	29.00	29.90
<b>Public Hire Facilities</b>			
<b>Yea Shire Hall Hire (New Charging system)</b>			
Commercial	1/2 day	\$103.00	111.00
Commercial	Full day	\$206.00	225.00
Bond		\$206.00	225.00
Non commercial	1/2 day	\$51.50	56.00
Non commercial	Full day	\$103.00	111.00
Bond		\$103.00	111.00
Public Liability Insurance	Per hire	\$15.00	30.00
<b>Yea Chambers (New Charging system)</b>			
Commercial	1/2 day	\$51.50	56.00
Commercial	Full day	\$103.00	111.00
Bond		\$103.00	111.00
Non commercial	1/2 day	\$25.00	27.00
Non commercial	Full day	\$51.50	56.00
Bond		\$51.50	56.00
Public Liability Insurance	Per hire	\$15.00	30.00
<b>Alexandra Shire Hall Charges</b>			
Commercial	1/2 day	\$103.00	111.00
Commercial	Full day	\$206.00	225.00
Bond		\$206.00	225.00
Non commercial	1/2 day	\$51.50	56.00
Non commercial	Full day	\$103.00	111.00
Bond		\$103.00	111.00
Piano Hire Fee	Per hire	\$103.00	111.00
Public Liability Insurance - per session of Hire	Per hire	\$15.00	30.00

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

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Murrindindi Shire Council

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Gallipoli Park Precinct - Marysville Community Centre</b>			
<b>* Denotes rate for Murrindindi Shire Council Community Groups and Residents</b>			
Community Room 3 (Room Only)	Half Day		\$200 / \$100*
Community Room 3 (Room Only)	Whole Day		\$300 / \$150*
Community Room 3 (Room Only)	Extra Week Day		\$200 / \$100*
Community Room 3 (Room Only)	Weekend		\$500 / \$250*
Community Room 3 + Kitchen	Half Day		\$250 / \$125
Community Room 3 + Kitchen	Whole Day		\$350 / \$175*
Community Room 3 + Kitchen	Extra Week Day		\$250 / \$125*
Community Room 3 + Kitchen	Weekend		\$600 / \$300*
Hard Court - Sport	Half Day		\$250 / \$125
Hard Court - Sport	Whole Day		\$350 / \$ 175*
Hard Court - Sport	Extra Week Day		\$250 / \$125*
Hard Court - Sport	Weekend		\$600 / \$300*
Hard Court - Other	Half Day		\$850 / \$425*
Hard Court - Other	Whole Day		\$950 / \$475*
Hard Court - Other	Extra Week Day		\$250 / \$125*
Hard Court - Other	Weekend		\$1200 / \$600*
Hard Court - Sport - + Kitchen	Half Day		\$300 / \$150*
Hard Court - Sport - + Kitchen	Whole Day		\$400 / \$200*
Hard Court - Sport - + Kitchen	Extra Week Day		\$300 / \$150*
Hard Court - Sport - + Kitchen	Weekend		\$700 / \$350*
Hard Court - Other - + Kitchen	Half Day		\$900 / \$450*
Hard Court - Other - + Kitchen	Whole Day		\$400 / \$200*
Hard Court - Other - + Kitchen	Extra Week Day		\$300 / \$150*
Hard Court - Other - + Kitchen	Weekend		\$700 / \$350*
Change Rooms	Half Day		\$50 / \$25*
Change Rooms	Whole Day		\$100 / \$50*
Change Rooms	Extra Week Day		\$50 / \$25*
Change Rooms	Weekend		\$150 / \$75*
Community Room 1 + Kitchen	Half Day		\$350 / \$175*
Community Room 1 + Kitchen	Whole Day		\$450 / \$225*
Community Room 1 + Kitchen	Extra Week Day		\$350 / \$175*
Community Room 1 + Kitchen	Weekend		\$800 / \$400*
Community Room 2 + Kitchen	Half Day		\$500 / \$250*

