



Murrindindi
Shire Council

Council Budget

2009 – 2010

Adopted by Council

October 2009

Prepared with reference to The Institute of Chartered Accountants in Australia, *Victorian City Council Model Budget – 2009-2010: a best practice guide for reporting local government budgets in Victoria.*

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COUNCILLORS 2009

Cr Lyn Gunter
Mayor

Cr Kevin Bellingham
Deputy Mayor

Cr Sally Abbott Smith

Cr Peter Beales

Cr Bob Flowers

Cr Chris Healy

Cr John Walsh



EXECUTIVE TEAM 2009



Rob Croxford
Acting Chief Executive Officer



Michael Chesworth
General Manager Sustainability

INTRODUCTION

The *Council Budget 2009-10 Budget* is prepared in response to the *Council Plan incorporating Strategic Resource Plan 2009-10 to 2019-20* that has an emphasis on bush fire recovery. Bushfire recovery underpins the *2009-10 Budget* with recurrent expenditure and income at 2 and a half times the normal level at **\$53.3 million** and capital works at **\$17.6 million** – a total budget of **\$71 million**.

The priorities in the budget have been derived from the first year of the *Council Plan incorporating Strategic Resource Plan 2009-10 to 2019-20* and detailed herein are the strategic activities and the performance measures and indicators that the organisation will be accountable for during the financial year.

A Performance Statement for this budget will be reported to council on a quarterly basis and is auditable at year end in accordance with section 132 of the *Local Government Act 1989*.

Our community is still recovering from the devastation of the Black Saturday bush fires and recovery, asset restoration and community development are priorities for 2009-10.

Council will increase municipal rates and municipal charge revenue collections to all rateable properties by **6 percent** plus **0.5 percent** arising from supplementary valuations in the 2009-10 financial year;

Assumptions have been formulated as a result of the fire – e.g. rate of rebuild, rate of growth etc. Rate of rebuild is at **10 percent** of revenue received for **10 years**.

Rates beyond 2009-10 have been increased by **6 percent** plus **0.5 percent** except for years 2013-14 and 2104-15 where a **8.5 percent** increase in rate revenue is required to enable the council to restore its pre bushfire long term revenue base. However, council undertakes to review the long term strategy each year in conjunction with knowledge available regarding the rate of rebuild and the impact the rebuild will have on long term financial sustainability.

Total projected loss based on current assumptions for rebuild are - **\$11.45 million** over **12 years**.

Black Saturday bushfire impact is **\$1.78 million** or **18.7 percent** of rates recurrent and a net **\$0.210 million** of capital work an additional **2.1 percent** of rate revenue in 2009-10.

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Capital Expenditure is **\$17.63 million** in 2009 -10 - renewal investment of **\$9.84 million**, upgrade of **\$4.88 million** and new assets at **\$2.91 million**.

Council's operating costs and revenues for 2009-10 are **\$53.3 million** and **\$55.8 million**.

Borrowings in 2009-10 of **\$0.5 million** and **0.5 million** per annum for the life of the *Strategic Resource Plan (SRP)* towards long term assets

A focus of the plan is a continued commitment to asset management and funding of the renewal gap to maintain safe and serviceable assets for our community and maintenance of the current range and level of service provision.

The budget does not fully provide for the communications upgrades of **\$0.210 million** that may be required to support the organisation through this period. The organisation will review its communications and see if innovative options can be developed to improve this as the year progresses

The rate assistance package is an essential outcome to compensate for the revenue loss of council whilst the rebuild occurs. The rate of rebuild and restoration of council's valuation and tax base will have a significant impact on council's ability to maintain the range and levels of services in the long term. The rate assistance package will assist in the short to medium term whilst the community rebuilds lives and property.

Given the increased size of the budget, council will be reviewing its procedures with a view to identifying and minimising risk to the community and the organisation. Issues such as procurement, contract management and tendering will all be reviewed to address probity standards.

The 2009-10 Budget will present an extensive challenge to our organisation, one that we will endeavor to meet.

Robert Croxford



Acting Chief Executive Officer

OVERVIEW

LINKING THE BUDGET TO THE COUNCIL PLAN

OUR PURPOSE

Our Vision

Murrindindi Shire will be a vibrant and progressive place, with strong communities thriving within a healthy environment.

Our Mission

To care for, foster and promote the Murrindindi Shire in partnership with communities and other stakeholders.

Our Values

Our behaviour and actions will be guided by our values.

Honesty and Integrity

We will be open and truthful in our dealings

Accountability and Consistency

We will accept responsibility for our actions and be consistent in the application of our principles, policies and processes

Innovation and Excellence

We will consider new ideas, opportunities and better ways of doing things

Respect and Trust

We will respect other people and their opinions and do as we way we will

STRATEGIC OBJECTIVES

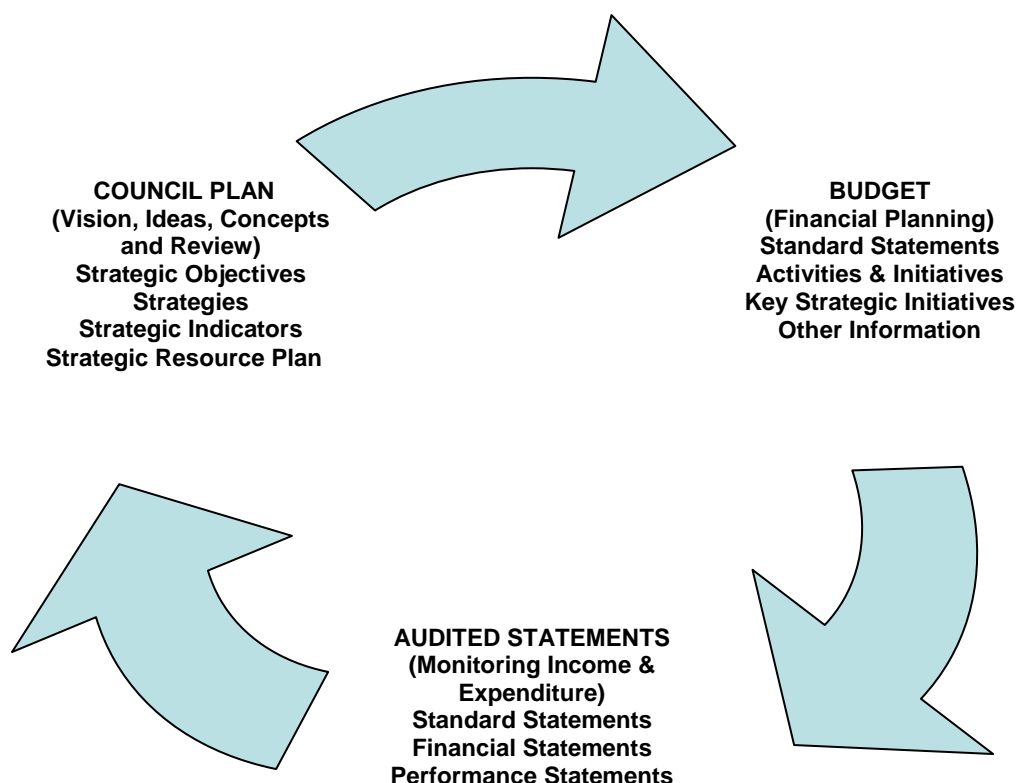
| Strategic Objective | Description |
|--------------------------------|--|
| Governance | Effective leadership providing representation and advocacy for the community, backed by a financially strong organisation. |
| Community | Communities enjoying good health and well being. |
| Local Economy | Sustainable growth in our local economy. |
| Environment and Climate Change | A natural environment that is diverse, healthy and cared for. |
| Planning and Land Use | Sustainable land use, development and growth |
| Infrastructure | To enhance the sustainability of our infrastructure, recognising the changing needs and expectations of our communities |
| Corporate Development | Improve systems and processes. |

STRATEGIC PLANNING FRAMEWORK

The *Strategic Resource Plan* (long term financial plan) included in the *Council Plan 2009 – 2013* summarises the financial and non-financial impacts of the objectives and strategies of the *Council Plan* and determines the sustainability of these objectives and strategies.

The *Council Budget 2009-2010* has been framed within the *Strategic Resource Plan*. Activities and initiatives have been included in the *Council Budget 2009-2010* which contribute to achieving the strategic objectives specified in the *Council Plan*.

The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. A Council Plan which includes a strategic resource plan must be completed within six months of the general election and it is reviewed each year in February/March to ensure there is sufficient time for the development of activities and initiatives and key strategic activities in draft form prior to commencement of the annual budget process in March. It also allows time for targets to be established during the strategic resource planning process to guide the preparation of the *Council Budget*. The completion of the 2009-10 budget has been delayed as a result of the bushfires and an extension has been granted for the completion of the *Council Plan incorporating Strategic Resource Plan 2009-10 to 2019-20* until December 2009.

This budget has been prepared in accordance with *Local Government Act 1989 Financial Regulations*, accepted accounting practices and the *Best practice guide for reporting local government budgets in Victoria*, which is reviewed and released annually by the Institute of Chartered Accountants in Australia in conjunction with the Municipal Association of Victoria, Finpro and LGPro.

ACTIVITIES, INITIATIVES AND KEY STRATEGIC ACTIVITIES

This section provides a description of the activities and initiatives to be funded in the *Council Budget* for the 2009-2010 year and how these will contribute to achieving the strategic objectives specified in the *Council Plan incorporating Strategic Resource Plan 2009-10 to 2019-20*. It also includes a number of key strategic activities and performance targets and measures in relation to these.

THEME 1: GOVERNANCE

OBJECTIVES

- Effective leadership providing representation and advocacy for the community backed by a financially strong organisation.

Strategies the council will use during the year to achieve the objectives above are:

- Facilitate and support recovery within fire affected communities
- Provide opportunity for open and responsive communication with the community
- Improve governance systems, processes and relationships
- Be consistent fair and transparent in our decision making
- Provide sound financial stewardship
- Advocate on issues of importance to our community

ACTIVITIES

Note: where not specified, services will be funded from net operating budgets. Council acknowledges the support of other agencies and levels of government and provides details of grant funding in appendix E.

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|--|--|--|
| Councillor training and development | Implement a councillor training and development program with a focus on community mentoring <i>(Measure: Evaluation of program: 80% satisfied)</i> | 22 <u>(22)</u> 0 |
| Community Engagement | Provide training and development program to committees of management and community advisory groups <i>(Measure: Training completed by 30 June 2010)</i> | 50 <u>(50)</u> 0 |
| Councillor training | Future leaders development and mentoring <i>(Measure: to greater than 80% satisfaction)</i> | 22 <u>(22)</u> 0 |

INITIATIVES

| Service Category | Description |
|--|---|
| Community Engagement | Support council's reconstruction and recovery section 86 committee to achieve collaborative recovery and reconstruction |
| Community Engagement | Review governance processes to identify opportunities for improvement <i>(Measure: Establish priorities for review – October 2009 and review systems – in accordance with review schedule)</i> |
| Advocate on issues of importance to our community | Lobby state and federal government and statutory authorities <i>(Measure: Number or reported successes relates to not less than 3 strategic projects)</i> |
| Communication and publications | Clearly communicate council's direction in the council plan to the community <i>(Measure: Number of public information sessions not less than five)</i> |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|--|---|-------------------------------|---------------------------|
| Provide Sound financial stewardship | Ensure financial information is professionally acceptable and understood by the community | Number of audit issues raised | < 2 |
| | | Financial indicators | Within recommended levels |
| Business Excellence/ Best Value program | Completion of Business Excellence / Best Value requirements | Annual Report | 100 % |
| Community Engagement | Provide strategic planning training to S86 Committees | All committees trained | April 2010 |

THEME 2: COMMUNITY

OBJECTIVES

- Communities enjoying good health and well being

Strategies the Council will use during the year to achieve the above objectives are:

- Facilitate and support recovery within fire affected communities.
- Foster a more resilient community by prompting diversity, inclusion, access and equity, and supporting community interaction
- Facilitate improved quality of life for the Murrindindi communities
- Advocate for and facilitate access to arts and culture experiences and events.

Activities set out below are those the council undertakes to meet the needs of the community. Figures in brackets () represent income to the activities listed.

In addition to the activities of the council, the new initiatives to be undertaken during the forthcoming year have also been described.

ACTIVITIES

Note: where not specified, services will be funded from net operating budget. Council acknowledges the support of other agencies and levels of government and provides details of grant funding in appendix E.

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|------------------------------|--|--|
| Community Development | Develop and deliver additional youth support programs and activities including: | |
| | - Youth web site | 25 |
| | - Youth leadership program | 25 |
| | - Youth providers committee | 25 |
| | - Youth development grants program | 25 |
| | (Measure: Quarterly report to council) | <u>(100)</u> |
| | | 0 |
| Community Development | Roll out a program of activities and initiatives to support fire affected communities including: | |
| | - Recreational programs | 80 |
| | - Social connectedness program | 50 |
| | - Celebrate positive images project | 25 |
| | - Library programs | 90 |
| | - Community information and notice boards | 48 |
| | - Theatre plays | 15 |
| | - Support for volunteers | 25 |
| | (Measure: Quarterly report to council and satisfactory grant acquittal) | <u>(333)</u> |
| | | 0 |

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|-----------------------|--|--|
| Community Development | Facilitate community building initiative to support people impacted upon by the Sugarloaf North South Pipeline <i>(Measure: Satisfy DPCD reporting requirements)</i> | 158 <u>(158)</u> 0 |
| Community Development | Work with bushfire affected communities to establish bushfire memorials <i>(Measure: Consultation Plan completed and schedule adopted)</i> | 628 <u>(628)</u> 0 |
| Recreation Services | Complete Alexandra community kitchen project <i>(Measure: Completed project satisfies grant requirements March 2010)</i> | 62 <u>(62)</u> 0 |
| Community Development | Implement phase two of Transport Connections project <i>(Measure: Report to council on phase 2 outcomes by June 2010)</i> | 103 <u>(103)</u> 0 |
| Community Development | Subject to funding: develop leadership, mental health and wellbeing programs for drought affected communities, provide additional support to Community and Neighbourhood Houses for additional programs, assist people to re-establish gardens damaged or destroyed by fire. | |

INITIATIVES

| Service Category | Description |
|---|---|
| Community Development | Work with VBRRRA, community recovery committees and fire affected communities to develop community based recovery plans based on active participation and strengthened community connectedness |
| Recreation Services | Finalise Yea swimming pool redevelopment planning, considering disability access and improved amenity <i>(Measure: application for funding submitted by June 2010)</i> |
| Recreation Services | Assist community to secure funding for a skate park in Yea <i>(Measure: funding secured)</i> |
| Community Development | Complete <i>Health and Well Being Plan</i> <i>(Measure: Plan adopted by Council by December, 2009)</i> |
| Facilitate improved quality of life for the Murrindindi Community | Plan for a healthy and active aging population by finalising the <i>Healthy and Active in the Third Age Strategy</i> <i>(Measure: Strategy Adopted by October 2010)</i> |
| Facilitate improved quality of life for the Murrindindi Communities | Establish a Community Development Interface Committee to facilitate community development outcomes from Council departments <i>(Measure: Interface committee established and operational – October 2009)</i> |

| Service Category | Description |
|--|---|
| Advocate for and facilitate access to arts and culture experiences and events | Complete the development of the arts and cultural policy (<i>Measure: Policy adopted January 2010</i>) |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|------------------------|----------|---------------------|--------------------|
| | | | |

THEME 3: LOCAL ECONOMY

OBJECTIVES

- Sustainable growth in our local economy

Strategies the council will use during the year to achieve the above objectives are:

- Facilitate and support recovery of businesses within fire affected communities
- Support and promote events and festivals across the Shire
- Provide support to new and expanding businesses
- Participate in cooperative marketing
- Facilitate improved access to Information communication Technology and mobile phone services
- Undertake or facilitate major economic development projects

Activities set out below are those the council undertakes to meet the needs of the community. Figures in brackets () represent income to the activities listed.

