



Murrindindi
Shire Council

Council Budget

2013 – 2014

Adopted by Council

Xx xx 2013

Draft V.9 – 24 June 2013

This Budget Report has been prepared with reference to The Institute of Chartered Accountants in Australia, *Victorian City Council Model Budget – 2013-14: a best practice guide for reporting local government budgets in Victoria*.

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COUNCILLORS 2013



Cr John Walsh
Mayor



Cr Margaret Rae
Deputy Mayor



Cr Christine Challen



Cr John Kennedy



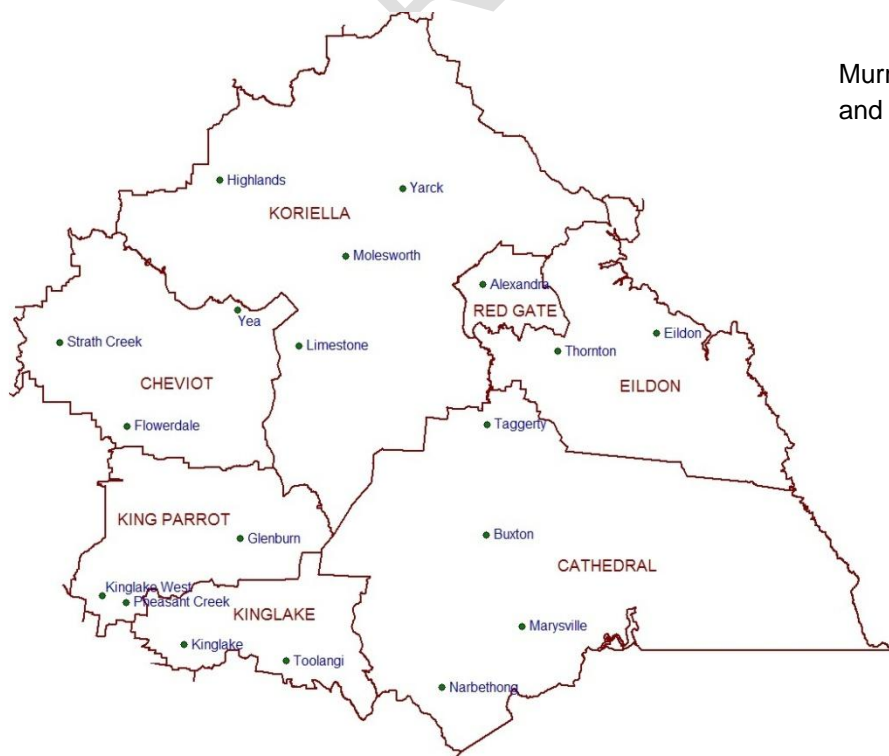
Cr Bernie Magner



Cr Cris Ruhr



Cr Andrew Derwent



Murrindindi wards
and townships

CEO & MAYOR'S INTRODUCTION

The 2013-14 Budget represents a responsible approach to the challenges set before Council that is conservative in terms of overall spending and responsive to the delivery of services to the Murrindindi community.

The Budget arises from the Council Plan 2013-17 capturing the savings and efficiencies of the Murrindindi Services Review and takes into account the impact of recurrent expenditure for the operation, maintenance and depreciation costs of new and enhanced assets. Services Review savings are reflected in the budget for 2013-14 and Council will continue to pursue organisational savings and efficiencies. The higher levels of recurrent expenditure, which includes the **\$1.8 million** of gifted asset costs, implicit within this document, reflect the on-going cost impacts of the 2009 Bushfires and later floods.

Bushfire assistance from the State Government ceased on 30 June 2013. The Shire is grateful for the \$6.0M to help with recovery and reconstruction work and \$3.2M to partly compensate for lost rates revenue that was provided. Continuing cost pressures arise from the reduction in the rate base due to the State Government's buy-back scheme and the potentially new Bushfire Management Overlay that place constraints on development and growth.

The 2013-14 financial year represents the 'new' normality going forward and doesn't include any provision for State Government assistance but does highlight an essential requirement for continued assistance. Council has been advocating that the cost to Council of gifted assets was not something to be borne by ratepayers alone and that there is a need for the State Government to assist in supporting the maintenance of gifted assets into the future. In the past year there has been extensive consultation with Local Government Victoria. An evaluation is now being conducted by the State Government to confirm the level of assistance they will provide. Without State Government assistance there is no ability to establish any financial reserves for unforeseen emergencies or to expand services to the community beyond the current level.

There is also recognition in the 2013-14 Budget, that although much of the Bushfire Reconstruction and Recovery projects are complete, there is still support required for communities in the process of overall recovery.

The full effect of the cost of the Goulburn River High Country Rail Trail has also been included in 2013-14 Budget. Maintenance costs of **\$160,000** have been factored in together with the full cost of depreciation associated with the underpinning assets of the trail. The usage of the Rail Trail has gathered momentum over the past year and communities within the shire are beginning to benefit from the visitation to the trail and patronage of businesses.

Within the 2013-14 Budget, income of **\$31.15 million** includes **\$15.64 million** from rates and charges and **\$11.85 million** from grant funding (recurrent and non recurrent).

The 2013-14 Budget identifies total expenditure of **\$41.37 million** with operating expenditure of **\$31.12 million** and capital works at **\$10.25 million**.

There is a modest operating surplus of **\$39,000**, however, the underlying result, after allowing for deduction of capital grants and contributions is a deficit of **\$4.81 million**. This position has improved from the 2012-13 underlying result of a deficit of **\$7.00 million** reflecting fiscal restraint exercised across the organisation in a period where minimal additional revenue can be derived from rates. The improvement in the underlying result has been achieved despite an increased depreciation cost of **\$374,000** for 2013-14.