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
Community Room 2 + Kitchen	Whole Day		\$600 / \$300*
Community Room 2 + Kitchen	Extra Week Day		\$500 / \$250*
Community Room 2 + Kitchen	Weekend		\$1100 / \$550*
Community Room 1 + 2 + Kitchen	Half Day		\$700 / \$350*
Community Room 1 + 2 + Kitchen	Whole Day		\$800 / \$400*
Community Room 1 + 2 + Kitchen	Extra Week Day		\$700 / \$350*
Community Room 1 + 2 + Kitchen	Weekend		\$1500 / \$750*
Weddings - Community Room 1 + 2 + Kitchen			1500.00
Key Bond			100.00
Booking Fee / Bond			\$100 / \$1000
Additional Cleaning charge			\$50 an hour
Rubbish Charge			\$15 a bin
<b>Library Charges</b>			
Murrindindi Library Photocopying	per copy	0.30	1.20
Murrindindi Library Photocopying Colour	per copy		1.50
Murrindindi Library - Inter Library Loan Fees	Between \$12-\$15 per item	13.20	20.00
Murrindindi Library Overdue Fees	Per day per item	0.25	0.30
Murrindindi Library Reimb. Lost Books	Per book	\$5 plus book cost	\$5 plus book cost
Murrindindi Library Internet Printing	Per page	0.30	1.20
<b>Saleyards</b>			
Yea Saleyard Agent Fees	per head	0.35	0.35
Yea Saleyard Fees - Cow & Calf	per head	7.70	7.70
Yea Saleyard Fees - Cattle	per head	6.60	6.60
Yea Saleyard Fees - Bulls	per head	8.30	8.30
Yea Saleyard Fees - Scanning	per head	2.00	2.00
Yea Post Breeder Tags	per head	11.00	11.00
Yea Non-Sale Day Fee (Private)	per head	1.00	1.00
Yea Non-Sale Day Fee (Agent)	per annum	150.00	150.00

**Fees and Charges Schedule subsequently amended – please refer to list approved by Council 23 July 2012**

Council Budget 2012-2013

Murrindindi Shire Council

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
<b>Waste Management</b>			
<b>Transfer Station &amp; Tipping Fees</b>			
<b>Shire Residents and Ratepayers</b>			
Compacted Commercial / Industrial Waste (Direct to Landfill)	per cubic metre	<b>47.00</b>	<b>52.00</b>
Construction/Demolition material (Industrial)	per cubic metre	<b>47.00</b>	<b>52.00</b>
Construction/Demolition material (Municipal)	per cubic metre	<b>32.00</b>	<b>35.00</b>
Loose Garbage Bags	per bag	<b>4.50</b>	<b>5.00</b>
0.25m <sup>3</sup> - eg 240 lt bin	per cubic metre	<b>6.50</b>	<b>7.00</b>
0.5m <sup>3</sup> - eg car boot	per cubic metre	<b>13.00</b>	<b>14.00</b>
1m <sup>3</sup> - eg 6x4 trailer or ute at water level	per cubic metre	<b>26.00</b>	<b>29.00</b>
2m <sup>3</sup> - eg tandem trailer at water level	per cubic metre	<b>52.00</b>	<b>57.00</b>
Car Tyre (with or without rim)	per cubic metre	<b>6.20</b>	<b>7.00</b>
Motor Cycle Tyre	each	<b>3.60</b>	<b>4.00</b>
4wd / Light truck tyre	each	<b>8.20</b>	<b>9.00</b>
Truck Tyre	each	<b>20.50</b>	<b>23.00</b>
Tractor Tyre	each	<b>62.00</b>	<b>68.00</b>
Earthmover Tyre	each	<b>108.00</b>	<b>119.00</b>
Leaves/grass	per cubic metre	<b>0.00</b>	<b>0.00</b>
Greenwaste Cuttings	per cubic metre	<b>10.50</b>	<b>12.00</b>
Cars - tyres removed	per vehicle	<b>31.00</b>	<b>34.00</b>
Comingled Recyclables (Commercial)	per cubic metre	<b>8.20</b>	<b>9.00</b>
Comingled Recyclables (Residential)	per cubic metre	<b>0.00</b>	<b>0.00</b>
Waste Motor Oil	per litre	<b>0.00</b>	<b>0.00</b>
Domestic Gas Bottle - small	per bottle	<b>5.20</b>	<b>6.00</b>
Domestic Gas Bottle - medium	per bottle	<b>7.20</b>	<b>8.00</b>
Domestic Gas Bottle - large	per bottle	<b>12.50</b>	<b>14.00</b>