ACTIVITIES

Note: where not specified, services will be funded from net operating budget. Council acknowledges the support of other agencies and levels of government and provides details of grant funding in appendix E.

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|------------------|---|---------------------------------------|
| Economic | Conduct industry forums for Marysville district and | 10 |

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|----------------------|--|---|
| Development | Kinglake Ranges <i>(Measure: Four forums completed)</i> | (10) 1 |
| Events | Conduct "Inspired by Murrindindi" food, wine and arts events <i>(Measure: At least 12 events conducted)</i> | 120 (120) 0 |
| Economic Development | Finalise financing and implementation of Yea Saleyards upgrade <i>(Measure: Plans completed)</i> | 25 (0) 25 |

INITIATIVES

| Service Category | Description |
|---|--|
| Tourism | Participate in the Mitchell Murrindindi destination marketing campaign <i>(Measure: Marketing Campaign Plan and year one activities completed)</i> |
| Economic Development | Revise <i>Economic Development Strategy</i> to incorporate strategies for fire affected businesses. <i>(Measure: Strategy revised and approved after community consultation)</i> |
| Tourism | Determine Council's future role and possible structure of regional tourism industry support. <i>(Measure: Role and structure finalised, approved and implemented)</i> |
| Economic Development | Initiate cooperative regional marketing and industry development as part of the <i>United Approach to Tourism</i> project <i>(Measure: cooperative marketing and industry development plan completed)</i> |
| Tourism | Support Yea Wetlands committee of management to progress a sustainable business model for the Yea discovery centre. <i>(Measure: Sustainable Business Model produced)</i> |
| Economic Development | Advocate for improved access to high speed affordable broadband and mobile phone services through Federal Government Initiatives <i>(Measure: Position presented to Federal Government and the decision progressed)</i> |
| Provide support to new and expanding businesses | Develop a plan to attract new business and support existing businesses <i>(Measure 1: Business status survey II - 50% fire affected businesses re-established.</i> <i>Measure 2: Re-establishment plan completed - less than 5% of businesses in non fire affected areas closed)</i> |

| Service Category | Description |
|--|--|
| Provide support to new and expanding businesses | Confirm Council position on the future of the MRTA as it relates to the five year plan <i>(Measure: Council position confirmed by December, 2009)</i> |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|--|---|---|--|
| Support and promote events and festivals across the Shire | Develop a synchronised on line council MRTA calendar of events for council and tourism activities | Published hard copy and on line Number of events | January 2010 Greater than 2008-09 |

THEME 4: ENVIRONMENT AND CLIMATE CHANGE

OBJECTIVES

- A natural environment that is diverse, healthy and cared for

Strategies the council will use during the year to achieve the above objectives are:

- Facilitate and support environmental recovery within fire affected communities
- Promote and advocate sustainable living, business practice and land use
- Reduce generation of waste by council and the community
- Integrate environmental resource and land management across council operations
- Reduce council and community carbon footprint
- Encourage the community to adapt to climate change

ACTIVITIES

Note: where not specified, services will be funded from net operating budget. Council acknowledges the support of other agencies and levels of government and provides details of grant funding in appendix E.

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|---|--|---|
| Roadside biodiversity and weed mapping | Assess roadside biodiversity and conservation value and develop guidelines for management and protection. <i>(Measure: Publication of guideline document)</i> | 10 <u>(10)</u> 0 |

| | | |
|---|---|--------------------------|
| Roadside Biodiversity and weed mapping | Undertake roadside management protection and map noxious weed infestations <i>(Measures: Results recorded on Councils GIS mapping system)</i> | 100 <u>(0)</u> 100 |
| Waste Management Services | Improve access to recycling in public areas Review and publish <i>Waste Management Strategy</i> including recycling strategy <i>(Measure: Strategy is adopted, published and implemented)</i> | 20 <u>(20)</u> (0) |
| Provision of advice | Publish tree and land clearing guidelines <i>(Measure: Guidelines adopted, published and implemented)</i> | 5 <u>(5)</u> 0 |

INITIATIVES

| Service Category | Description |
|---|---|
| Strategic planning for the environment | Establish and resource an ongoing environment officer position <i>(Measure: Establish criteria and implement recruitment process)</i> |
| Strategic planning for environment | In partnership with other agencies participate in an education and awareness program for community groups and private land owners <i>(Measure: Report on number of events)</i> |
| Strategic planning for environment | Complete Council's <i>Environment Strategy and Resource Plan</i> <i>(Measure: Strategy and Plan adopted and published)</i> |
| Strategic planning for environment | Complete Council's <i>Local Climate Adaptation Action Plan</i> <i>(Measure: Local Climate Action Plan adopted)</i> |
| Roadside biodiversity and weed mapping | Install roadside signage to protect threatened plant species <i>(Measure: Identify and record type and location of threatened species and provide proposal for signage)</i> |
| Facilitate and support recovery within fire affected communities | Provide support to community education on environmental issues <i>(Measure 1: Number of programs and initiatives promoted - not less than 10)</i> <i>Measure 2: Number of attendees - not less than 25)</i> |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|---|--|---|--------------------|
| Protect and enhance our natural environment | Identify and prioritise sites with significant biodiversity values and formulate management guidelines to protect them | <i>Biodiversity Protection Guidelines</i> adopted | May 2010 |

THEME 5: PLANNING AND LAND USE

OBJECTIVES

- Sustainable land use, development and growth

Strategies the council will use during the year to achieve the above objectives are:

- Streamline approvals processes to encourage rebuilding in fire affected areas
- Use a strategic approach to land use planning to facilitate integrated residential and public facility construction
- Continue to strengthen partnerships with DSE and CFA

Activities set out below are those the council will undertake to meet the needs of the community. Figures in brackets () represent income to the activities listed

ACTIVITIES

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|------------------------------|--|---|
| Fire Prevention | Review the shire's fire management planning having regard to the state's response to the Bushfire Royal Commission <i>(Measure: By November 2009)</i> | 23 <u>(23)</u> 0 |
| Development Approvals | Establish building, planning and environmental health teams to cope with rebuild workload <i>(Measure: By October 2009)</i> | 312 125 <u>(437)</u> 0 |

INITIATIVES

| Service Category | Description |
|------------------------------|---|
| Development Approvals | Assist with new land use options to facilitate desired outcomes In conjunction with VBRRA and the community: Land rezoning Urban Design Frameworks (UDF) Approvals processes |
| Development Approval | Complete Alexandra industrial land amendment <i>(Measure: completed by June 2010)</i> |
| Environmental Health | Investigate innovative water treatment options. |
| Fire Prevention | Map municipal fire risk. <i>(Measure: completed by November 2009)</i> |
| Fire Prevention | Progress strategic fire prevention programs that address an ongoing commitment to fire safety and community awareness <i>(Measure: Program to meet Country Fire Authority and Royal Commission requirements)</i> |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|---|--|---------------------|--------------------|
| Streamline approvals processes to encourage rebuilding in fire affected areas | Fast track planning consent for all requests associated with bushfire recovery | Turnaround Time | 28 days |
| | Fast track building approvals inspection process | Turnaround time | 28 days |

THEME 6: INFRASTRUCTURE

OBJECTIVES

- To enhance the sustainability of our infrastructure, recognising the changing needs and expectations of our communities

Strategies the Council will use during the year to achieve the above objectives are:

- Rebuild community infrastructure damaged or destroyed by the February 2009 fires
- Work with the fire affected communities and other levels of government to assist the implementation of priority infrastructure projects
- Undertake a range of community infrastructure projects which enhance community amenity and foster civic pride
- Align infrastructure service delivery with community needs and expectations
- Improve and expand the network of footpaths and shared trails both within towns and link communities
- Maintain and further develop a safe and efficient transport network

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- Undertake 'whole of life' costing analyses for all new assets, and commit to funding necessary operational, maintenance and renewal amounts
- Enhance the organisation's asset knowledge and data

Activities set out below are those the council undertakes to meet the needs of the community. Figures in brackets () represent income to the activities listed.

Large capital and recurrent grants and contributions are received under this theme. Income details are described under the analysis of the Operating Statement.

See section 6 and Appendix C for details of capital works projects.

ACTIVITIES

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|--|--|---|
| Infrastructure Planning | Establish new public toilet in Alexandra shopping precinct <i>(Measure: To be completed by June 2010)</i> | 90 (0) 90 |
| | Contribute to the maintenance of Goulburn River High Country Rail Trail | 28 (0) |
| | | 28 |
| Engineering Design and Management | Establish bushfire maintenance teams for bushfire affected areas | 325 (325) |
| | | 0 |
| Engineering Design and Management | Resource Assets Team to cope with rebuild workload <i>(Measure: Appoint project engineer to assist with bushfire rebuild)</i> | 120 (120) |
| | | 0 |
| Facilities Maintenance | Undertake a roadside green waste and hard waste collection program <i>(Measure: Project completed by December 2009)</i> | 325 (325) |
| | | 0 |

INITIATIVES

Note: where not specified, services will be funded from net operating budget.

| Service Category | Description |
|--|---|
| Facilities Maintenance | Rebuild damaged and destroyed buildings and other infrastructure. <i>(Measure: Report to council by November 2009 and compliance with adopted rebuild program)</i> |
| Engineering Design & Management | Complete refurbishment or repair of Hazeldene Store access bridge <i>(Measure: Completed by June 2010)</i> |

| Service Category | Description |
|---------------------------------|--|
| Engineering Design & Management | Develop a five year forward capital works plan (new & upgrade works) aligned to the Strategic Resource Plan (SRP) <i>(Measure: Completed by April 2010)</i> |
| Infrastructure Planning | Complete review of the road management plan. <i>(Measure: Complete the statutory process by June 2010)</i> |
| Infrastructure Planning | Pursue funding for the replacement of the Ghin Ghin Bridge <i>(Measure: Report to council on funding opportunities)</i> |
| Infrastructure Planning | Complete and publish Infrastructure Design Manual <i>(Measure: Council adoption of Design Manual)</i> |
| Infrastructure Planning | Pursue funding for Alexandra to Eildon shared pathway <i>(Measure: Report to Council on funding opportunities)</i> |
| Parks and Gardens | Finalise plans and project management for the completion of the Bollygum Park project |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|--|-------------------------|--|--------------------|
| Reduce the Infrastructure Gap | Infrastructure Gap | STEP asset management report June 2010 | < \$1.2 mil |
| Complete the capital works program | Completion of program | Report to council on a quarterly basis | >80 percent |
| Rebuild community infrastructure damaged or destroyed by the February 2009 fires | Replace gateway signage | Replace 13 signs | 100 percent |

THEME 7: CORPORATE DEVELOPMENT

OBJECTIVES

- Improve systems and processes

Strategies the council will use during the year to achieve the above objectives are:

- Improve systems and processes.
- Communicate well with our stakeholders
- Deliver excellent customer service
- Reduce organisational risk
- Be an employer of choice

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Activities set out below are those the council undertakes to meet the needs of the community. Figures in brackets () represent income to the activities listed.

ACTIVITIES

Note: where not specified, services will be funded from net operating budget.

| Service Category | Description | Expenditure (Revenue) Net Cost \$'000 |
|---------------------------|---|---------------------------------------|
| Corporate Services | Establish an effective grants management system (Measure: System established by November 2009) | 65 (65) 0 |
| Finance | Carry out a shire wide revaluation (Measure: Revaluation received by April 2010) | 136 (0) 136 |
| Corporate Services | Implement shared services document management system | 171 (0) 171 |
| Communications | Produce a quarterly community newsletter (Measure: First edition by December 2009) | |

INITIATIVES

Note: where not specified, services will be funded from net operating budget.

| Service Category | Description |
|--------------------------------------|--|
| Organisational Development | Implement council and management reporting process (Measure: November report to Council by December 2009) |
| Organisational Development | Review Mayor and General Manager executive support |
| Communications | Adopt the <i>Communication Strategy</i> (Measure: Appoint a communications officer by October 2009) |
| Risk Management | Complete a pandemic plan. (Measure: Completed by January 2010) |
| Organisational Development | Support staff to achieve their best given the increased workload of bushfire recovery |
| Organisational Development | Support staff to achieve their best by using performance coaching (Measure: 80% of staff receive coaching at least twice each year) |
| Improve systems and processes | Investigate business case for electronic document management (Measure: Business case completed by January 2010) |

KEY STRATEGIC ACTIVITIES

| Key Strategic Activity | Activity | Performance measure | Performance Target |
|-------------------------------|--|---|--------------------------------|
| Reduce organisational risk | Review recovery section of the Emergency Management Plan | Recovery section endorsed by Municipal Emergency Management Committee | November 2009 |
| Improve systems and processes | Implement procurement policies and processes | Policy reviewed and adopted | October 2009 |
| | | All delegated officers retrained | December 2009 |
| | | Compliance reporting | 90% compliant by February 2010 |
| Improve systems and processes | Review chart of accounts | Chart structure in line with organisational structure | February 2010 |

BUDGET INFLUENCES

This section sets out the key influences on the *2009-2010 Budget*.

EXTERNAL INFLUENCES

STATE GOVERNMENT 2009-2010 BUDGET

The state government budget has been a major contributor to the bushfire recovery effort with government grants via Vic Roads and other agencies.

ROADS TO RECOVERY ALLOCATIONS

In March 2009, Anthony Albanese, the Minister for Infrastructure, Transport, Regional Development and Local Government announced individual council allocations for the next five years of the *Roads to Recovery Program* (2009-10 to 2013-14). The five year funding allocations are based on the recommendations of State/Territory Local Government Grants Commissions. Councils can use the funding they receive from the Program to make urgent repairs and upgrades to their local road networks. The funding is untied and can go towards the priorities identified by local communities.

For the Shire of Murrindindi this means an allocation of \$4,167,501 for the life of the program (2009-10 to 2013-14). The allocation for 2009-2010 is \$833,500.

BLACK SPOT FUNDING

In February 2009 the Minister for Infrastructure, Transport, Regional Development and Local Government announced a further \$90 million in Black Spot funding under the Government's \$42 billion National Building and Jobs Package. The projects from this allocation for the Shire of Murrindindi are:

- Extons Road – Cummins Creek Road to Candlebark Track Kinglake Central
Reseal and seal road \$471,000
- Eildon-Jamieson road – south of Mallet Track Eildon
Shoulder sealing and edge lining and batter stabilisation \$371,000
- National Park road – South of Whittlesea Kinglake Road to Rae St Kinglake West
Reseal road with slip resistant seal, edge and centre lining \$121,000

REGIONAL AND LOCAL COMMUNITY INFRASTRUCTURE PROGRAM 2008-09

In March 2009 the Minister for Infrastructure, Transport, Regional Development and Local Government announced individual council allocations for one off funding to local councils to stimulate additional growth and economic activity as part of the Australian Government's contribution to address the global economic crisis.

These funds have been made available for additional ready-to-proceed community infrastructure projects and for additional stages of projects that are currently under way.

For the Shire of Murrindindi an allocation of \$416,000 has been received.

OVERVIEW OF 2009-10 STATE BUDGET

MAV *Members Brief* re State Budget delivered on 5 May 2009.

- \$3 billion over four years for the first stage of the *Victorian Transport Plan*
- \$10.4 million over four years to implement online planning systems
- \$3.2 million for the DPCD Development Facilitation Unit
- \$2 million for Development Assessment Committees (DACs)
- \$4.8 million over 4 years for the extension of the *Creating Better Places and Expert Assistance Programs*
- \$4 million over four years to build infrastructure to improve community safety at taxi ranks
- \$13 million to create and extra 40,000 kindergarten places across Victoria
- \$49.8 million over four years for the State's growth component of the *Home and Community Care Program*
- Confirmation that the State Government will reimburse councils for additional costs incurred through Municipal Emergency Coordination Centres, Relief Centres and Recovery Centres in the 2009 bushfires.