The budget also takes into account activities that will support strategies identified in Council's new Council Plan 2013-17 and which underpin the four overarching goals for Our Community, Our Environment, Our Economy and Our Council.

The Council Plan details the activities and the performance measures of the organisation to be the basis for reports to Council each quarter and in Council's Performance Statement in its Annual Report.

One of the measures of Council's financial sustainability is its liquidity ratio (current assets divided by current liabilities). Good financial management seeks to have a liquidity ratio in the order of 1:1.5 or better. The ratio for 2013-14 is projected at 1:2.00 and increases over the life of the Strategic Resource Plan (SRP). This is a favourable indicator, reflecting Council's allocation to reserves of cash earmarked for asset renewal but does not represent any further capacity for new initiatives or to cater for unforeseen costs.

The 2013-14 Budget makes provision for Capital Expenditure of **\$10.25 million** in 2013-14, which is comprises of:

- renewal investment of **\$4.50 million**;
- upgrade of **\$1.15 million**; and
- new assets of **\$4.60 million**. (mostly for completion of projects started in the previous year).

Council's operating incomes and expenses for 2013-14 are **\$31.15 million** and **\$31.12 million** respectively.

Council will borrow **\$500,000** in 2013-14 with a further **\$500,000** per annum thereafter for the life of the Strategic Resource Plan (SRP) to assist funding of long term assets. Council is committed to debt reduction and Council's Long Term Financial Plan (LTFP) shows a significant reduction in total borrowings over the life of the plan of **\$1.5M**.

Council is increasing municipal rates and charges income from all rateable properties by **6 per cent** to **\$15.65 million**. Included within this increase is a **6 per cent** rise in total income for waste collection, primarily due to the increase in State Government levies and costs associated with waste management. As part of Council's ongoing commitment to addressing its long term infrastructure renewal obligations, recurrent expenditure of a further **\$249,000** will be earmarked for allocation to the Infrastructure Maintenance Reserve which was established in the 2011-2012 budget.

From 1 July the Victorian Government will introduce the property based levy to fund the Metropolitan Fire and Emergency Services Board and the Country Fire Authority (CFA). The Fire Services Property Levy will replace the existing insurance-based funding model as

recommended by the Victorian Bushfires Royal Commission. Murrindindi Shire Council ratepayers will see an additional charge on their rates notices this year, with Council now the State Government's collection point for the Fire Services Property Levy.

While the Fire Services Property Levy will appear on rates notices – it is not an extra charge imposed by Murrindindi Shire Council.

Within the Long Term Financial Plan, Council will continue to commit to effective asset management that meets the needs of the community and to provide funding of the renewal gap to maintain safe and serviceable assets and to maintain the current range and level of service provision. Council is working towards ensuring that it continues to increase its expenditure towards the renewal of its assets in order to achieve its longer term objective of reducing the infrastructure renewal gap.

In line with Council's ongoing commitment to reduce operational and maintenance costs Council discretionary expenditure has been kept below the MAV Local Government cost index of 3.9%.

The 2013-14 budget was developed in line with the strategic goals set within the new Council Plan 2013-17 and takes into account both the aspirations of the community balanced with the need to be financially responsible and to ensure Council's sustainability into the future.



Cr John Walsh
Mayor



Margaret Abbey
Chief Executive Officer



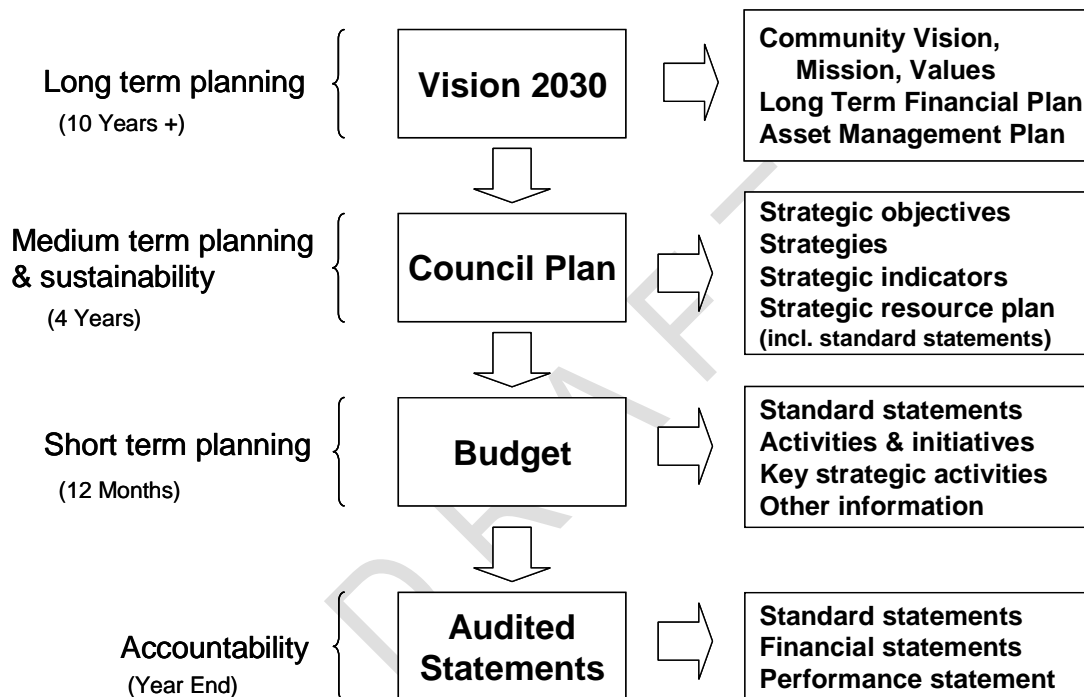
LINKING THE BUDGET TO THE COUNCIL PLAN

STRATEGIC PLANNING FRAMEWORK

The *Strategic Resource Plan* (long term financial plan) included in the *Council Plan 2013 – 2017* summarises the financial and non-financial impacts of the objectives and strategies of the *Council Plan* and determines the sustainability of these objectives and strategies.