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable of unclean) - less than 20 litres.	Per container	4.50	5.00
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable of unclean) - more than 20 litres.	Per container	6.25	7.00
White Goods	per item	0.00	
Mattress - single	per item	10.00	11.00
Mattress - large	per item	20.00	22.00
Car Batteries	per item	0.00	0.00
Scrap Steel	per item	0.00	0.00
Recycle Cardboard paper - commercial	per cubic metre	8.20	9.00
Recyclable Cardboard paper - Residential	per cubic metre	0.00	0.00
<b>Non-Shire Residents and Ratepayers</b>			
<b>Shire Tip Fees at Transfer Stations &amp; Landfills</b>			
Compacted Garbage (Direct to Landfill)	per cubic metre	94.00	103.00
Construction/Demolition material (Industrial)	per cubic metre	94.00	103.00
Construction/Demolition material (Municipal)	per cubic metre	64.00	70.00
Loose Garbage Bags	per bag	9.00	10.00
0.25m <sup>3</sup> - eg 240ltr bin	per cubic metre	13.00	14.00
0.5m <sup>3</sup> - eg car boot	per cubic metre	26.00	29.00
1m <sup>3</sup> - eg 6x4 trailer or ute at water level	per cubic metre	52.00	57.00
2m <sup>3</sup> - eg tandem trailer at water level	per cubic metre	104.00	114.00
Car Tyre	per cubic metre	9.20	10.00
Motor Cycle Tyre	each	6.20	7.00
4wd/ Light Truck Tyre	each	12.50	14.00
Truck Tyre	each	41.20	45.00

<b>Fees &amp; Charges</b>	<b>Ref</b>	<b>2011/12</b>	<b>2012/13</b>
Tractor Tyre	each	<b>92.50</b>	<b>102.00</b>
Earthmover Tyre	each	<b>165.00</b>	<b>182.00</b>
Leaves/Grass	per cubic metre	<b>10.50</b>	<b>12.00</b>
Greenwaste	per cubic metre	<b>21.00</b>	<b>23.00</b>
Car body	per vehicle	<b>62.00</b>	<b>68.00</b>
Recyclables (Commercial)	per cubic metre	<b>11.50</b>	<b>13.00</b>
Recyclables (Residential)	per cubic metre	<b>11.50</b>	<b>13.00</b>
Waste Motor Oil	per litre	<b>0.00</b>	<b>0.00</b>
Domestic Gas Bottle - small	per bottle	<b>7.50</b>	<b>8.00</b>
Domestic Gas Bottle - medium	per bottle	<b>10.50</b>	<b>12.00</b>
Domestic Gas Bottle - large	per bottle	<b>16.50</b>	<b>18.00</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean).	Per container	<b>9.00</b>	<b>10.00</b>
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean).	Per container	<b>12.50</b>	<b>14.00</b>
White Goods	per item	<b>0.00</b>	<b>0.00</b>
Mattress - single	per item	<b>20.00</b>	<b>22.00</b>
Mattress - large	per item	<b>40.00</b>	<b>44.00</b>
Car Batteries	per item	<b>0.00</b>	<b>0.00</b>
Scrap Steel	per item	<b>0.00</b>	<b>0.00</b>
Recycle Cardboard paper (residential)	per cubic metre	<b>0.00</b>	<b>0.00</b>
Recycle Cardboard paper (commercial)	per cubic metre	<b>16.50</b>	<b>18.00</b>

**End of Murrindindi Shire Council Budget Report**