(refer brief for more detail)

HIGHLIGHTS OF STATE BUDGET FOR LOCAL GOVERNMENT

- \$1.9 billion for Financial Assistance Grants to local government nationally: - \$550 million over 2 years for the *Regional and Local Community Infrastructure Program – Strategic Projects Roads to Recovery* at \$350 million per year for the next 5 years
- \$79.3 million in the next 4 years for a Disaster Resilience Australia Package to strengthen efforts to combat man-made and natural threats and disasters across Australia
- \$72 million for Healthy Communities to fund the rollout of lifestyle modification programs focusing on poor nutrition, physical inactivity, smoking and alcohol

Council Budget 2009-2010

consumption \$715.3 million to support drought affected farmers, farm families, small business and rural communities

- \$8.5 billion for nationally significant transport infrastructure projects
- \$3 million for 2009-10 to upgrade remote area airstrips identified under the Remote Air Service Subsidy Scheme requiring priority work
- \$5 million over 4 years for Rural National Broadband Network coordinators to encourage local government, community and business usage for broadband opportunities

Source *ALGA News* May 15 2009-07-27

MAYORAL AND COUNCILLOR ALLOWANCES ADJUSTMENT FACTOR

Source - *DPCD Circular 23/2009 21/7/09*

Section 73B of the *Local Government Act 1989* (LGA) provides for annual adjustments to mayoral and councillor allowances. In July 2009, the Premier Hon John Brumby announced the executive remuneration policy for 2009-2010. An increase of 2.5 percent applies which is effective from 1 December 2009.

MUNICIPAL ASSOCIATION OF VICTORIA (MAV) ITEMS OF NOTE RE STATE BUDGET

The following items have also influenced the Budget:

LOCAL GOVERNMENT COST INDEX

A Municipal Association of Victoria media release on 2 June 2009 highlighted the main points of the annual Local Government Cost Index Report, June 2009.

Extracts from medial releases:

- The MAV Local Government Cost Index is calculated annually using a combination of construction, materials and wages indices to measure the sector's expenditure profile. In the previous two years, local government costs increase by 5 percent (2007-08) and 4.4 percent (2008-09)
- Council costs are expected to increase by an average of 3 percent in 2009-10
- Growth in local government costs had slowed following the economic downturn, however councils would still outlay more to deliver the same mix of services as last year
- Delivering a 'basket' of council services is not reflected in the Consumer Price Index, which only measures common household goods and services
- The recession means councils are likely to experience increased demand for social, recreation and community health programs, as well as home and community care and children's services

Council Budget 2009-2010

- Councils are not recession proof and must continue to deliver high quality services that support community needs, while also limiting cost increases to reduce the pressure on ratepayers. It is a difficult balancing act.
- Local government must continue to increase its spending on assets to address the backlog. If assets are not adequately maintained and renewed it creates a huge cost impost on future generations

FEDERAL GOVERNMENT 2009-2010 BUDGET

The following influences arise as a result of the Federal Budget.

HERITAGE, BIKE PATHS AND INFRASTRUCTURE PROJECTS

- For bike path project proposals, applicants need to demonstrate how the project will create local jobs and provide alternative transport options. A joint funding contribution of 50 percent would be expected
- The Federal Government has committed \$60 million to heritage projects. The funding will provide support for projects to protect, conserve and promote Australia's National Heritage listed places, National Trust properties, community heritage including locally significant places, and natural heritage.
- \$500 million will be invested to strengthen non profit organisations and build community resilience. Applications are now open for the Jobs Fund that provides grants for up to \$2 million dollars for non profit organisations to undertake projects that invest in local community infrastructure and build social capital.

The fund includes two streams that provide grants of up to \$2 million for non profit organisations:

- the \$300 million *Local Jobs* stream provides funding for community infrastructure projects with a focus on promoting environmental-friendly technology and heritage
- The \$200 million *Get Communities Working* provides grants for innovative employment and social projects that build community resilience

Source *ALGA News* May 15 2009.

INTERNAL INFLUENCES

EMPLOYEE BENEFITS

New *Enterprise Bargaining Agreement (EBA)* comes into effect in February 2010.

New increases include:

- Increments of 3.8 percent or \$36.00
- Extra superannuation
- End of Band increases
- Maternity Leave

Council Budget 2009-2010

The effect of the new EBA does not influence the previous long term planning which was estimated at 4.5 percent per annum (which does not include any EFT growth).

It is possible that Work Cover premiums may increase as the share market has performed poorly over the past year and our work cover performance has been below industry average. It would not be unreasonable to assume an increase of 0.25 percent to 0.5 percent as a one off in 2009-2010.

Accordingly provision for increase in employee costs in the budget is 4.75 percent.

GENERAL VALUATION

At a meeting of council on 25 March 2009 it was resolved that, pursuant to Section 6(1) of the *Valuation of Land Act 1960*, to cause a general revaluation of all rateable properties in the municipal district of the Murrindindi Shire Council be made, and that the valuation be returned by 30 April 2010.

OTHER INFLUENCES

STEP RECORDS MANAGEMENT PROGRAM

The MAV have established a Steering Committee of council officers to develop, in conjunction with the Public Records Office Victoria (PROV), a *Better Practice Framework for Records Management* in Victorian Local Government. It will include the basic elements councils need to implement to achieve legislative compliance as well as a check list against which councils can assess themselves. The MAV have established a *STEP Records Management Improvement Program*. The STEP program will commence in July 2009. The cost of involvement in the *STEP Records Management Program* will be \$3,700 (GST exclusive) per annum.

ELECTRONIC CONTENT MANAGEMENT (RECORDS MANAGEMENT)

Participation in *Electronic Content Management (Records) Shares Services Project* for procurement \$6,000.

The steering committee representing council's is driving this process of developing a business case to report back to Council. The benefits of a shared ECM system will be identified for individual councils. The cost is a contribution to managing the procurement process.

ICT SHARED SERVICES

Participation in ICT shared service procurement process being facilitated by MAV \$7,500.

Council Budget 2009-2010

The aim is to procure a shared ICT service for participating Councils over time. 27 Councils are involved including some metropolitan councils. A component of this is an EOI to procure an Asset Management System. Participating councils need to contribute towards funding the management of the procurement process in 2009-10.

VICTORIA GRANTS COMMISSION (VGC)

The 2009-10 allocation would normally be finalised in early May and would be based on the position of councils as at June 2008. However an exception was made by the commission to advance some of the 2009-10 allocation to assist Murrindindi Shire Council with much needed cash flow. This advance has the effect that it appears the VGC allocation for 2009-10 is somewhat less than previous years.

BUSHFIRE REBUILDING AND COMMUNITY MEMORIALS

June 2009 the State Government announced three new dedicated rebuilding services for bushfire affected communities and \$2.5 million for community memorials in 19 municipalities. Rebuilding Advisory Services will be built in Marysville and Kinglake to operate as one-stop shops for communities to access a full range of information on the rebuilding process.

Funding was also announced for new Men's Sheds to be built in five bushfire affected communities. In addition 15 councils will receive funds to meet growing demand for Maternal and Child Health services for families return home following the bushfires. 10 local government areas will get funds to provide further support through playgroups and parent groups. Refer *MAV Bulletin* issue 737 19 June 2009

The Victorian Minister for Community Development has advised that Murrindindi Shire has been allocated \$628,588 for the creation of memorials and commemorative events from the community recovery fund.

FUNDING ALLOCATION FOR MEMORIALS AND COMMEMORATIVE EVENTS

Minutes for an Ordinary Meeting of Council on 22 July 2009 confirmed the Victorian Minister for Community Development has advised that Murrindindi Shire has been allocated \$628,588 for the creation of memorials and commemorative events from the community recovery fund.

BUSHFIRE REIMBURSEMENT

Issue 742 of *MAV Bulletin* on 24 July 2009 stated that the Treasurer has clarified the circumstances under which bushfire affected municipalities can claim revenue lost from waiving or reimbursing rates, building permit fees, planning permits and waste disposal fees reimbursement will be through the Victorian Government's Natural Disaster Financial Arrangements.

RATE WAIVER BUSHFIRES – NATURAL DISASTER FINDING ARRANGEMENTS

At a meeting of council on 27 May 2009 council resolved to waive rates, garbage and recycle charges on a pro rata basis for the period 7 February 2009 to 30 June 2009:

- on properties where the residence was destroyed or rendered uninhabitable as a direct consequence of the February 2009 bushfires
- on all businesses destroyed or rendered unusable as a direct consequence of the February 2009 bushfires where the business meets the 'further bushfire related criteria' as determined by the state treasurer

A waiver of rates for properties that fit the criteria for natural disaster funding has no impact on councils finances. However, this will require additional administrative resources to manage.

BUSHFIRE APPEAL TRUST

At a meeting of council on 27 May 2009 council resolved to establish a Deed of Trust for the Murrindindi Shire Council Bushfire Appeal Trust nominating 3 (three) Councillors and 2 (two) senior officers as trustees of the fund.

The establishment of a Bushfire Appeal Trust does not bear significant financial costs. However, there is potential resourcing issues with administration and distribution of the fund.

\$600,000 TOURISM RECOVERY FUNDING FOR MURRINDINDI AND MITCHELL

Bushfire recovery in Murrindindi and Mitchell will be aided with a \$600,000 allocation from a special state and federal funding package. The grant will provide a well needed boost for tourism businesses affected by the Black Saturday bushfires.

Source: *Murrindindi Recovery Newsletter* 2 June 2009 edition 50

MANAGEMENT OF BUSHFIRE RECOVERY AND RECONSTRUCTION

At a meeting of council on 22 April 2009 it was resolved to adopt a proposal that council endorses the management model for bushfire recovery and reconstruction in the Murrindindi Shire as proposed at a meeting between councillors and representatives of VBRRRA, MAB and DHS incorporating:

- a) the establishment of a delegated committee of council to oversee the longer term strategic management of bushfire recovery and reconstruction
- b) the formation of a single set of advisory groups across the fire affected communities.

It was agreed that the operation of the committee of council will require the allocation of resources for administrative support functions and the reimbursement of potential out of pocket expenses incurred by committee members.

MURRINDINDI SHIRE COUNCIL BUDGET PRINCIPLES

Guidelines were prepared and distributed to all council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets.

The principles included:

- Existing fees and charges to be increased in line with CPI or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Salaries and wages to be increased in line with Council's *Enterprise Bargaining Agreement*
- Operating revenues and expenses arising from completed 2008-2009 capital projects to be included

LEGISLATIVE REQUIREMENTS

The *2009-2010 Budget*, which is included in this report, is for the year 1 July 2009 to 30 June 2010 and was prepared in accordance with the *Act and Regulations*. The budget includes standard statements being: Budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2010 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, and other financial information that council requires in order to make an informed decision about the adoption of the budget.

BUDGET ANALYSIS

ANALYSIS OF BUDGETED STANDARD INCOME STATEMENT

This section analyses the expected revenues and expenses of the council for the 2009-2010 year.

REVENUE FROM ORDINARY ACTIVITIES

| Revenue Types | Actuals 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|--|------------------------------|-----------------------------|--------------------|
| Rates and charges | 11,524 | 11,344 | (180) |
| Special Charge Scheme | 0 | 105 | 105 |
| Statutory fees and fines | 454 | 572 | 118 |
| User fees | 2,144 | 4,060 | (84) |
| Grants - Operating | 6,019 | 4,644 | (1,375) |
| Grants - Capital | 15,098 | 32,411 | 17,313 |
| Interest | 329 | 283 | (46) |
| Other revenue | 413 | 535 | 123 |
| Contributions cash | 273 | 192 | (81) |
| Reimbursements | 3,619 | 519 | (3,100) |
| Rate Assistance Package | 0 | 0 | 0 |
| Total operating revenue | 39,873 | 54,665 | 14,792 |
| Net gain on sale/disposal of assets | 1,815 | 0 | (1,815) |

RATES AND CHARGES

Included in the revenue is the following:

- An increase in garbage charges of 5.71 percent from \$210.00 to \$222.00. This increase falls short of the 2008-09 income by \$153,926.
- An increase in recycling charges of 5.18 percent from \$61.80 to \$65.80. This increase falls short of the 2008-09 income by \$51,506.

See Appendix B (Statutory Disclosures) for a more detailed analysis of the rates and charges to be levied for 2009-2010.

Refer Strategic Resource Plan for full explanation of rates and municipal charge adjustments.

SPECIAL CHARGE SCHEMES

Green Street Alexandra special charge scheme is expected to raise revenue of \$105,000.

STATUTORY FEES AND FINES

Statutory fees are levied in accordance with legislation and include animal registrations, Health Act registrations, building permits and certificates, septic tank inspections and planning and building inspection fees. Where legislation does not dictate the size of an increase the budget principle of 3 percent has been applied.

USER FEES

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include external works, use of leisure and other community facilities, and the provision of human services such as child care, and home and community care services.

Income from the use of the Alexandra Landfill is \$511,385 for the 2009-10 financial year based on the knowledge that cleanup would continue in the first few months of the new financial year.

Every two years land revaluations are conducted at Council's expense. On alternate years this data is sold to the State Revenue Office, generating some revenue to recoup this expense. The council paid for a revaluation in 2007-2008, and \$80,000 was received in 2008-2009.

Other user fees have been estimated to increase at 3 percent for the budget period.