The *Annual Budget 2013-14* has been framed within the *Strategic Resource Plan*. Activities and initiatives have been included in the *Annual Budget 2013-14* which contribute to achieving the strategic objectives specified in the *Council Plan*.

The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year.

This budget has been prepared generally in accordance with *Local Government Act 1989* Financial Regulations, accepted accounting practices and the *Best practice guide for reporting local government budgets in Victoria*, which is reviewed and released annually by The Institute of Chartered Accountants in Australia in conjunction with the Municipal Association of Victoria, Finpro and LGPro.

VISION and VALUES

Our Vision

Murrindindi Shire will be vibrant and progressive through connected communities within a healthy and attractive environment.

Our Values

Our Values drive behaviour throughout the Council and are reflected in working relationships between Councillors, the organisation and the external environment including the community. The values underpin the way we work as an organisation and the way we want the community to perceive us as an organisation. Murrindindi's values are:

- **Integrity**

We will be respectful, open and truthful in our dealings. Council will strive to be valued and trusted by the Murrindindi community

- **Accountability**

We will accept responsibility for our actions and be consistent in the application of our principles, policies and processes

- **Innovation**

We will consider new ideas, opportunities and better ways of doing things. Council will constantly seek opportunities to look for new, more efficient and effective ways of providing its services

- **Respect**

We will respect other people and their opinions and do as we say we will

- **Service Excellence**

We will ensure that Council services meet quality, cost and efficiency standards; are responsive to need; accessible to members of the community to whom the service is intended; and demonstrate continuous improvement

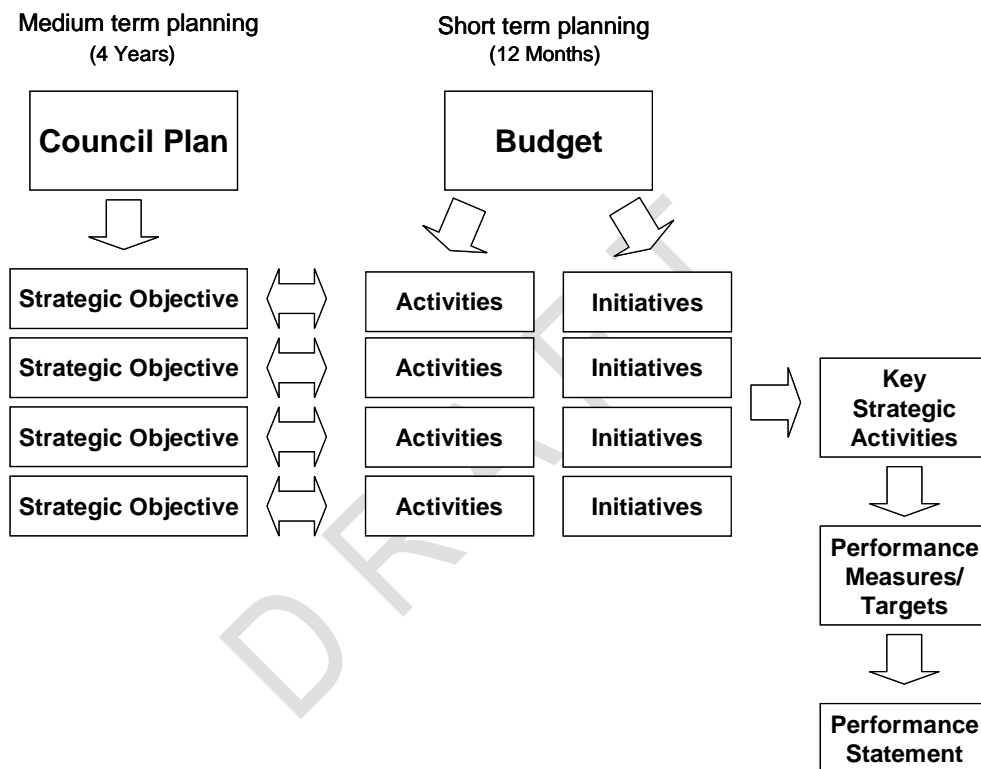
OUR GOALS

Goals	Description
Our Community	We will support and promote health and wellbeing, social connectedness and community involvement.
Our Environment	We will manage our natural and built environment in a responsible manner.
Our Economy	We will support the sustainable growth of Murrindindi's businesses and the local economy.
Our Council	We will provide strategic leadership and effective governance that supports the aspirations of our community.

ACTIVITIES, INITIATIVES AND KEY STRATEGIC ACTIVITIES

This section provides a description of the activities and initiatives to be funded in the *Annual Budget* for the 2013-14 year and how these will contribute to achieving the strategic objectives specified in the *Council Plan*. It also includes a number of key strategic activities and performance targets and measures in relation to these. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The breakdown of income and expenditure within each theme represents operational income and expenditure.

The relationship between these components of the Budget and Council Plan is shown below.



Council allocates budget expenditure against the Goals as identified by the Council Plan, and not Council's organisational structure. Council's Goals are listed below detailing each Goal, the strategic objective of each Goal, and how each Goal will be achieved.

GOAL: OUR COMMUNITY

We will support and promote health and well being, social connectedness and community involvement.

Our goal of Council and our community is to create vibrant, interconnected and inclusive communities. Murrindindi Vision 2030 supports a strong sense of pride and belonging across the shire. From arts programs, improved footpaths, on-going support of fire affected communities and new and upgraded recreational facilities; we aim to put the pieces in place for healthy and active community. We will achieve this vision through strong support programs and robust policy decisions.

Health and Wellbeing

Strategic Objectives – What we will do

We will advocate for and support the lifelong needs of our communities at all ages and all stages.

Strategies – How we will do it

- Advocate for and support flexible delivery of early years services
- Promote and deliver effective transition through integrated aged care options
- Support older people to remain active and healthy and connected to their community
- Strengthen partnerships with service providers to meet the demonstrated health needs of our communities
- Actively engage with community health and wellbeing issues through implementation of the Municipal Public Health and Wellbeing Plan
- Work with young people and service providers to identify and respond to youth priorities across their respective communities
- Support participation in a range of sport recreation and leisure activities

Social Connectedness

Strategic Objectives – What we will do

We will encourage inclusive, creative and resilient communities by fostering capacity, pride and a sense of belonging.

Strategies – How we will do it

- Prioritise the activities of Council and engage other stakeholders to improve peoples' access and inclusion
- Ensure access and social connectedness is considered in the planning and development of facilities and infrastructure
- Support participation in a wide range of artistic and cultural pursuits
- Work with communities to build resilience and prepare for future unplanned events
- Support people and groups to work together to strengthen connections and community networks

- Recognise, support and value volunteers
- Advocate for better access to public and social housing options

Community Engagement

Strategic Objectives – What we will do

We will actively engage with our communities to increase participation and community input into Council plans and activities

Strategies – How we will do it

- Trial and evaluate locality-based planning, that involves local communities

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Income (Expenditure) Net Cost \$'000
Aged & Disability Services	This Unit provides a range of services for the aged and people with disabilities including delivered and group meals, domestic support, personal care, social activities and outings, home maintenance and senior citizens clubs.	1,839 <u>(2051)</u> (212)
Children and Family Services	This Unit provides family orientated support services including Maternal and Child Health, home and centre based childcare and youth support.	566 <u>(1142)</u> (576)
Customer Services	This Unit provides front counter services at Alexandra, Yea and Kinglake offices including reception, telephone, receipting of payments, connecting customers with relevant departments, customer request coordination, hall bookings etc.	0 <u>(481)</u> (481)
Library Services	This Unit provides Libraries in Alexandra, Yea and Kinglake and the mobile library visits Marysville, Buxton, Eildon, Flowerdale and Strath Creek. The service caters for cultural, recreational and educational needs of residents and provides a focal point for the community to meet, relax and enjoy the facilities and services offered.	139 <u>(475)</u> (336)
Recreation Services	This Unit provides strategic planning to inform the development of recreation services and infrastructure and coordinates council services including recreation facilities, swimming pools, the mobile skate ramp, and all recreation responsibilities within the Municipality. The expenditure includes depreciation of \$1.36M.	117 <u>(1938)</u> (1821)

KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Performance measure	Performance Target
Implementation of actions in the Municipal Public Health and Wellness Plan	Completion of all actions in the Municipal Public Health and Wellness Plan	30 June 2014

GOAL: OUR ENVIRONMENT

We will manage our natural and built environment in a responsible manner.

Council will continue to look for ways to protect significant environmental values along with balancing the need to develop and manage our built environment. This will be achieved through leadership and cooperation with other agencies and community networks. Our Council will be recognised for its environmental practices as we look to balance our natural surrounds with our need to grow. We aim to achieve communities that are sustainable in the use of natural resources while developing planning policies that embrace and protect our rural landscapes.

Conservation of resources

Strategic Objectives – What we will do

We will use resources more efficiently and effectively

Strategies – How we will do it.

- Reduce our corporate footprint by using energy, water and materials more responsibly.
- Encourage and recognise environmentally responsible behaviour and practices within Council and across the Murrindindi community
- Strengthen Council's capacity to use resources more sustainably by cooperating with the Goulburn Broken Greenhouse Alliance and community networks
- Finalise the Waste Management Strategy that seeks to promote waste minimisation strategies and increase opportunities for recycling and reuse of resources

Protection of the natural environment

Strategic Objectives – What we will do

We will protect and enhance the natural environment.

Strategies – How we will do it.

- Ensure Council operations are managed in a way that minimises impact on the natural environment
- Conserve high value sites on Council controlled land and roadside reserves by reducing environmental threats
- Encourage property development across the Shire that protects and enhances environmental values on their land

- Strengthen Council's capacity to work with key agencies that have responsibility for delivering local, regional, State and Federal environmental policy and programs

Planning for Sensitive Growth

Strategic Objectives – What we will do

We will plan for future growth that is sensitive to the constraints of our natural environment whilst considering development needs.