GRANTS – OPERATING

Recurrent grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's recurrent services to ratepayers. Contributions from other parties towards property development costs are also included. Operating grants have decreased in total since last year largely due to an advance payment from the Victorian Grants Commission. Significant movements in grant funding are summarised below:

| Grant Funding - Recurrent | Actual 2008-09 | Budget 2009-10 | Variance \$ |
|--|-------------------|-------------------|--------------------|
| 050042 In Home Child Care (IHCC) | 8,857 | 5,000 | (3,857) |
| 050043 Provision of Service - In Home Child Care | 19,270 | 20,000 | 730 |
| 050121 Rural Transaction Centre Kinglake | 3,509 | 3,500 | -9 |
| 050150 M&C H Service | 123,936 | 121,304 | (2,632) |
| 050152 Children Services Week | 1,000 | 1,000 | 0 |
| 050160 Immunisations | 16,447 | 13,500 | (2,947) |
| 050200 Home Care (13026) | 305,035 | 311,744 | 6,709 |
| 050220 Respite Care | 64,667 | 76,650 | 11,983 |
| 050222 Respite Home and Community | 35,755 | 36,420 | 665 |
| 050225 Community Care Packages | 36,186 | 34,171 | (2,015) |
| 050226 Personal Care (13025) | 49,045 | 50,124 | 1,079 |
| 050230 Property Maintenance (13099) | 25,269 | 25,824 | 555 |
| 050241 Assessment and Care Management | 95,378 | 126,346 | 30,968 |
| 050250 Senior Citizens Week | 2,350 | 1,700 | (650) |
| 050335 Social Support Core | 58,399 | 59,447 | 1,048 |
| 050350 Health Care & Delivered Meals | 20,073 | 20,378 | 305 |
| 050365 Planned Activity Group High (1305) | 110,084 | 111,000 | 916 |
| 050366 Volunteer Co-ordination (13063) | 11,493 | 10,779 | (714) |
| 050370 Operating Income – Kinglake Early Learning Centre (KELC) | 130,054 | 224,748 | 94,694 |
| 050390 Service System Resourcing (13038) | 46,406 | 44,254 | (2,152) |
| 050430 Operating Income - Family Day Care | 50,768 | 49,000 | (1,768) |
| 050440 Provision of Service - Family Day Care | 200,181 | 195,000 | (5,181) |
| 050640 School Crossing Supervision | 10,420 | 10,420 | 0 |
| 050660 State Emergency Service | 16,170 | 35,022 | 18,852 |
| 050840 Murrindindi Library Service | 114,384 | 117,828 | 3,444 |
| | 1,555,136 | 1,705,159 | 150,023 |
| | | | 0 |
| 050045 Grants Commission | 2,721,674 | 1,834,513 | (887,161) |
| 050940 Local Roads - Grants Commission | 1,742,464 | 1,104,600 | (637,864) |
| TOTAL RECURRENT | | | 0 |
| TOTAL RECURRENT | 6,019,274 | 4,644,272 | (1,375,002) |

GRANTS – CAPITAL

Non-recurrent grants include all state and federal sources for one-off capital works or major projects. Overall, the level of non-recurrent grants has increased significantly compared to 2007-2008. The table below lists the non-recurrent grants that will be managed and finalised during the coming year:

| Grant Funding - Non Recurrent | Actual \$ 2008-09 | Budget \$ 2009-10 | Variance \$ |
|--|----------------------|----------------------|------------------|
| 050047 Regional & Local Community Infrastructure | 416,000 | 161,000 | (255,000) |
| 050190 Other Health Income | 5,027 | 5,000 | (27) |
| 050265 Roads to Recovery - no CPI increase | 782,584 | 833,500 | 50,916 |
| 50370 Kinglake Early Learning Centre | 0 | 1,875 | 1,875 |
| 050389 UDF Kinglake Initiative CBI | 0 | 20,000 | 20,000 |
| 050393 Kinglake Ranges Community Building | 107,708 | 65,745 | (41,963) |
| 050399 Murrindindi Transport Connections | 110,560 | 103,094 | (7,466) |
| 050401 Positive Ageing Project Funding | 0 | 5,000 | 5,000 |
| 050405 Youth Concerts | 21,450 | 19,450 | (2,000) |
| 050411 McPherson Smith Trust Community | 0 | 30,000 | 30,000 |
| 050413 Alexandra Community Kitchen & Garden | 0 | 50,000 | 50,000 |
| 050414 Music Equipment | 0 | 10,000 | 10,000 |
| 050650 Fire Protection Works | 34,597 | 30,000 | (4,597) |
| 050670 Planning General | 1,845 | 2,000 | 155 |
| 050683 Environment Strategy | 0 | 30,000 | 30,000 |
| 050698 Business Recovery Officer F | 80,000 | 7,000 | (73,000) |
| 050752 Yea Saleyards | 0 | 500,000 | 500,000 |
| 050763 Buy Local Campagne Grant | 10,000 | 3,350 | (6,650) |
| 050776 CJ Dennis Hall Toolangi | 0 | 45,000 | 45,000 |
| 050786 Thornton Netball Courts | 0 | 11,000 | 11,000 |
| 050792 Pools general | 7,000 | 500 | (6,500) |
| 050804 Yea Pool RE-Development Feasibility Study | 0 | 2,000 | 2,000 |
| 050805 Kinglake Memorial Reserve SRV Rec | 224,000 | 56,000 | (168,000) |
| 050840 Murrindindi Library Service | 6,626 | 6,626 | 0 |
| 050853 Yea Recreation Reserve Fence Upgrade | 23,750 | 23,750 | 0 |
| 050856 Bollygum Skate Park | 48,000 | 12,000 | (36,000) |
| 050857 Bollygum Park RDV | 0 | 60,000 | 60,000 |
| 050878 Pool Refurbishment | 0 | 0 | 0 |
| 050894 Bollygum Park DPCD | 0 | 148,320 | 148,320 |
| 050933 Alex Showground Community Centre | 0 | 1,500 | 1,500 |
| 050935 TAC State Blackspot | 58,708 | 1,586,324 | 1,527,616 |
| 050937 Vic Roads TIRES - Local Roads | 241,690 | 240,000 | (1,690) |
| 050953 Kinglake West Multi Purpose Facility | 25,500 | 25,500 | 0 |
| 050957 Eildon town & Water Pathway Link | 0 | 300,000 | 300,000 |
| SUB TOTAL - NON RECURRENT | 2,205,045 | 4,395,534 | 2,190,489 |

| | Actual \$ 2008-09 | Budget \$ 2009-10 | Variance \$ |
|--|----------------------|----------------------|-------------------|
| Grant Funding - Non Recurrent | | | |
| Natural Disaster Funding | | | |
| 050547 NDF - Grants Commission | | 35,000 | 35,000 |
| 050567 Community Development Officer | 220,331 | 427,662 | 207,331 |
| 050643 VBRRRA - general Support | | 100,000 | 100,000 |
| 050646 Income Bushfire Recovery & Reconstruction | 0 | 2,500,000 | 2,500,000 |
| 050648 Bushfire Memorials | 0 | 628,588 | 628,588 |
| 050656 Natural Disaster Relief Funding | 10,125,530 | 24,324,196 | 14,198,666 |
| SUB TOTAL - NATURAL DISASTER | 10,345,861 | 28,015,446 | 17,669,585 |
| ESTIMATE FOR FORCAST PURPOSE | | | |
| TOTAL NON RECURRENT GRANTS | 12,550,906 | 32,410,980 | 19,860,074 |

Refer Appendix C for detailed information on the capital works program.

| Grant Funding Projects - Completed in 2008/09 | Actual \$ 2008-09 | Budget \$ 2009-10 | Variance \$ |
|---|----------------------|----------------------|----------------|
| 050005 Financial Modelling | 10,000 | 0 | (10,000) |
| 050037 Councillor Training | 2,400 | 0 | (2,400) |
| 050146 Bushfire Communication Strategy | 10,000 | 0 | (10,000) |
| 050150 M & C Health | 75,947 | 0 | (75,947) |
| 050153 Walking School Bus | 9,000 | 0 | (9,000) |
| 050154 Project Funding Bushfires | 20,000 | 0 | (20,000) |
| 050185 Heat Stress Planning - funding | 25,000 | 0 | (25,000) |
| 050200 Home Care | 18,825 | 0 | (18,825) |
| 050388 Kinglake CBI - Mountain Monthly | 14,960 | 0 | (14,960) |
| 050390 Service System Resourcing (13038) | 50,000 | 0 | (50,000) |
| 050391 CBI Qwickwins Project | 10,000 | 0 | (10,000) |
| 050403 Community Transport | 100,000 | 0 | (100,000) |
| 050404 Pipeline - Community Support Fund | 200,000 | 0 | (200,000) |
| 050408 Drought coordinator Program | 34,000 | 0 | (34,000) |
| 050409 Pipeline - Community Support Officer | 125,000 | 0 | (125,000) |
| 050412 CBI Recovery Project - Kinglake Ranges | 30,000 | 0 | (30,000) |
| 050651 Kinglake Memorial Reserve Bore | 50,000 | 0 | (50,000) |
| 050657 MECC Equipment | 6,617 | | (6,617) |
| 050667 Emergency Water Supply | 135,000 | | (135,000) |
| 050689 Pests Grant Program | 35,480 | 0 | (35,480) |
| 050747 Provincial Economic Partnership T | 12,500 | 0 | (12,500) |
| 050756 Business Training | 750 | 0 | (750) |
| 050788 Kinglake Football Netball Club | 4,000 | 0 | (4,000) |
| 050812 Kinglake Rural Services Centre | 25,000 | 0 | (25,000) |
| 050820 Marysville Caravan Park | 34,000 | 0 | (34,000) |
| 050830 Yea Caravan Park | 18,182 | 0 | (18,182) |
| 050854 Womindjeka Day - Yea Wetlands | 8,409 | 0 | (8,409) |
| 050923 Community Facility funding Kinglake | 10,000 | 0 | (10,000) |

| Grant Funding Projects - Completed in 2008/09 | Actual \$ 2008-09 | Budget \$ 2009-10 | Variance \$ |
|---|----------------------|----------------------|--------------------|
| 050938 Highlands Hall - Federal Regional | 6,111 | 0 | (6,111) |
| 050939 Highlands Hall - Stat Regional | 16,887 | 0 | (16,887) |
| 050945 DOI Bust Stop Upgrades | 4,000 | 0 | (4,000) |
| 050949 Kinglake West Mechanics Inst. Hall | 27,300 | 0 | (27,300) |
| 050956 Eildon Go Fishing Project | 50,000 | 0 | (50,000) |
| SUB TOTAL - NON RECURRENT | 1,179,368 | 0 | (1,179,368) |
| Natural Disaster Funding | | | |
| 050569 Bushfire Events | 500 | | (500) |
| 050652 NDF OESC | 1,357,708 | 0 | (1,357,708) |
| 050654 Other Agencies Reimbursements | 10,000 | 0 | (10,000) |
| SUB TOTAL - NATURAL DISASTER | 1,368,208 | 0 | (1,368,208) |
| ESTIMATE FOR FORCAST PURPOSE | | | |
| TOTAL COMPLETED & WITHDRAWN | 2,547,576 | 0 | (2,547,576) |

In summary, the impact of the recurrent and non-recurrent grants over two years is as tabled below:

| | Actual 2008-09 \$ | Budget 2009-10 \$ | Variance \$ |
|---------------------------------------|-------------------------|-------------------------|-------------------|
| Total all Non-recurrent grants | 12,550,906 | 32,410,980 | 19,860,074 |
| Total operating grants | 6,019,274 | 4,644,272 | (1,375,002) |
| Total completed and withdrawn | 2,547,576 | 0 | (2,547,576) |
| Net effect of Grants | 21,117,756 | 37,055,252 | 15,937,496 |

INTEREST

Interest earned is forecast to decline compared to the 2008-2009 actual result due to heavy demands on cash and the anticipated decrease in investment rates.

See Appendix A - Budgeted Standard Cash Flow Statement for further detail.

OTHER REVENUE

Other revenue relates to rental income, leases, investments interest, cost recoups, and other miscellaneous income items, such as interest on rate arrears.

The major impact on this revenue stream is income from the sale of scrap through the transfer stations.

CONTRIBUTIONS

Contributions relate to monies paid by in accordance with public open space, cost sharing of projects, sponsorships and joint ventures.

Revenue from roads, footpaths and cycle ways, and parking and infrastructure development is not anticipated during the 2009-10 financial year as normal development projects may be impaired as a result of the fires.

REIMBURSEMENTS

In the 2008-09 financial year the revenue received for reimbursements was inflated due to the recovery of expenses incurred by responding to the bushfires. In the 2009-2010 financial year further reimbursements are anticipated and \$424,500 has been budgeted for recovery of further costs.

The base budget for reimbursements relates to recovery of legal costs associated with rates, reimbursements from Veteran's Affairs for provision of services, and sundry small reimbursements. It is expected that historical levels of revenue from these sources will remain static at around \$95,000 pa.

NET GAIN ON SALE OF ASSETS

Proceeds from the sale of council assets for 2008-2009 reflects those assets that have been destroyed by fire and subject to insurance claims. The net gain for the financial year is exceptional.

EXPENSES FROM ORDINARY ACTIVITIES

| Expenditure Types | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|--------------------------------------|--------------------------------------|--------------------------------------|----------------------------|
| Employee benefits | 9,940 | 12,064 | (2,124) |
| Materials and Services | 20,926 | 36,147 | (15,219) |
| Depreciation and amortisation | 5,108 | 4,518 | 590 |
| Other expenses | 216 | 223 | (7) |
| Interest / Finance costs | 370 | 363 | 7 |
| Total operating expenditure | 36,560 | 53,316 | (16,783) |

See Appendix A for detailed information.

EMPLOYEE BENEFITS

Employee costs include all labor-related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements and superannuation. Employee costs do not include any motor vehicle costs associated with or attributed to the employment of staff.

Employee costs increased significantly in 2008-2009 compared to 2007-2008. This increase is mainly due to the need to increase the number of grant funded fixed term employees required to manage the impact of the bushfire recovery process. The significant increase again in 2009-10 in fixed term resources responding to the bushfire recovery. However, it should be noted that the employee costs for 2007-2008 were artificially reduced by \$142,197 due to a number of vacant positions not being filled during that time. Other key factors include:

- Salary increase in line with Council's *Enterprise Bargaining Agreement (EBA)*, plus increments
- Employment of staff to manage and extend transfer station operating rather than via external contract (offset by a reduction in contractor charges).
- Increase in staff numbers resulting from Work Cover claims
- Increase in fixed term staff for grant-funded projects
- Extra resource for funding an Environmental Officer
- Increase in band to manage records

MATERIALS AND SERVICES

Materials and services include the purchase of consumables and payments to contractors for the provision of services. Utility costs are also recorded in this section.

Materials and services are forecast to increase as a result of responding to the grant funded bushfire recovery. This is consistent with the *Strategic Resource Plan*.

The table below summarises the types of expenses reported in 'Materials and Contractors.'

| Materials & Services Expenditure Type | Actual \$ 2008-09 | Budget \$ 2009-10 | Variance \$ | Variance % |
|--|------------------------------|------------------------------|------------------------|-----------------------|
| Utilities | 410,558 | 491,182 | (80,624) | (1.64%) |
| Contractors | 17,808,240 | 32,304,450 | (14,496,210) | (45%) |
| Legal Expenses | 126,875 | 86,200 | 40,675 | 47% |
| Insurance | 259,580 | 303,243 | (43,663) | (14%) |
| Materials | 1,832,590 | 1,896,044 | (63,454) | (3%) |
| Contributions | 280,644 | 394,081 | (113,437) | (29%) |
| Consultancies | 208,249 | 671,718 | (463,469) | (69%) |
| Total Materials & Services | 20,926,736 | 36,146,918 | (15,220,182) | (42%) |

Council Budget 2009-2010

'Utility costs' relates to telecommunications, including usage of telephones and other services such as water, gas and electricity. Utility costs are forecast to increase by 2 percent (on average) however, compared to 2007-2008, the increase is around 25 percent reflecting the impact of accommodating extra resources.

'Contractors' relates to works or services contracted by the Murrindindi Shire Council. Some of these works and services include the provision of maintenance services, garbage recycling, meal production, software maintenance, valuation services, and systems development.

Extraordinary increases in the budgets for Contractors, Contributions and Consultancies are linked to grant funded bushfire recovery projects.

FINANCE COSTS

Finance costs relate to financial institution charges on borrowed funds.

The increase in borrowing costs results from the planned increase in borrowings as outlined in the *Strategic Resource Plan* in the 2009-2010 financial year. Repayments of loan principle is set out in the

Budgeted Standard Balance Sheet in Appendix A and the Analysis of Budgeted Cash Position in section 5 of this document.

DEPRECIATION AND AMORTISATION

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for council's property, plant, equipment and infrastructure assets. Investment in new assets and increasing value of assets will raise the base amount from which the depreciation is calculated, therefore as council continues to improve assets and infrastructure this figure will continue to increase.

OTHER EXPENSES

'Other expenditure' relates to rates and charges waived for charitable and not-for-profit organisations, auditor's remuneration and councillor's allowances.

The increase is due to an increase in auditor remuneration of \$3,000. The *Local Government (Councillor Remuneration Review) Panel* has advised that Councillors allowances and entitlements will be increased by 2 percent from November, 2009.

UNDERLYING RESULT

| | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|--|-----------------------------|-----------------------------|--------------------|
| Surplus (deficit) for the year | 5,128 | 1,349 | (3,779) |
| Net gain on disposal of property, infrastructure, plant and equipment | (1,815) | 0 | 1,815 |
| Grants – Capital | (1,910) | (5,231) | (3,321) |
| User Charges (contributions) | (23) | (145) | (122) |
| Underlying surplus (deficit) | (1,380) | (4,027) | (5,407) |

The underlying result is the net surplus/deficit for the year adjusted for capital contributions, gains or losses on disposal of non-operating assets sold, and other one-off adjustments. It is a measure of financial sustainability because it is not impacted by non-recurring or one-off items of revenues and expenses, which can often mask the operating result.