Strategies – How we will do it

- Improve the planning scheme's capacity to be flexible in responding to growth in a way that balances environmental values and improves the level of safety of our community
- Ensure that Council's emergency management planning responds to community safety needs.
- Improve Council and community capacity to respond to the impacts of extreme weather events and longer term climate change
- Complete a review of the Municipal Strategic Statement (MSS) to establish future directions that align to the Council Plan
- Promote environmentally sustainable design in future developments to achieve more energy and water efficient outcomes in our built environment

Asset Management

Strategic Objectives – What we will do

We will apply a whole of life approach to the management and maintenance of Council's assets

Strategies – How we will do it

- Manage and renew our existing infrastructure assets in a responsible manner
- Engage with relevant communities on the development of community infrastructure and services
- Develop and deliver services with consideration of the impacts on the natural environment that meet community needs

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Income
		(Expenditure)
		Net Cost
		\$'000
Environmental Management	Manage the overall impact of council's impact on the environment including roadside biodiversity and weed mapping and pest, plant and animal programs.	52 (261) (209)

Service Category	Description	Income (Expenditure) Net Cost \$'000
Waste Management Services	Provides kerb side rubbish and recycling collection, management of refuse recovery centres at Alexandra, Yea, Eildon Kinglake and Marysville and a landfill in Alexandra. The service also provides educational programs aimed at reducing the generation of waste. Any surplus from these operations is allocated to a reserve for future waste management works.	3,030 <u>(2,887)</u> 143
Building Control	Provides statutory building services to the council and community including processing of building permits, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	229 <u>(411)</u> (182)
Local Laws	Facilitates a safer community through the provision of school crossing supervision, traffic management, domestic animal management, regulation and enforcement of local laws and community fire prevention.	131 <u>(327)</u> (196)
Development Approvals	Processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing council at the Victorian Civil and Administrative Tribunal where necessary. The service also monitors the Murrindindi Planning Scheme as well as preparing major policy documents shaping the future of the shire. It also prepares and processes amendments to the Murrindindi Planning Scheme.	173 <u>(815)</u> (642)
Environmental Health	Protects the community's health and well being by coordinating food safety support programs and immunization.	123 <u>(169)</u> (46)
Infrastructure Works	Council has a vast network of infrastructure assets including buildings, quarries, roads, bridges, drains, and footpaths. This expenditure provides for ongoing maintenance of Council's infrastructure assets including depreciation of \$5.5M.	7,695 <u>(13,601)</u> (5,906)
Parks & Gardens	Provide planning, development and maintenance to our public open space, road reserves and parks.	0 <u>(986)</u> (986)
Emergency Services	Funding of Councils Emergency Services Obligations	39 <u>(213)</u> (174)

Key Strategic Activity	Performance measure	Performance Target
Our practices show a reduction in waste to Landfill	35% diversion of waste from landfill	30 June 2014
Completion of the Review of the Municipal Strategic Statement (MSS)	Completion of the Review of the Municipal Strategic Statement (MSS)	30 June 2014
Delivery of Capital Works Program	95%	30 June 2014

GOAL: OUR ECONOMY

We will support the sustainable growth of Murrindindi's businesses and the local economy.

A vibrant economy will attract people to our region and in turn open further opportunities for business expansion and investment. This will increase employment prospects, social and cultural benefits and population growth. A key focus of our activities will be the further development and enhancement of educational and training options across the shire. While our attention will continue to be a vibrant tourism and agricultural-based economy, we need to also advocate for improved telecommunications networks that will encourage diverse and entrepreneurial businesses the opportunities to establish.

Workforce Development

Strategic Objectives – What we will do

We will maximise the potential of the local workforce through education, training and employment opportunities

Strategies – How we will do it

- Advocate for and support initiatives to improve post-secondary education opportunities in the Shire, including further development of the Murrindindi Training Institute
- Work closely with the Central Ranges Local Learning and Employment Network (CRLLEN) to improve local workforce development opportunities

Improving Business Infrastructure

Strategic Objectives – What we will do

We will advocate for the provision of infrastructure and services that supports business growth

Strategies – How we will do it

- Support the development and implementation of the Hume ICT (Digital) Strategy and the Hume NBN Business Readiness Plan

- Support further growth and development of the Yea Sale Yards subject to the availability of grant and reserve funds
- Facilitate opportunities to increase utilisation of available industrial land in the Shire
- Advocate to the State Government to broaden the range of business development opportunities in rural settings
- In partnership with Mitchell and Mansfield Shire Councils, support initiatives to maximise the economic benefits of the GRHC rail trail

Investment Attraction

Strategic Objectives – What we will do

We will support local business retention and growth and attract new business and residential investment to the Shire

Strategies – How we will do it

- Implement a business attraction and investment campaign
- Participate in a range of State Government sponsored initiatives that encourage people to Live, Work and Invest in rural and regional Victoria
- Support developers through the regulatory requirements of Council
- Support the creation of strong economic leadership in the Shire through the development of the Murrindindi Business and Tourism Association
- Investigate opportunities to attract investment in residential facilities for retiree and aged sectors
- Continue to engage with businesses and relevant agencies through the Economic Advisory Committee and liaison with key industry associations
- Identify and promote opportunities for growth in housing and business development in and around the Shire's main townships

Tourism Development

Strategic Objectives – What we will do

We will increase the economic, social and cultural benefits to the Shire of a growing tourism sector

Strategies – How we will do it

- Support the initiatives of the GRVT and Marysville and Surrounds Marketing and Events Program to promote visitation to the Shire
- In partnership with GRVT actively encourage investment in, and support development of new tourism product, attractions and accommodation options in the Shire
- Assess the feasibility of extending the GRHC Rail Trail from Alexandra to Eildon
- Support event managers in the establishment and delivery of new tourism events across the Shire
- Support the development of the Y Water Centre at Yea Wetlands as a tourism attraction
- Develop tourism markets that align with the product strengths of the region (e.g., cycle tourism, equine and picnic racing, nature based tourism)

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Income (Expenditure)
		Net Cost \$'000
Tourism	Provides a framework for shire wide and cross council co-operation in visitor information services and destination marketing to maximize visitor numbers and economic yield.	112 <u>(345)</u> (233)
Economic Development	This Unit assists business investment and growth and facilitates opportunities for local residents to improve their education and skill levels and access local employment. Council's Advancing Country Towns project is included in this category.	214 <u>(684)</u> (470)
Saleyards	This area covers the management and operations of the Yea Saleyards.	310 <u>(188)</u> 122

KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Performance measure	Performance Target
No. of training and/or workforce development initiatives implemented that address needs identified in the Murrindindi Training Needs Analysis 2013	2 new initiatives per annum	30 June 2014
Value of new commercial building developments	3% increase per annum	30 June 2014

GOAL: OUR COUNCIL

We will provide strategic leadership and effective governance that supports the aspirations of our community.

By ensuring our long term financial sustainability, Council's priorities will be directed towards the implementation of the Murrindindi Vision 2030. Achieving the outcomes of this community-driven vision will be our strong advocacy to all levels of government on local needs and issues, the implementation of a master plan to grow the Murrindindi rate base

through sound planning and support for economic development and the effective and efficient operation of the Council. By achieving this Murrindindi Shire will be a place of prosperity and opportunity.

Leadership

Strategic Objectives – What we will do

We will deliver visible leadership and advocacy

Strategies – How we will do it

- Involve community leaders in regular advocacy to State and Federal Governments on local needs and issues
- Actively develop and implement a long term vision for Murrindindi Shire
- Building community relationships and trust through community forums and engagement
- Communicate key Council decisions and strategies to the community in a variety of ways

Customer Service

Strategic Objectives – What we will do

We will deliver quality customer outcomes by continuing to find better ways of doing things

Strategies – How we will do it

- Build on our customer service and communications with the community
- Continue to improve our processes to enhance the efficiency and effectiveness of the organisation

Financial Sustainability

Strategic Objectives – What we will do

We will administer sound financial management practices

Strategies – How we will do it

- Growing our rate base through diligent planning
- Provide value for money through the delivery of long term financial plans
- Practising responsible grants management and how we access grants
- Promoting an equitable rating strategy for all ratepayers

Staff

Strategic Objectives – What we will do

We will have engaged and professional staff

Strategies – How we will do it

- Ensure a healthy and safe workplace for all staff
- Provide staff training and professional development opportunities
- Provide workforce development and succession planning opportunities

ACTIVITIES

The following represent the main activities of this Theme.

Service Category	Description	Income (Expenditure) Net Cost \$'000
Councillors	This includes the cost of council elections, council chambers, Mayor and Councillors expenses and civic events.	0 <u>(343)</u> (343)
Chief Executive and Executive Team	This area includes Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas. Income relates to Victorian Grants Commission Annual Grant.	2,646 <u>(874)</u> 1,772
Communications and publications	Communications and publications include a regular Mayors chair and Councillor Comment to keep residents informed of council activities and what's happening across the shire. Regular radio spots are maintained and newsletters issued as well as annual reports and strategy documents	5 <u>(265)</u> (260)
Community Services Administration	This includes general administration and the administration of Council's Community Properties.	38 <u>(333)</u> (295)
Financial Services	Includes the management of council's finances, payment of salaries, accounts payable & receivable, raising and collection of rates and charges and valuation of properties throughout the municipality.	13,647 <u>(942)</u> 12,705
Corporate Services	Provides statutory and corporate support services to council, including coordination of business papers for meetings of the council and its committees and coordination of procurement. It is responsible for the provision of document and information management support services to Council, including compliance with statutory obligations under Freedom of Information, Public Records, Information Privacy and Local Government Acts.	50 <u>(533)</u> (483)
Organisational Development	Has a focus on management of risk and organisational well being and improving performance through the continuous development, improvement and implementation of our strategies, policies and procedures.	0 <u>(300)</u> (300)

Information Technology	Provides support, and maintains communications and computing systems, facilities and infrastructure to enable staff to deliver services in a smart, productive and efficient way.	0 (552) (552)
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KEY STRATEGIC ACTIVITIES

Key Strategic Activity	Performance measure	Performance Target
Adoption of Murrindindi 2030 Vision	Adoption of Murrindindi 2030 Vision	31 December 2013
Completion of the review of the Rating Strategy	Completion of the review of the Rating Strategy	31 December 2013

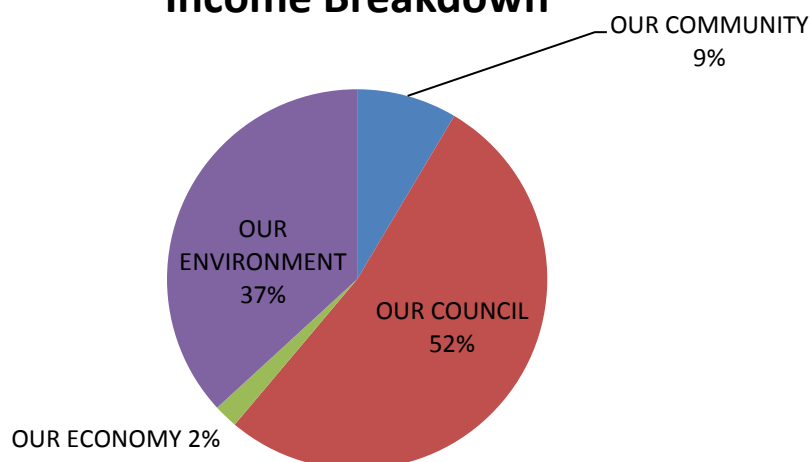
GOAL SUMMARY

Our Goals	Income	Expenditure	Net
Our Community	2,661	(6,087)	(3,426)
Our Council	16,386	(4,142)	12,244
Our Economy	636	(1,217)	(581)
Our Environment	11,472	(19,670)	(8,198)
TOTAL	31,155	(31,116)	39