ANALYSIS OF BUDGETED STANDARD CASH FLOW STATEMENT

This section analyses the expected cash flows from the operating, investing and financing activities of council for the 2009-2010 year.

Budgeted cash flows are a key factor for the council in setting the level of rates and guiding the level of sustainable capital expenditure.

Readers should note that it is not necessarily easy to correlate council's cash flow at a point in time with the accrual accounting records that capture council's transactions. For example, if invoices are raised to the value of \$100,000 it might be that 90 percent of these invoices have been receipted at the end of the reporting period. In this scenario the cash flow statement will reflect cash received of \$90,000 and the balance sheet will reflect the difference of \$10,000 in receivables.

BUDGETED STANDARD CASH FLOW STATEMENT

| | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|--|-----------------------------|-----------------------------|--------------------|
| Cash flows from operating activities | | | |
| <i>Receipts</i> | | | |
| Receipts from ratepayers | 10,976 | 11,696 | 720 |
| User fees and charges and reimbursements | 5,050 | 15,025 | 9,975 |
| Grants | 21,404 | 38,564 | 18,660 |
| Interest | 298 | 283 | (15) |
| GST refund | 676 | | (676) |
| | 38,404 | 65,568 | 27,164 |
| <i>Payments</i> | | | |
| Payments to suppliers | (20,181) | (39,541) | (19,360) |
| Payments to employees | (9,562) | (11,985) | (2,423) |
| Net cash provided by operating activities | 8,661 | 14,042 | 5,381 |
| Cash flows from investing activities | | | |
| Payment for fixed assets | (4,857) | (17,625) | (12,768) |
| Proceeds from sale of fixed assets | 673 | 316 | (357) |
| Net cash used in investing activities | 4,184 | (17,309) | (13,125) |
| Cash flows from financing activities | | | |
| Trust funds and deposits | 63 | 177 | (240) |
| Finance costs | (323) | (318) | 5 |
| Proceeds from borrowings | 750 | 500 | (250) |
| Payment of borrowings | (1027) | (1,169) | (142) |
| Net cash used in financing activities | (537) | (1,164) | (627) |
| Net decrease in cash and cash equivalents | 3,940 | (4,331) | (8371) |
| Cash and cash equivalents at the beginning of the period | 4,886 | 8,826 | 3,940 |
| Cash and cash equivalents at end of the year | 8,826 | 4,395 | (4,431) |

See Appendix A for details

CASH FLOWS FROM OPERATING ACTIVITIES

'Operating activities' refers to the cash generated or used in the normal service delivery functions of council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

| | Actual 2008/09 \$'000 | Budget 2009/09 \$'000 | Variance \$'000 |
|---|-----------------------------|-----------------------------|--------------------|
| Surplus (deficit) for the year | 5,128 | 1,349 | (3,779) |
| Depreciation | 5,108 | 4,518 | (590) |
| Financing costs (Cash portion) | 323 | 318 | (5) |
| Loss (gain) on sale of assets | (1,815) | | 1,815 |
| Net movement in current assets and liabilities | | | |
| (Increase)/decrease trade and other receivables | (9,514) | 10,895 | 20,409 |
| (Increase)/decrease in inventories | (4) | (28) | (24) |
| (Increase)/decrease in other current assets | (17) | 5 | 11 |
| Increase/(decrease) in provisions | 363 | 378 | 15 |
| Increase/(decrease) in trade and other payables | 3,459 | (3,393) | (6,852) |
| Insurance funds to be received | 5,630 | 0 | 5,630 |
| CASH FLOWS FROM OPERATING ACTIVITIES | 8,661 | 14,042 | 5,381 |

CASH FLOWS FROM INVESTING ACTIVITIES

'Investing activities' refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

See Appendix C for a summary of the Capital Works Program.

CASH FLOWS FROM FINANCING ACTIVITIES

The change is due to \$500,000 borrowings in 2009-2010 compared to \$750,000 in the 2008-2009 year.

CASH AND CASH EQUIVALENTS AT END OF THE YEAR

RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS

Cash and cash equivalents held by council are restricted in part, and not fully available for council's operations. The budgeted cash flow statement indicates that at 30 June 2010 council will have cash and investments of \$4,711,153, which is restricted as shown in the following table:

| | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|--|-----------------------------|-----------------------------|--------------------|
| Total cash and investments | | | |
| Restricted cash and investments | | | |
| Statutory reserves | 1,035 | 796 | (239) |
| Discretionary reserves | 3,522 | 2,375 | (1,147) |
| Long service leave | 1,365 | 1,428 | 63 |
| Quarry bank guarantees | 112 | 112 | 0 |
| Total restricted cash and investments | 6,034 | 4,711 | (1,323) |

See Appendix A for Budgeted Statement of Investment Reserves.

All reserve funds are backed by cash. Council sets the level of cash required when determining the budget to include other non-discretionary funds such as deposits, trust funds, investment funds held as security, and provision for employee entitlements (balance of investment required under *Local Government Long Service Leave Regulations*) and a nominal amount (25 percent) of Employee Annual Leave Entitlements. As employees do not all take leave at the same time, experience has demonstrated that holding 25 percent of leave entitlements is adequate for any given year.

STATUTORY RESERVES BALANCE

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for council, they are not available for other purposes.

DISCRETIONARY RESERVES BALANCE

The council has previously made decisions on the purpose of the discretionary reserve. Auditors have suggested in the past that these reserves form part of council's equity which can be applied to its capital program.

LONG SERVICE LEAVE BALANCE

These funds are separately identified as 'restricted' to ensure there are sufficient funds to meet council's obligations as set out in the *Local Government (Long Service Leave) Regulations 2002*.

QUARRY BANK GUARANTEES

Council Budget 2009-2010

These funds relate to bank securities in favour of the Minister of Resources for works authorities relating to Drysdale's Quarry and Topsy Gully Quarry. The securities relate to mining licences and are tied funds.

RECONCILIATION OF CASH AND OPERATING RESULTS

| Reconciliation of cash and operating result | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|---|-----------------------------|-----------------------------|--------------------|
| Surplus (deficit) for the year | 5,128 | 1,349 | (3,779) |
| Depreciation | 5,108 | 4,518 | (590) |
| Loss (gain) on sale of assets | (1,815) | 0 | 1,815 |
| Net movement in current assets and liabilities | (240) | 8,175 | (8,935) |
| Cash flows available from operating activities | 8661 | 14,042 | 5,881 |
| Proceeds from sale of assets | 673 | 316 | (357) |
| Repayment of borrowings | (1027) | (1,169) | (142) |
| Loan Funds new borrowings | 750 | 500 | (250) |
| Finance costs | (323) | (318) | 5 |
| Net movement in deposits and advances | 63 | (177) | (240) |
| Cash flows available for capital works | 8,797 | 13,194 | 4,397 |
| Capital expenditure | (4,857) | (17,625) | (12,768) |
| Net cash outflows | 3940 | (4,431) | (8,371) |
| <i>Cash and cash equivalents at beginning of the year</i> | 4,886 | 8,826 | 4,395 |
| Cash and cash equivalents at the end of the year | 8,826 | 4,395 | (4,431) |

ANALYSIS OF BUDGETED STANDARD CAPITAL WORKS STATEMENT

This section analyses the planned capital expenditure budget for the 2009-2010 year and the sources of funding for the capital budget.

CAPITAL WORKS

| Capital Works Areas | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|------------------------------|-----------------------------|-----------------------------|--------------------|
| New works for 2008-09 | | | |
| Land | 0 | 0 | 0 |
| Buildings | 225 | 8,275 | 8,050 |
| Plant & machinery | 927 | 1,526 | 599 |
| Roads streets & bridges | 3,163 | 7,328 | 4,165 |
| Drainage | 137 | 235 | 98 |
| Historical assets | 1 | 16 | 15 |
| Furniture & equipment | 118 | 135 | 17 |
| Library book stock | 107 | 110 | 3 |
| Works in progress | 179 | | (179) |
| Total new works | 4,857 | 17,625 | 12,768 |
| Represented by: | | | |
| Renewal | 2,286 | 9,836 | 7,550 |
| Upgrade | 1,316 | 4,888 | 3,572 |
| Expansion | 27 | 25 | (2) |
| New assets | 1,228 | 2,876 | 1648 |
| Total capital works | 4,857 | 17,625 | 12,768 |

See Appendix C for a more detailed listing of the capital works program.

CARRIED FORWARD WORKS

At the end of each financial year there are projects that are either incomplete or not commenced due to unexpected factors such as planning issues, weather delays or extended consultation.

See Appendix C – Capital Works Program for details.

LAND

Council has no plans to purchase any new parcels of land during the budget period.

BUILDINGS

Buildings include community facilities, municipal offices, sports facilities, and pavilions.

Council Budget 2009-2010

For the 2009-2010 year \$8,275,582 will be expended on building projects. Details of these projects are available in Appendix C.

PLANT AND EQUIPMENT

'Plant and equipment' refers to major plant and machinery purchases. For the 2009-2010 year it is anticipated that \$551,832 will be expended on the replacement of major plant and equipment as listed in Appendix C. The following table provides an extract from Appendix C. In addition \$494,875 will be expended on replacement of plant items destroyed by bushfire.

PASSENGER VEHICLES

'Passenger vehicles' relates to sedans and utilities acquired to enable delivery of service. Some vehicles are available to senior officers for private use. For the 2009-2010 year it is anticipated that \$511,000 will be expended on the replacement of passenger vehicles. Where possible and viable, council will use more economical vehicles.

ROADS, STREETS AND BRIDGES

During the 2009-2010 year \$7,328,036 will be expended on capital projects (including local roads, car parks, footpaths, bike paths, bridges and culverts, declared main roads, traffic devices, street lighting and traffic signals).

See Appendix C – Capital Works Program for a detailed list of these allocations.

DRAINS

For the 2009-2010 year \$234,585 will be expended on drainage projects. Drains include drains in road reserves, retarding basins and waterways.

See Appendix C – Capital Works Program for a detailed list of these allocations.

HISTORICAL ASSETS

'Historical assets' refers to purchases of artwork through the local Rotary Art Shows.

In 2009-2010 \$15,000 has been provided for the installation of a replica of the historic 'Red Gate' adjacent to the Alexandra Library.

FURNITURE & EQUIPMENT

'Furniture and equipment' refers to the purchase of replacement computers and other information technology equipment, including the provision for upgrade of telephone system, fit out council chambers, and replacement of minor capital equipment for pools.

LIBRARY BOOK STOCK

In 2007-2008 \$110,007 has been allocated for the purchase of library book stock. This is partly supported by grant funds of \$6,626.

See Appendix C – Capital Works Program for further information.

CAPITAL WORKS EXPENDITURE (ENHANCEMENT, NEW, RENEWAL AND UPGRADE)

A distinction is made between spending to acquire new assets and renewal of existing asset to extend their serviceable life. An example is expansion or upgrade of existing assets. Expenditure on new assets may result in an additional responsibility for future operation, maintenance and capital renewal.

See Appendix C - Capital Works Program which groups all proposed projects into these four expenditure types.

FUNDING SOURCES

Appendix C provides full details of the funding sources for each capital project

GRANTS - CAPITAL

Capital grants include all monies received from state, federal and community sources for the purposes of funding capital works or major projects on a one off basis.

See section 4.1.6 for a list of significant grants included in the *2009-2010 Budget*.

CONTRIBUTIONS

Contributions include monies received from community sources and special charge schemes raised to fund infrastructure works.

LOANS

\$500,000 will be borrowed to support council's Capital Works Program as determined by our plant replacement strategy, draft *Borrowing Strategy* and the *Strategic Resource Plan*.

PROCEEDS FROM SALE OF ASSETS

Proceeds from sale of assets includes motor vehicle and plant sales at the time of replacement as determined by council's plant replacement strategy, fleet management company, and *Strategic Resource Plan*.

RESERVE INVESTMENTS

Reserve cash and investments includes monies set aside for specific purposes.

See Appendix A - Statement of Investment Reserves for more detailed information.

SURPLUS BROUGHT FORWARD

In addition to reserve investments, council also has uncommitted cash and investments which represent working capital and funds preserved from the previous year mainly as a result of grants and contributions being received in advance.

See Appendix C - capital works program for a more complete list of carried forward projects.

OPERATIONS

Council generates cash from its operating activities which is used as a funding source for the capital works program. It is forecast that \$3,175,333 will be generated from operations to fund the 2009-2010 capital works program.

ANALYSIS OF BUDGETED STANDARD BALANCE SHEET

This section analyses the movements in assets, liabilities and equity between 2008-2009 and 2009-2010. It also considers a number of key performance indicators (KPIs).

KEY ASSUMPTIONS

In preparing the budgeted Balance Sheet for the year ended 30 June 2010 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- All rates and charges will be collected in the 2009-2010 year
- Employee entitlements to be increased in line with Enterprise Bargaining Agreement. No increase in the average rates of leave taken is expected
- Repayment of loan principal is to be \$1,169,492
- Total capital expenditure to be \$17,642,970

BUDGETED BALANCE SHEET

| | Actual 2008-09 \$'000 | Budget 2009-10 \$'000 | Variance \$'000 |
|---|-----------------------------|-----------------------------|--------------------|
| Current assets | | | |
| Cash and cash equivalents | 8,826 | 4,395 | (4,431) |
| Trade and other receivables | 11,288 | 1,380 | (9,908) |
| Accrued income | 53 | 45 | (8) |
| Prepayments | 152 | 155 | 3 |
| Inventories | 192 | 220 | 28 |
| Total current assets | 20,511 | 6,195 | (14,316) |
| Non-current assets | | | |
| Property, infrastructure, plant and equipment | 200,044 | 212,833 | 12,790 |
| Trade and other receivables | 18 | 32 | 14 |
| Total non-current assets | 200,062 | 212,866 | 12,804 |
| Total assets | 220,573 | 219,061 | (1,512) |
| Current liabilities | | | |
| Trade and other payables | 4,852 | 1,458 | 3,394 |
| Trust funds and deposits | 746 | 570 | 176 |
| Provisions – employee benefits | 2,164 | 2,517 | (353) |
| Interest-bearing loans and borrowings | 1,151 | 579 | 572 |
| Total current liabilities | 8,913 | 5,124 | 3,789 |
| Non-current liabilities | | | |
| Provisions | 407 | 380 | 27 |
| Interest-bearing loans and borrowings | 1,014 | 1,067 | (53) |
| | 3,729 | 3,631 | 98 |
| Total non-current liabilities | 5,150 | 5,078 | 72 |
| Total liabilities | 14,063 | 10,203 | 3,861 |
| Net assets | 206,510 | 208,859 | 2,349 |
| Equity | | | |
| Accumulated surplus | 83,927 | 90,407 | 6,480 |
| Surplus for year | 5,128 | 1,349 | (3,779) |
| Reserves general | 2,791 | 2,439 | (352) |
| Reserves – asset revaluation | 114,664 | 114,664 | |
| Total equity | 206,510 | 208,859 | 2,349 |

See Appendix A

CURRENT ASSETS AND NON-CURRENT ASSETS

'Cash and cash equivalents' includes cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to council by ratepayers and others.

'Other assets' includes items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other revenues due to be received in the next 12 months.

'Property, infrastructure, plant and equipment' is the largest component of council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by the council over many years.

CURRENT LIABILITIES AND NON-CURRENT LIABILITIES

'Trade and other payables' is money owed by Council as at 30 June 2009.

'Provisions' includes accrued long service leave, annual leave and rostered days off which are owed to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

'Interest-bearing loans and borrowings' are borrowings of Council.

NET ASSETS

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of council as at 30 June 2009.

The net increase in assets (equity) is due to the investment in the capital works program and the increasing value of non-current assets plus the movement in interest bearing liabilities (loans).

EQUITY

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus, the value of all net assets less Reserves that have accumulated over time.

LONG TERM STRATEGIES

STRATEGIC RESOURCE PLAN AND KEY FINANCIAL INDICATORS

This section considers the long term financial projections of the council. The Act requires a strategic resource plan to be prepared covering both financial and non-financial resources and key financial indicators for at least the next four financial years to support the *Council Plan*.

Plan development

Council has prepared a *Strategic Resource Plan* (SRP) for the four years 2009-2010 to 2012-2013, and beyond, as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the *Council Plan* and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving council's strategic objectives as specified in the *Council Plan*. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Achieve a break even operating result
- Maintain a capital expenditure program of at least \$6.5 million per annum
- Achieve a balanced budget on a cash basis

In preparing the SRP, the council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

The Standard Statements provided with this report support the principles of the *Strategic Resource Plan* in demonstrating financial sustainability over the planning period.

The Plan continues to demonstrate a positive increase in net assets as a result of council's commitment to reducing the infrastructure gap while continuing to increase ratepayer equity. At the end of each reporting period the Cash Flow Statement confirms an ability to maintain required cash levels.

Council Budget 2009-2010

The Standard Statement of Capital Works provides a breakdown of the types of capital works that will be undertaken over the planning period. In the 2009-2010 financial year planned capital works funded by council equate to approximately 30 percent of rates revenue.

The *Strategic Resource Plan* demonstrates council's commitment to reducing the infrastructure gap while continuing to increase ratepayer equity. The *Strategic Resource Plan* forms part of the *Council Plan 2009 – 2013*.

APPENDICES

APPENDIX A BUDGETED STANDARD STATEMENTS

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2009-2010 to 2012-2013 has been extracted from the *Strategic Resource Plan*.

Appendix A includes the following information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves

Budgeted Standard Income Statement for the four years ending 30 June 2013

| | Actuals 2008-09 | Budget 2009-10 | Strategic Resource Plan | | |
|--|--------------------|-------------------|-------------------------|---------------|---------------|
| | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 |
| | \$000 | \$000 | \$000 | \$000 | \$000 |
| Operating REVENUE | | | | | |
| Revenue from Operating Activities (see 4.1) | | | | | |
| Rate and Charge Revenue | 11,524 | 11,344 | 12,191 | 13,022 | 13,910 |
| Rate Assistance Package | 0 | 0 | 0 | 0 | 0 |
| Special Rates | 0 | 105 | 0 | 0 | 0 |
| Statutory Fees and Fines | 454 | 572 | 467 | 481 | 496 |
| User Charges | 2,144 | 4,060 | 2,181 | 2,247 | 2,314 |
| Operating Grants | 6,019 | 4,644 | 5,192 | 5,231 | 5,373 |
| Non Recurrent Grants | 15,098 | 32,411 | 2,964 | 2,989 | 2,990 |
| Contributions (cash) | 273 | 192 | 138 | 142 | 146 |
| Reimbursements and Subsidies | 3,619 | 519 | 96 | 97 | 99 |
| Interest | 329 | 283 | 286 | 289 | 292 |
| Other Revenue | 412 | 535 | 537 | 538 | 539 |
| Total Revenue | 39,873 | 54,665 | 24,052 | 25,036 | 26,158 |
| Operating EXPENSES | | | | | |
| Expenses from Ordinary Activities (see 4.2) | | | | | |
| Employee Benefits | 9,940 | 12,064 | 9,503 | 9,969 | 10,457 |
| Materials & Consumables | 20,926 | 36,147 | 9,584 | 9,872 | 10,168 |
| Depreciation | 5,108 | 4,518 | 4,964 | 5,217 | 5,466 |
| Other | 216 | 223 | 230 | 375 | 364 |
| Interest on Borrowings (Finance | 370 | 363 | 382 | 237 | 244 |

Council Budget 2009-2010

Costs)

| | | | | | |
|--|---------------|---------------|---------------|----------------|---------------|
| Total Expenses | 36,560 | 53,316 | 24,663 | 25,669 | 26,699 |
| Net Gain/(Loss) on Disposal of Property, Plant & Equipment | 1,815 | 0 | 0 | 0 | 0 |
| Share of Net Profit/(Loss) of Associated Entity | | | | | |
| Net Surplus / (Deficit) from Operations | 5,128 | 1,349 | (611) | (1,633) | (541) |

Budgeted Standard Balance Sheet

For the four years ending 30 June 2013

Budgeted Standard Balance Sheet
for the four years ending 30 June 2013

| | Actuals 2008-09 | Budget 2009-10 | Strategic Resource Plan | | |
|---------------------------------------|--------------------|-------------------|-------------------------|----------------|----------------|
| | 2010-11 | 2011-12 | 2012-13 | | |
| | \$000 | \$000 | \$000 | \$000 | \$000 |
| Current Assets | | | | | |
| Cash Assets | 8,826 | 4,395 | 2,581 | 503 | (1,655) |
| Receivables | 11,288 | 1,380 | 1,449 | 1,521 | 1,598 |
| Inventories | 192 | 220 | 220 | 220 | 220 |
| Accrued Income | 53 | 45 | 45 | 45 | 45 |
| Prepayments | 152 | 155 | 280 | 280 | 280 |
| Total Current Assets | 20,511 | 6,195 | 4,575 | 2,570 | 488 |
| Non-Current Assets | | | | | |
| Receivables | 18 | 32 | 40 | 40 | 40 |
| Property Plant and Equipment | 200,044 | 212,834 | 225,946 | 237,742 | 249,667 |
| Total Non-Current Assets | 200,062 | 212,866 | 225,986 | 237,782 | 249,707 |
| TOTAL ASSETS | 220,573 | 219,061 | 230,562 | 240,352 | 250,195 |
| Current Liabilities | | | | | |
| Payables | 4,852 | 1,458 | 1,917 | 1,974 | 2,034 |
| Trust Funds | 746 | 570 | 570 | 570 | 570 |
| Provisions – Employee Benefits | 2,164 | 2,517 | 2,630 | 2,749 | 2,872 |
| Interest Bearing Liabilities | 1,151 | 579 | 711 | 761 | 780 |
| Total Current Liabilities | 8,913 | 5,124 | 5,827 | 6,054 | 6,255 |
| Non-Current Liabilities | | | | | |
| Employee | 407 | 380 | 397 | 415 | 434 |
| Provisions | 1,014 | 1,067 | 1,122 | 1,180 | 1,242 |
| MRV lease | 0 | 0 | 0 | 0 | 0 |
| Interest-bearing Loans and Borrowings | 3,729 | 3,631 | 4,024 | 3,745 | 3,448 |
| Total Non-Current Liabilities | 5,150 | 5,078 | 5,593 | 5,390 | 5,173 |
| TOTAL LIABILITIES | 14,063 | 10,202 | 11,421 | 11,444 | 11,428 |

| | | | | | |
|-------------------|----------------|----------------|----------------|----------------|----------------|
| NET ASSETS | 206,510 | 208,859 | 219,141 | 228,908 | 238,767 |
|-------------------|----------------|----------------|----------------|----------------|----------------|

Budgeted Standard Balance Sheet

For the four years ending 30 June 2013

**Budgeted Standard Balance Sheet
for the four years ending 30 June 2013**

| | Actuals 2008-09 | Budget 2009-10 | Strategic Resource Plan | | |
|---------------------------------------|----------------------------|---------------------------|--------------------------------|----------------|----------------|
| | | | 2010-11 | 2011-12 | 2012-13 |
| | \$000 | \$000 | \$000 | \$000 | \$000 |
| EQUITY | | | | | |
| Accumulated Surplus | 83,927 | 90,407 | 90,945 | 91,257 | 89,542 |
| Land Under Roads (introduced 2008-09) | 0 | 0 | 0 | 0 | 0 |
| Surplus for Year | 5,128 | 1,349 | (611) | (1,633) | (541) |
| Statutory Reserves | 2,791 | 2,439 | 3,743 | 3,821 | 3,902 |
| Asset Revaluation Reserve | 114,664 | 114,664 | 125,064 | 135,464 | 145,864 |
| TOTAL EQUITY | 206,510 | 208,859 | 219,141 | 228,909 | 238,767 |

Budgeted Standard Cash Flow Statement

For the four years ending 30 June 2013

| | Actuals 2008-09 | Budget 2009-10 | Strategic Resource Plan | | |
|---|----------------------------|---------------------------|--------------------------------|----------------|----------------|
| | | | 2010-11 | 2011-12 | 2012-13 |
| | \$000 | \$000 | \$000 | \$000 | \$000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Rates | 10,976 | 11,696 | 12,191 | 13,022 | 13,910 |
| Rate Assistance Package | 0 | 0 | 0 | 0 | 0 |
| User Charges and Other Fines | 5,050 | 15,025 | 3,217 | 3,433 | 3,518 |
| Grants | 21,404 | 38,564 | 8,056 | 8,220 | 8,362 |
| Interest | 298 | 283 | 286 | 289 | 292 |
| Net GST Refund/Payment | 676 | 0 | 0 | 0 | 0 |
| Payments to Suppliers | (20,181) | (39,541) | (9,313) | (10,051) | (10,353) |
| Payments to Employees | (9,562) | (11,985) | (9,373) | (9,833) | (10,315) |
| NET CASH FLOWS FROM OPERATING ACTIVITIES | 8,661 | 14,042 | 5,063 | 6,580 | 6,914 |
| CASHFLOWS FROM INVESTING ACTIVITIES | | | | | |
| Payment for property, plant and equipment, infrastructure | (4,857) | (17,625) | (6,707) | (6,906) | (7,366) |

Council Budget 2009-2010

| | | | | | |
|---|--------------|-----------------|----------------|----------------|----------------|
| Proceeds from sale of property, plant and equipment, infrastructure | 673 | 316 | 355 | 293 | 375 |
| NET CASHFLOWS FROM INVESTING ACTIVITIES | 4,184 | (17,309) | (6,352) | (6,613) | (6,991) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | |
| Trust funds and deposits | 63 | (177) | 0 | 0 | 0 |
| Proceeds from interest bearing loans and borrowings | 750 | 500 | 500 | 500 | 500 |
| Repayments of interest bearing loans and borrowings | (1,027) | (1,169) | (650) | (728) | (779) |
| Finance costs | (323) | (318) | (326) | (317) | (303) |
| NET CASH FLOWS FROM FINANCING ACTIVITIES | (537) | (1,164) | (477) | (545) | (582) |
| NET CHANGE IN CASH HELD | 3,940 | (4,431) | (1,765) | (2,078) | (2,159) |
| Cash at Beginning of Financial Year | 4,886 | 8,826 | 4,395 | 2,630 | 552 |
| CASH AT END FINANCIAL YEAR | 8,826 | 4,395 | 2,630 | 552 | (1607) |

Budgeted Standard Statement of Capital Works For the four years ending 30 June 2013

| | Actuals 2008-09 | Budget 2009-10 | Strategic Resource Plan | | |
|----------------------------|--------------------|-------------------|-------------------------|--------------|--------------|
| | 2010-11 | 2011-12 | 2012-13 | | |
| | \$000 | \$000 | \$000 | \$000 | \$000 |
| Land | 0 | 0 | 0 | 0 | 0 |
| Buildings | 225 | 8,275 | 2,100 | 2,300 | 2,500 |
| Plant & Machinery | 927 | 1,526 | 1,103 | 988 | 1,141 |
| Roads Streets & Bridges | 3,163 | 7,328 | 3,192 | 3,288 | 3,387 |
| Drainage | 137 | 235 | 111 | 114 | 118 |
| Heritage Assets | 1 | 16 | 5 | 5 | 5 |
| Furniture & Equipment | 118 | 135 | 82 | 94 | 96 |
| Library Bookstock | 107 | 110 | 113 | 117 | 120 |
| Works in Progress | 179 | 0 | 0 | 0 | 0 |
| Total capital works | 4,857 | 17,625 | 6,707 | 6,906 | 7,366 |
| Represented by: | | | | | |
| Renewal Investment | 2,286 | 9,836 | 3,481 | 3,584 | 3,823 |
| Upgrade Investment | 1,316 | 4,888 | 2,199 | 2,264 | 2,415 |
| Expansion Investment | 27 | 25 | 9 | 9 | 10 |

Council Budget 2009-2010

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| New Assets Investment | 1,228 | 2,876 | 1,018 | 1,048 | 1,118 |
| Other grant funded | 0 | 0 | 0 | 0 | 0 |

| | | | | | |
|----------------------------|--------------|---------------|--------------|--------------|--------------|
| Total capital works | 4,857 | 17,625 | 6,707 | 6,906 | 7,366 |
|----------------------------|--------------|---------------|--------------|--------------|--------------|

Reconciliation of net movement in property, plant and equipment

| | Actual | Budget | Strategic Resource Plan Projections | | |
|---|-------------------|-------------------|-------------------------------------|-------------------|-------------------|
| | 2008-09 \$'000 | 2009-10 \$'000 | 2010-11 \$'000 | 2011-12 \$'000 | 2012-13 \$'000 |
| Total capital works | 4,857 | 17,625 | 6,07 | 6,906 | 7,366 |
| Asset revaluation movement | (954) | 0 | 10,400 | 10,400 | 10,400 |
| Depreciation and amortisation | (5,108) | (4,518) | (4,940) | (5,184) | (5,666) |
| Written down value of assets sold | (4,488) | (316) | (355) | (293) | (264) |
| Granted assets | 0 | 0 | 0 | 0 | 0 |
| Recognition of previously unrecognised assets – Land under roads | 3,423 | 0 | | | |
| Net movement in property, plant and equipment | (2,270) | 12,790 | 11,311 | 11,128 | 11,128 |

BUDGETED STATEMENT OF INVESTMENT RESERVES

For the four years ending 30 June 2013

| | Actual | Budget | Variance |
|---|------------------|------------------|--------------------|
| | 2008-2009 | 2009-2010 | |
| | \$ | \$ | \$ |
| Total cash and investments | | | |
| Restricted cash and investments | | | |
| - Statutory reserves | | | |
| Public Open Space | 380,555 | 282,555 | (98,000) |
| Deposits | 361,647 | 355,550 | (6,097) |
| General Trust Accounts | 292,393 | 157,010 | (135,383) |
| Total Statutory Reserves | 1,034,595 | 795,115 | (239,480) |
| - Discretionary reserves | | | |
| Infrastructure Contributions - Parking | 44,080 | 44,080 | 0 |
| Garbage Reserve | 1,831,033 | 1,909,872 | 78,839 |
| Coster Street Units Reserve | 5,466 | 5,954 | 488 |
| Shaw Avenue Redevelopment Reserve | 49,252 | 43,752 | (5,500) |
| Alexandra Community Leisure Centre | 2,244 | 200 | (2,044) |
| Road Maintenance Reserve | 16,044 | 16,044 | 0 |
| Yea Saleyards Reserve | 317,084 | 57,833 | (259,251) |
| Alexandra Saleyards Reserve | 36,668 | 32,321 | (4,347) |
| Yea Caravan Park Reserve | 32,946 | 4,764 | (28,182) |
| Marysville Caravan Park Reserve | 75,498 | 41,498 | (34,000) |
| Provision for Employee Entitlement - A/L | 208,459 | 218,882 | 10,423 |
| VGC | 903,551 | 0 | (903,551) |
| Total Discretionary Reserves | 3,522,325 | 2,375,200 | (1,147,125) |
| - Long service leave | | | |
| Provision for Employee Entitlement - LSL | 1,365,000 | 1,428,338 | 63,338 |
| Total Discretionary Reserves | 1,365,000 | 1,428,338 | 63,338 |
| Unrestricted Cash and Investments | | | |
| Quarry Security ANZ | 112,500 | 112,500 | 0 |
| Total Unrestricted Cash and Investments | 112,500 | 112,500 | 0 |
| TOTAL RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS | 6,034,420 | 4,711,153 | (1,323,267) |

APPENDIX B STATUTORY DISCLOSURES

Appendix B presents information that the Act and the Regulations require to be disclosed in the Council's annual budget.