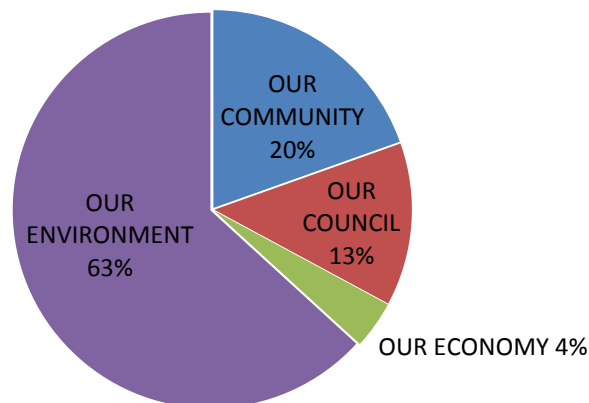
GOAL BREAKDOWN – INCOME AND EXPENDITURE

The following two graphs show the Income and Expenditure by Goal.

Income Breakdown



Expenditure Breakdown



BUDGET INFLUENCES

This section sets out the key influences on the *2013-14 Budget*.

EXTERNAL INFLUENCES

STATE GOVERNMENT 2013-14 BUDGET

The 2013-14 Murrindindi Shire Council Budget provides for a continuation of State Government funded programs. This includes the Country Roads and Bridges program and the Local Government Infrastructure Fund. Additionally the State Government supports the ongoing bushfire and storm recovery effort with government grants via Vic Roads and other agencies allocated on a once off basis in 2013-14 to restore facilities and services to affected communities.

ROADS TO RECOVERY ALLOCATIONS

In March 2009 the Minister for Infrastructure, Transport, Regional Development and Local Government, Anthony Albanese announced individual council allocations for the next five years of the Roads to Recovery Program (2010-11 to 2013-14). This funding has now been extended to 2019. The funding allocations are based on the recommendations of State/Territory Local Government Grants Commissions. Councils can use the funding they receive from the Program to make urgent repairs and upgrades to their local road networks. The funding is untied and can go towards the local priorities identified by local communities.

For Council this means an allocation of \$4,167,501 for the life of the program (2009-10 to 2013-14). The allocation for the year 2013-14 and for next year is an amount of \$833,500.

EPA LEVIES

Increases in the levy payable to the State Government upon disposal of waste into landfill have resulted in additional waste costs being borne by all local government agencies.

FIRE SERVICES PROPERTY LEVY

Murrindindi Shire Council ratepayers will see an additional charge on their rates notices this year, with Council now the State Government's collection point for the Fire Services Property Levy.

While the charge will appear on rates notices – it is not an extra charge imposed by Murrindindi Shire Council.

From 1 July the Victorian Government will introduce the property based levy to fund the Metropolitan Fire and Emergency Services Board and the Country Fire Authority (CFA).

The Fire Services Property Levy will replace the existing insurance-based funding model as recommended by the Victorian Bushfires Royal Commission.

Until now, the fire services have been largely funded by contributions made by the insurance industry and the State Government. The insurance industry passes the cost of its contribution on to Victorian policy holders through a fire services levy on insurance premiums.

The reform of the fire services levy, including abolishing the associated GST and stamp duty costs on the existing insurance based levy, will provide savings of over \$100 million to households and businesses across the state.

The new property-based levy will ensure that all Victorian property owners pay a fair contribution to fire services and are not penalised for adequately insuring their property.

Under the property-based levy as advised by the State Government:

- Murrindindi Shire Council will collect the levy through rates notices
- The levy will be calculated based on the capital improved value of a property
- The levy will consist of a fixed component plus a variable component
- The levy will be calculated as a percentage of capital improved property values
- The fixed component will be \$100 for residential properties and \$200 for non-residential properties
- The levy rate will vary for different property types such as residential, industrial, commercial and primary production
- A concession of \$50 will apply to eligible pensioners and veterans

INTERNAL INFLUENCES

EMPLOYEE BENEFITS

A new Enterprise Agreement (EA) came into effect in January 2012.

New increases include:

- Increments of 4.0 %
- Additional Superannuation from 9.00% to 9.25% (Superannuation Guarantee)
- End of Band increases

A review of Council's EA is scheduled for January, 2015.

OTHER INFLUENCES

VICTORIA GRANTS COMMISSION

The amount included in the 2013-14 Budget has assumed an increase of 2.5% on the 2012-13 grant amount. The estimate for the 2013-14 financial year is \$4,292,203.

BUSHFIRE REBUILDING AND COMMUNITY PROJECTS

The full impact of rebuilt and expanded assets has been included in the operating statements via depreciation of \$0.60 million together with maintenance and operating costs of \$1.20 million for the 2013-14 financial year and successive periods as reflected in the Long Term Financial Plan (LTFP). These assets will remain as a continuing legacy of the Bushfire Recovery.

GOULBURN RIVER HIGH COUNTRY RAIL TRAIL

The construction of the Goulburn River High Country Rail Trail is complete and has become one of the State's premier rail trail attractions, encompassing approximately 80 kilometres in length within the Murrindindi Shire and passing through the Shire's townships of Yea, Molesworth, Alexandra and Yarck. With responsibility for the management of the trail within the Shire, the Council has allocated \$160,000, covering a full year in its 2013-14 budget for trail maintenance.

FUTURE FINANCIAL AND SERVICE REVIEWS

Council has also identified a number of initiatives which will influence future budgets enabling further savings in expenditure and increases in non-rate income to be realised.