Appendix B includes the following budgeted information:

Rates and Charges Statutory Information

Statutory disclosures

1. Borrowings
2. Rates and charges
3. Differential rates

Council Budget 2009-2010

| Murrindindi Shire Council | | | | | | | | | |
|--|------------------------------------|-------------|------------|--------------|------------------------|------------------------|------------------------|---------------|--------------------|
| Rates and Charges Statutory Information | | | | | | | | | |
| ITEMS | Rate in the \$/cost per assessment | | Variance | | Amount raised \$ | | Variance | | |
| | 2008/09 | 2009/10 | \$ | % | 2008/09 | 2009/10 | \$ | % | |
| | | | | | Actual | Budget | | | |
| General | \$0.002665 | \$0.002825 | \$0.000160 | 6.00% | \$3,566,504 | \$3,392,662 | (\$173,842) | -4.87% | |
| Commercial | \$0.002665 | \$0.002825 | \$0.000160 | 6.00% | \$469,216 | \$413,286 | (\$55,930) | -11.92% | |
| Rural 1 | \$0.001999 | \$0.002119 | \$0.000120 | 6.00% | \$2,062,354 | \$2,150,902 | \$88,548 | 4.29% | |
| Rural 2 | \$0.002665 | \$0.002825 | \$0.000160 | 6.00% | \$1,786,576 | \$1,844,067 | \$57,491 | 3.22% | |
| Municipal Charge | \$206.00 | \$217.00 | \$11.00 | 5.34% | \$1,839,786 | \$1,954,085 | \$114,299 | 6.21% | |
| Agreement in Lieu of Rates | | | | | \$51,188 | \$52,621 | \$1,433 | 2.80% | |
| Supplementary Valuation - (pro-rata w ithin year) | | | | | \$38,989 | \$33,225 | (\$5,764) | 0.00% | |
| SUB TOTAL | | | | | \$9,814,613 | \$9,840,848 | \$26,235 | 0.27% | |
| Garbage | \$210.00 | \$222.00 | \$12.00 | 5.71% | \$1,325,864 | \$1,171,938 | (\$153,926) | -11.61% | |
| Recycling | \$61.80 | \$65.00 | \$3.20 | 5.18% | \$383,136 | \$331,630 | (\$51,506) | -13.44% | |
| TOTAL General Rates & Charges | | | | | \$11,523,613 | \$11,344,416 | (\$179,197) | -1.56% | |
| Other - Special Charge Projects | | | | | | | | | |
| Marks & Pratts Road | n/a | n/a | n/a | n/a | \$0 | \$0 | \$0 | 0.00% | |
| Greens Street | n/a | n/a | n/a | n/a | \$90,000 | \$105,000 | (\$15,000) | 0.00% | |
| Taylor Bay Left Arm | n/a | n/a | n/a | n/a | \$900,000 | \$0 | \$900,000 | 0.00% | |
| TOTAL - Special Charge Projects | | | | | \$990,000 | \$105,000 | (\$885,000) | 0.00% | |
| TOTAL ALL RATES & CHARGES | | | | | \$12,513,613 | \$11,449,416 | (\$1,064,197) | -8.50% | |
| ITEMS | Number of assessment | | Variance | | Valuation Base \$ CIV | | Variance | | |
| | 2008/2009 | 2009/2010 | No. | % | 2008/2009 | 2009/2010 | \$ | % | |
| | | | | | | | | | |
| General | 5816 | 5884 | 68 | 1.17% | \$1,338,275,200 | \$1,200,942,200 | (\$137,333,000) | -10.26% | |
| Commercial | 478 | 482 | 4 | 0.84% | \$176,066,000 | \$146,295,800 | (\$29,770,200) | -16.91% | |
| Rural 1 | 1243 | 1254 | 11 | 0.88% | \$1,031,693,000 | \$1,015,055,000 | (\$16,638,000) | -1.61% | |
| Rural 2 | 1719 | 1720 | 1 | 0.06% | \$670,385,000 | \$652,767,000 | (\$17,618,000) | -2.63% | |
| TOTAL | 9256 | 9340 | 84 | 0.91% | \$3,216,419,200 | \$3,015,060,000 | (\$201,359,200) | -6.26% | |
| BORROWINGS | | | | | | | | | |
| ITEMS | | | | | | | | | |
| | | | | | | | | | |
| Total amount borrowed by Council as at 30th June 2009 | | | | | | | | | \$4,880,058 |
| Add proposed borrow ings for the year | | | | | | | | | \$500,000 |
| Deduct amount proposed to be redeemed | | | | | | | | | (\$1,169,412) |
| Projected closing balance as at 30th June 2010 | | | | | | | | | \$4,210,646 |
| Cost of Debt Servicing | | | | | | | | | \$310,438 |

plus Landfill Rehab interest \$52,652 total \$363,090.

STATUTORY DISCLOSURES

BORROWINGS

| | 2008-09 | 2009-10 |
|---|-----------|-----------|
| | \$ | \$ |
| New borrowings (other than refinancing) | 750,000 | 500,000 |
| New borrowing – Special Charge Scheme | 250,000 | |
| Debt redemption | 1,053,063 | 1,169,412 |

New borrowings for 2008-2009 provided for the possibility of borrowing \$250,000 on a short-term basis to fund the completion of the Taylor Bay Left Arm Special Charge Scheme. Rates and charges

THE PROPOSED RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED

| Type of Property | 2008-09 | 2009-10 |
|---|-------------|-------------|
| | cents/\$CIV | cents/\$CIV |
| General rate for rateable residential properties | 0.2665 | 0.2825 |
| General rate for rateable business properties | 0.2665 | 0.2825 |
| Differential rate for rateable Rural 1 properties | 0.1999 | 0.2199 |
| General rate for rateable Rural 2 properties | 0.2665 | 0.2825 |

THE ESTIMATED AMOUNT TO BE RAISED BY EACH TYPE OF RATE TO BE LEVIED

| Type of Property | 2008-09 | 2009-10 |
|---|-----------|-----------|
| | \$ | \$ |
| Residential | 3,566,504 | 3,392,662 |
| Commercial | 469,216 | 413,286 |
| Rural 1 | 2,062,354 | 2,150,902 |
| Rural 2 | 1,786,576 | 1,844,067 |
| Agreement in Lieu of Rates (Power Station) | 51,188 | 52,621 |

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES

| | 2008-09 | 2009-10 |
|---------------------------------|------------------|------------------|
| | \$ | \$ |
| Total rates to be raised | 7,935,838 | 7,853,538 |

THE PROPOSED PERCENTAGE CHANGE IN THE RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THAT OF THE PREVIOUS FINANCIAL YEAR

| Type of Property | 2008-09 | 2009-10 |
|--------------------|---------|---------|
| | change | change |
| | % | % |
| Residential | 6.00 | 6.00 |
| Commercial | 6.00 | 6.00 |
| Rural 1 | 6.00 | 6.00 |
| Rural 2 | 6.00 | 6.00 |

THE NUMBER OF ASSESSMENTS FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

| Type of Property | 2008-09 | 2009-10 |
|------------------------------------|--------------|--------------|
| Residential | 5,816 | 5,884 |
| Commercial | 478 | 482 |
| Rural 1 | 1,243 | 1,254 |
| Rural 2 | 1,719 | 1,720 |
| Total number of assessments | 9,256 | 9,340 |

THE BASIS OF VALUATION TO BE USED IS THE CAPITAL IMPROVED VALUE (CIV)

THE ESTIMATED TOTAL VALUE OF LAND IN RESPECT OF WHICH EACH TYPE OF RATE IS TO BE LEVIED, COMPARED WITH THE PREVIOUS YEAR

| Type of Property | 2008-09 \$ | 2009-10 \$ |
|------------------|----------------------|----------------------|
| Residential | 1,338,275,200 | 1,200,942,200 |
| Commercial | 176,066,000 | 146,295,800 |
| Rural 1 | 1,031,693,000 | 1,015,055,000 |
| Rural 2 | 670,385,000 | 652,767,000 |
| Total | 3,216,419,200 | 3,015,060,000 |

THE PROPOSED UNIT AMOUNT TO BE LEVIED FOR EACH TYPE OF CHARGE UNDER SECTION 162 OF THE ACT

| Type of Charge | Per Rateable Property 2008-09 \$ | Per Rateable Property 2009-10 \$ |
|-------------------------------|---|---|
| Municipal | 206.00 | 217.00 |
| Garbage - kerbside collection | 210.00 | 222.00 |
| Recycling | 61.80 | 65.00 |
| Total | 477.80 | 504.00 |

THE ESTIMATED AMOUNTS TO BE RAISED FOR EACH TYPE OF CHARGE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

| Type of Charge | 2008-09 \$ | 2009-10 \$ |
|-------------------------------|------------------|------------------|
| Municipal | 1,839,786 | 1,954,085 |
| Garbage - kerbside collection | 1,325,864 | 1,171,938 |
| Recycling | 383,136 | 331,630 |
| Total | 3,548,786 | 3,457,653 |

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES AND CHARGES

| | 2008-09 | 2009-10 |
|---|-------------------|-------------------|
| | \$ | \$ |
| Rates and charges | 11,484,624 | 11,311,191 |
| Supplementary rates (pro-rata within year) | 38,989 | 33,225 |
| Total | 11,523,613 | 11,344,416 |

CHANGES WHICH MAY AFFECT ESTIMATED AMOUNTS RAISED BY RATES AND CHARGES

There are no known significant changes predicted. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa.

DIFFERENTIAL RATES

RATES TO BE LEVIED

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2825 percent (0.2825 cents in the dollar of CIV) for all rateable residential properties, commercial properties and Rural 2 properties.
- A differential rate of 0.2199 percent (0.2199 cents in the dollar of CIV) for all rateable Rural 1 properties (75 percent of general rate)

The differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above. Murrindindi Shire Council believes the differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

RURAL 1 LAND

Rural 1 land is any rateable land which is not less than 40 hectares in area and shall include non-contiguous assessments within the shire operated as a single farm enterprise.

Council Budget 2009-2010

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services
- Recognition of the capital intensive nature of farming within the shire and limited access to some services

The types and classes of rateable land within this differential rate are those having the characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

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APPENDIX C CAPITAL WORKS PROGRAM

Appendix C presents a listing of the capital works projects that are scheduled to be undertaken during the 2009-2010 financial year.

The capital works projects include works carried forward from the 2008-2009 year and new works for 2009-2010.

The capital works projects are grouped as follows:

1. Enhancement
2. New works for 2009-2010
3. Renewal
4. Upgrade

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|--|--------------------|-------------------|----------------|----------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| 004544 Land Purchase - Road Reserve Ache | 12,523 | | | | | | | | | |
| LAND NEW | 12,523 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 003040 Alexandra Saleyards | 0 | 0 | | | | | | | | |
| 003050 Yea Saleyards | 26,592 | 25,000 | | | | | 25,000 | | | |
| BUILDING ENHANCEMENT | 26,592 | 25,000 | 0 | 0 | 0 | 0 | 0 | 25,000 | 0 | 0 |
| 002445 Landfill Capital Cell Construction | 4,954 | 150,000 | | | | 0 | 150,000 | | | |
| 003045 Leckie Park Oval Fence | 0 | 20,000 | | | | 20,000 | | | | |
| 003691 Rotary Park Upgrade Project | 0 | 49,000 | | | | 9,000 | 20,000 | 20,000 | | |
| 003695 Bollygum - Sewerage & Water Treat | 9,155 | 3,637 | | | | 3,637 | | | | |
| 003701 Alexandra Public Convenience | 0 | 90,000 | | | | 90,000 | | | | |
| 003702 Yea Playground - Shade Sail | 0 | 30,000 | | | | 12,000 | 18,000 | | | |
| 003704 Bollygum DPCD | 0 | 148,320 | 148,320 | | | | | | | |
| 003705 Bollygum RDV | 0 | 110,000 | 60,000 | | | | 50,000 | | | |
| 003706 Bollygum Skate Park | 0 | 120,000 | 12,000 | | | 48,000 | 60,000 | | | |
| 003711 Eildon Go Fishing - tables & faci | 4,239 | 35,761 | | | | 35,761 | | | | |
| BUILDING NEW | 18,348 | 756,718 | 220,320 | 0 | 0 | 218,398 | 150,000 | 148,000 | 20,000 | 0 |
| 000901 Marysville M & CH - Rebuild | | 348,600 | | | | | | | | 348,600 |
| 000902 Kinglake Early Learning Centre | | 835,000 | | | | | | | | 835,000 |
| 000903 Kinglake M & CH Rebuild | | 154,000 | | | | | | | | 154,000 |
| 000904 Jarara Community Centre - Rebuild | | 464,000 | | | | | | | | 464,000 |
| 000905 Gallipoli Park Pavillion - Rebuild | | 489,600 | | | | | | | | 489,600 |
| 000906 Marysville Caravan Park - Rebuild | | 557,500 | | | | | | | | 557,500 |
| 000907 Marysville Retirement Village - Rebuild | | 555,760 | | | | | | | | 555,760 |
| 000908 Marysville Community Centre - Rebuild | | 284,600 | | | | | | | | 284,600 |
| 000909 Marysville Information Centre | | 472,200 | | | | | | | | 472,200 |
| 000911 Marysville Transfer Station/Depot | | 320,600 | | | | | | | | 320,600 |
| 000912 Marysville Swimming Pool | | | | | | | | | | |

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|---|--------------------|-------------------|---------------|----------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| 000913 Kinglake Comm Centre (Rebuild) | | 880,440 | | | | | | | | 880,440 |
| 000914 Kinglake Park Tennis Club & | | 172,000 | | | | | | | | 172,000 |
| 000915 Bus Shelters (Rebuild) | | 17,000 | | | | | | | | 17,000 |
| 002415 Alexandra Transfer Station | 23,604 | 25,000 | | | | | 25,000 | | | |
| 002420 Eildon Transfer Station | 17,334 | 10,000 | | | | | 10,000 | | | |
| 002423 Kinglake Transfer Station | 0 | 15,000 | | | | | 15,000 | | | |
| 002425 Marysville Transfer Station | 10,050 | 9,619 | | | | | 9,619 | | | |
| 002427 Yea Transfer Station Works | 9,090 | 15,000 | | | | | 15,000 | | | |
| 003011 Replace Switchboard Yea Depot | | 4,000 | | | | | 4,000 | | | |
| 003073 Alexandra Shire Hall - Heritage V | 0 | 11,567 | | | | 11,567 | | | | |
| 003081 Apex Park Yea - BBQ Replacement | 0 | | | | | | | | | |
| 003087 Yarck Public Convenience Refurbish | 0 | | | | | | | | | |
| 003094 Marysville Retirement Village Units | 3,955 | | | | | | | | | |
| 003095 Coster Street Units - Unit 3 Fire | 9,100 | 68,816 | | | | | | | | 68,816 |
| 003624 Alexandra Swimming Pool | 16,699 | 15,000 | | | | | 15,000 | | | |
| 003625 Yea Swimming Pool | 41,990 | 15,000 | | | | | 15,000 | | | |
| 003626 Eildon Swimming Pool | 0 | 15,000 | | | | | 15,000 | | | |
| 003627 Marysville Swimming Pool | 11,000 | 15,000 | | | | | 15,000 | | | |
| 003693 LWIP - Irrigation / Sprinklers Pump | 7,714 | | | | | | | | | |
| 003696 Thornton Netball Courts | 27,663 | 12,635 | 11,000 | | | 1,635 | | | | |
| BUILDING RENEWAL | 178,199 | 5,782,937 | 11,000 | 0 | 0 | 13,202 | 138,619 | 0 | 0 | 5,620,116 |
| 000639 Alexandra Chamber & Mayors Office | 0 | 9,995 | | | | | 9,995 | | | |
| 001339 Yea Children's Precinct | 0 | 7,936 | | | | 7,936 | | | | |
| 003025 Thornton Recreation Pavilion Upgrade | 140 | 25,860 | | | | 25,860 | | | | |
| 003028 Terrip Hall Pergola (Asset 15230) | 0 | 15,000 | | | | 15,000 | | | | |
| 003029 Buxton Park Upgrades (Asset 1553) | 0 | 35,000 | | | | 35,000 | | | | |
| 003031 Yea Library Solar Panels (Asset 1) | 0 | 42,000 | | | | 42,000 | | | | |
| 003032 Kinglake Community Centre Access | 0 | 10,000 | | | | 10,000 | | | | |

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|--|--------------------|-------------------|----------------|----------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| 003034 Kinglake West Playground Shade Sa | 0 | 18,000 | | | | 18,000 | | | | |
| 003035 Kinglake Memorial Reserve Veranda | 350 | 19,650 | | | | 19,650 | | | | |
| 003038 Eildon Cricket Pavilion | 140 | 28,860 | | | | 28,860 | | | | |
| 003041 Alexandra Senior Citizens Access | 0 | 10,000 | | | | 10,000 | | | | |
| 003046 RCLIP 2009/10 - Budget Purposes O | 0 | 161,000 | 161,000 | | | | | | | |
| 003052 Yea Saleyards Development | 0 | 800,000 | 500,000 | | | | | 300,000 | | |
| 003074 Yea Shire Hall - Upgrade | 0 | 40,000 | | | | 40,000 | | | | |
| 003076 C J Dennis Hall Toolangi - Kitche | 0 | 67,500 | | | | 67,500 | | | | |
| 003082 Yea Community House - DDA Access | 14,699 | 16,000 | | | | 16,000 | | | | |
| 003432 Marysville Caravan Park Toilet / | 6,672 | | | | | | | | | |
| 003636 Yea Caravan Park - Toilet Upgrade | 41,286 | 28,182 | | | | | | 28,182 | | |
| 003646 Pool Refurbishment - Yea Pool Red | 0 | | | | | | | | | |
| 003665 Yea Pioneer Reserve Upgrade | 0 | 12,000 | | | | 12,000 | | | | |
| 003669 Kinglake Memorial Recreation Rese | 0 | 280,000 | 56,000 | | | 224,000 | | | | |
| 003703 Kinglake Football Netball Club | 45,691 | 12,309 | | | | 12,309 | | | | |
| 003707 Public Convenience Upgrades | 0 | 60,000 | | | | 60,000 | | | | |
| 003708 Yea Recreation Reserve Fence Upgr | 50,365 | 11,635 | | | | 11,635 | | | | |
| BUILDING UPGRADE | 159,343 | 1,710,927 | 717,000 | 0 | 0 | 655,750 | 9,995 | 328,182 | 0 | 0 |
| TOTAL BUILDING | 382,482 | 8,275,582 | 948,320 | 0 | 0 | 887,350 | 298,614 | 501,182 | 20,000 | 5,620,116 |
| 006219 Drainage - Network Expansion | 41,993 | 29,484 | | | | | 29,484 | | | |
| DRAINAGE NEW | 41,993 | 29,484 | 0 | 0 | 0 | 0 | 29,484 | 0 | 0 | 0 |
| 006298 Drainage Renewal | 39,414 | 145,101 | | | | 79,177 | 65,924 | | | |
| DRAINAGE RENEWAL | 39,414 | 145,101 | 0 | 0 | 0 | 79,177 | 65,924 | 0 | 0 | 0 |
| 006126 Lyell St Marysville - Drainage Im | 20,000 | | | | | | | | | |
| 006370 Range Road Yea - Drainage Upgrade | 10,120 | | | | | | | | | |
| 006371 Downey Street Alexandra - Drainage | 6,578 | | | | | | | | | |
| 006416 Lyell St & Kings Rd Drainage Improvements | 0 | 48,000 | | | | 48,000 | | | | |
| 006417 Drainage Upgrade- trouble spots | 18,452 | 12,000 | | | | | 12,000 | | | |
| DRAINAGE UPGRADE | 55,150 | 60,000 | 0 | 0 | 0 | 48,000 | 12,000 | 0 | 0 | 0 |
| TOTAL DRAINAGE | 136,557 | 234,585 | 0 | 0 | 0 | 127,177 | 107,408 | 0 | 0 | 0 |

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|--|--------------------|-------------------|----------------|----------------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| 000370 Furniture & Equipment Purchases | 90,114 | 109,200 | | | | | 109,200 | | | |
| 000638 Alexandra Council Chamber - New C | 0 | 9,000 | | | | | 9,000 | | | |
| 000916 Insurance - Computers Replacement | | 4,535 | | | | | | | | 4,535 |
| 002369 Interactive Whiteboard - MECC | 7,829 | | | | | | | | | |
| 003077 Yea Office Library Furniture & Sh | 9,286 | | | | | | | | | |
| 003648 Pools Capital Equipment Replaceme | 4,114 | 12,000 | | | | | 12,000 | | | |
| FURNITURE & EQUIPMENT EXPANSION & NEW | 111,343 | 134,735 | 0 | 0 | 0 | 0 | 130,200 | 0 | 0 | 4,535 |
| 003099 Traffic Counters | 6,395 | | | | | | | | | |
| FURNITURE & EQUIPMENT REPLACEMENT | 6,395 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL FURNITURE & EQUIPMENT | 117,738 | 134,735 | 0 | 0 | 0 | 0 | 130,200 | 0 | 0 | 4,535 |
| 000625 Art Show Prizes | 1,000 | 1,000 | | | | | 1,000 | | | |
| 003022 Red Gate - Alexandra | 0 | 15,000 | | | | 15,000 | | | | |
| TOTAL HISTORIC ASSETS NEW | 1,000 | 16,000 | 0 | 0 | 0 | 15,000 | 1,000 | 0 | 0 | 0 |
| 003600 Library Bookstock - Adult | 77,396 | 78,549 | 6,626 | | | | 71,923 | | | |
| 003610 Library Bookstock - Junior | 29,982 | 31,458 | | | | | 31,458 | | | |
| TOTAL LIBRARY BOOKSTOCK NEW | 107,378 | 110,007 | 6,626 | 0 | 0 | 0 | 103,381 | 0 | 0 | 0 |
| NDF Plant Replacement | | 207,126 | 207,126 | | | | | | | |
| 003783 Purchase Major Plant & Machinery | 611,417 | 551,832 | | 300,000 | 134,110 | | 117,722 | | | |
| 003784 Purchase of Passenger Vehicles | 272,729 | 479,318 | | 200,000 | 181,479 | | 97,839 | | | |
| TOTAL PLANT & MACHINERY NEW | 884,146 | 1,238,276 | 207,126 | 500,000 | 315,589 | 0 | 215,561 | 0 | 0 | 0 |
| 003781 Insurance Replacement Plant | 48,504 | 287,749 | | | | | | | | 287,749 |
| TOTAL PLANT & MACHINERY INSURANCE | 48,504 | 287,749 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 287,749 |
| TOTAL PLANT & MACHINERY | 932,650 | 1,526,025 | 207,126 | 500,000 | 315,589 | 0 | 215,561 | 0 | 0 | 287,749 |
| 003023 Kinglake Footpath | 0 | 25,000 | | | | 25,000 | | | | |
| 003027 Narbethong Pathway & Signage | | 15,000 | | | | 15,000 | | | | |
| 003709 Eildon Go Fishing - Pathways | 0 | 10,000 | | | | 10,000 | | | | |
| 003712 Eildon Town & Pathways - Riverside | 0 | 218,000 | 178,000 | | | 15,000 | | 5,500 | 19,500 | |
| 003714 Eildon Town & Pathways - Shared T | 0 | 122,000 | 122,000 | | | | | | | |

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|---|--------------------|-------------------|------------------|----------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| 003715 Goulburn River High Country Rail | 0 | | | | | 0 | | | | |
| 006243 Bus Shelter Construction | 5,355 | 16,645 | | | | 4,645 | 12,000 | | | |
| 006375 Myrtle Street Alexandra - Footpath | 0 | 30,000 | | | | 30,000 | | | | |
| 006377 Footpaths - Missing Links | 46,302 | 153,698 | | | | 53,698 | 100,000 | | | |
| TOTAL ROADS STREETS & BRIDGES NEW | 51,657 | 590,343 | 300,000 | 0 | 0 | 153,343 | 112,000 | 5,500 | 19,500 | 0 |
| 002348 NDF Bridge Rebuild Program | | 1,118,000 | 1,118,000 | | | | | | | |
| 004521 Gravel Roads - Resheeting - Client | 880,976 | 862,887 | 833,500 | | | | 29,387 | | | |
| 004540 Sealed Roads - Reseals | 732,190 | 861,494 | | | | | 861,494 | | | |
| 004543 Sealed Roads - Pavement Renewal | 198,980 | 189,309 | | | | | 189,309 | | | |
| 006088 Snobs Creek Rd | 522 | 29,760 | | | | 29,760 | | | | |
| 006098 Kerrs Bridge | 0 | 5,000 | | | | 5,000 | | | | |
| 006099 Bridge / Component Renewal | 130,511 | 376,169 | | | | 104,080 | 272,089 | | | |
| 006105 Eildon Retaining Wall at Pondage | 0 | | | | | | | | | |
| 006245 Load Capacity Upgrades | 6,258 | 48,742 | | | | 18,742 | 30,000 | | | |
| 006299 Footpath Renewal | 23,638 | 44,170 | | | | 461 | 43,709 | | | |
| 006308 Kerb Renewal | 40,308 | 84,602 | | | | 21,224 | 63,378 | | | |
| 006419 Eildon Capital Projects | 0 | | | | | | | | | |
| TOTAL ROADS STREETS & BRIDGES RENEWAL | 2,013,383 | 3,620,133 | 1,951,500 | 0 | 0 | 179,267 | 1,489,366 | 0 | 0 | 0 |
| 004504 Vic Roads Funded Projects - Budge | 0 | 280,000 | 240,000 | | | | 40,000 | | | |
| 004506 Mt Margaret Road TIRES | 288,467 | | | | | | | | | |
| 004542 Final Seals | 56,049 | 60,951 | | | | | 60,951 | | | |
| 006052 Caveat Dropmore Road | 0 | 111,852 | | | | | 111,852 | | | |
| 006055 National Park Road - resealing & 006085 Pendlebury Street | 62,028 | 53,108 | 53,108 | | | | | | | |
| 006086 Eildon Jamieson Road - 3.7 kms to | 0 | 30,000 | | | | 30,000 | | | | |
| 006087 Extons Road - resheet & seal | 1,200 | 293,599 | 293,599 | | | | | | | |
| 006096 Kinglake Glenburn Road | 2,753 | 445,422 | 445,422 | | | | | | | |
| 006113 Minor Capital Works - UDF | 278,270 | | | | | | | | | |
| 006121 Urban Access Improvements | 8,829 | 176,766 | | | | 176,766 | | | | |
| 006123 Maintongoon | 3,249 | 56,751 | | | | 36,751 | 20,000 | | | |
| | 0 | 110,000 | | | | | 110,000 | | | |

Council Budget 2009-2010

| Account | Actuals 2008-09 | Budget 2009-10 | Grants | Loan | Asset Sales | Carry Forward | General Revenue | Reserve Revenue | Contribution Revenue | Insurance Revenue |
|--|--------------------|-------------------|------------------|----------------|----------------|------------------|--------------------|--------------------|-------------------------|----------------------|
| Road Upgrade | | | | | | | | | | |
| 006124 Whanregarwen Road - pavement/wide | 246,434 | | | | | | | | | |
| 006125 Spring Creek Road - pavement/seal | 80,068 | 240,000 | | | | | 240,000 | | | |
| 006127 Bayley Street - seal / carparking | 764 | 10,000 | | | | 10,000 | | | | |
| 006297 Green Street | 2,625 | 210,785 | | | | 85,785 | 20,000 | | 105,000 | |
| 006300 Ti Tree & Rosalie & Vivien & A | 997 | | | | | | | | | |
| 006411 Spraggs Road Toolangi | 49,938 | | | | | 0 | | | | |
| 006412 Lyell Street Marysville | 18,641 | | | | | 0 | | | | |
| 006415 Highlands Road Guardrail | 0 | 8,000 | | | | 8,000 | | | | |
| 006423 Lamount St / Station St Intersect | 0 | 15,000 | | | | | 15,000 | | | |
| 006427 Yea Saleyards Intersection | 0 | 130,000 | | | | | 130,000 | | | |
| 006435 Eildon - Jamieson 9.8 klm to 18. | 1,596 | 785,326 | 785,326 | | | | | | | |
| 006436 Topsyie Gully road | | 100,000 | | | | | 100,000 | | | |
| TOTAL ROADS STREETS & BRIDGES UPGRADE | 1,101,908 | 3,117,560 | 1,817,455 | 0 | 0 | 347,302 | 847,803 | 0 | 105,000 | 0 |
| TOTAL ROADS STREETS & BRIDGES TOTAL WIP | 3,166,948 | 7,328,036 | 4,068,955 | 0 | 0 | 679,912 | 2,449,169 | 5,500 | 124,500 | 0 |
| 000611 Land Capitalisation | -12,523 | 0 | | | | | | | | |
| 000612 Buildings Capitalisation | - | 0 | | | | | | | | |
| 000613 Plant Capitalisation | 382,483 | 0 | | | | | | | | |
| 000614 Roads Streets Bridges Capitalisat | 932,649 | 0 | | | | | | | | |
| 000615 Drainage Capitalisation | - | 0 | | | | | | | | |
| 000616 Hertiage Assets Capitalisation | 3,166,948 | 0 | | | | | | | | |
| 000617 Furniture & Equipment Capitalisat | 48 | 0 | | | | | | | | |
| 000618 Library Assets Capitalisation | 136,557 | 0 | | | | | | | | |
| TOTAL | -4,857,276 | 17,490,235 | 5,231,027 | 500,000 | 315,589 | 1,709,439 | 3,175,133 | 506,682 | 144,500 | 5,907,865 |

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APPENDIX D SCHEDULE OF FEES AND FINES

To be reviewed during mid year review December 2009

APPENDIX E SCHEDULE FUNDS PROVIDERS

Federal Government

- Infrastructure, Transport, Regional Development and Local Government
- Department of Environment and Heritage
- Local Jobs stream
- Regional and Local Community Infrastructure Program
- Get Communities Working

Victorian Government

- Victoria Grants Commission
- Department of Planning and Community Development
- Victorian Bushfire Recovery and Reconstruction Authority
- Community memorials
- Regional B D G
- Department of Sustainability and Environment
- Department of Primary Industry
- Vic Roads
- Department of Treasury and Finance
- Building Control Commission
- Tourism recovery fund
- Department of Human Services

Other municipalities

Indigo, Wangaratta, Geelong, Maribyrnong, Benalla, Knox, Southern Grampians, Shepparton, Boroondara, Kingston, Moira, Port Phillip, Golden Plains, Brimbank, Wodonga, Stonnington, Northern Grampians, Monash, Swan Hill, Yarriambiack, Greater Geelong, Moorabool, Melbourne City, Ballarat, Hobsons Bay, Loddon, Strathbogie, Moonee Valley, Mansfield

Other

Municipal Association of Victoria
McPherson Smith Trust

End of Murrindindi Shire Council Budget Report