This includes the effects of the Service Review, implemented from February 2012, which has generated recurrent operating and capital savings for a number of years forward.

Council is in the process of considering the review of its rating strategy commenced in 2012-13 and expects that this work will be completed by 31 December 2013.

The Council Plan, incorporating the Strategic Resource Plan, has also highlighted the impacts and full financial effect of the new and enhanced gifted assets as a result of the

February 2009 bushfires. In 2013-14 Council will continue to advocate strongly to the State Government on the need for government assistance in addressing the financial legacy of these facilities which Council is currently bearing.

MURRINDINDI SHIRE COUNCIL BUDGET PRINCIPLES

Guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets.

The principles included:

- Existing fees and charges to be increased in line with CPI or market levels
- Grants to be based on confirmed funding levels
- New income sources to be identified where possible
- Salaries and wages to be increased in line with Council's *Enterprise Agreement*
- No new initiatives
- One third of the 6% rate revenue increase will be allocated to an infrastructure maintenance reserve
- Maintain allocations previously provided in the 2012-13 budget for gifted assets

LEGISLATIVE REQUIREMENTS

The 2013-14 Budget, which is included in this report, is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works. These statements have been prepared for the year ended 30 June 2014 in accordance with Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, and other financial information that Council requires in order to make an informed decision about the adoption of the budget.

BUDGET OVERVIEW

Budgeted Standard Income Statement	Forecast	Budget	Variance
	2012-13	2013-14	
Income Types	\$'000	\$'000	\$'000
Income – Ordinary Activities	22,190	25,490	3,300
Income – Non Cash	16,000	-	(16,000)
Income – Non Recurrent Grants	11,414	5,665	(5,749)
Total Income	49,604	31,155	(18,449)
Operating Expenditure	36,929	31,116	5,813
Surplus/(Deficit)	12,675	39	(12,636)

Budgeted Standard Cashflow Statement	Forecast	Budget	Variance
	2012-13	2013-14	
Cashflows	\$'000	\$'000	\$'000
Operating	9,448	7,936	(1,512)
Investing	(9,222)	(9,903)	(681)
Financing	(776)	(956)	(180)
Net Movement in Cash held	(550)	(2,923)	(2,373)
Cash at beginning of Year	13,616	13,066	(550)
Cash at End of Year	13,066	10,143	(2,923)
Budgeted Standard Balance Sheet	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Assets			
Current Assets	17,197	12,826	(4,371)
Non-Current Assets	298,166	300,258	2,092
Total Assets	315,363	313,084	(2,279)
Liabilities			
Current Liabilities	8,318	6,382	1,936
Non-Current Liabilities	4,984	4,602	382
Total Liabilities	13,302	10,984	2,318
NET ASSETS	302,061	302,100	39
Equity	302,061	302,100	39
TOTAL EQUITY	302,061	302,100	39
Budgeted Standard Statement of Capital Works	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Renewal	4,645	4,501	(144)
New	4,070	4,588	518
Upgrade	1,844	1,165	(679)
Total	10,559	10,254	(305)

BUDGET ANALYSIS

A major change in the 2013-14 Budget in comparison to the 2012-13 Budget is a reduction in non current grants (primarily associated with bushfire reconstruction projects) and the once off recognition of the value of the Goulburn River High Country Rail Trail.

INCOME FROM ORDINARY ACTIVITIES

Income Types	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Rates and charges	14,639	15,646	1,007
Rate Assistance Package	482	-	(482)
Special Charge Scheme	-	108	108
Statutory fees and fines	576	598	22
User fees	2,180	2,056	(124)
Grants – Recurrent	3,802	6,192	2,390
Grants – Non-Recurrent	10,932	5,665	(5,267)
Interest	620	256	(364)
Other income	460	236	(224)
Contributions Cash	95	281	186
Contributions Non Cash	16,000	-	(16,000)
Reimbursements	122	117	(5)
Total operating income	49,908	31,155	(18,753)

RATES AND CHARGES

An increase of 6% in rate income has been budgeted for in 2013-14. A factor of 0.8% has been included for growth of the rate base which is net of the effect of the State Government buy back scheme (1% growth – 0.2% effect of buy back scheme = 0.8% net growth). The growth in the rate base together with waste management charges, contributes to the total rate income of \$15.64 million, as calculated in the statutory information table provided at Appendix B. The percentage increase of the rate in the dollar, combined with the increase in waste management charges, equates to an increase in income of rates and charges on the previous year of 6.88% or \$1.007 million.

RATES ASSISTANCE PACKAGE

Subsequent to the February 2009 Bushfires, the Victorian State Government provided funding to reflect Rates income that Council lost as a result of the decrease in private property Capital Improved Value (CIV). This packaged totalled \$3.20 million over four years, concluding with a final allocation of \$482,000 in the year ending 30 June 2013.

SPECIAL CHARGE SCHEMES

Green Street Alexandra special charge scheme is expected to raise income of \$108,000. While this was originally budgeted to occur in 2009-10, it is anticipated the Special Charge Scheme will come into effect during the Financial Year ending 30 June 2014.

STATUTORY FEES AND FINES

Statutory fees are levied in accordance with legislation and include animal registrations, Health Act registrations, building permits and certificates, septic tank inspections and planning and building inspection fees. Where legislation does not dictate the size of an increase the budget principle was to maximise or at least achieve parity with fees and fines charged with other small rural councils. Adjustments to Fees and Fines arose out of recommendations from the Services Review during the previous financial year and Council's fees and fines have again been considered and adjusted where appropriate for the budget ending 30 June 2014.

Refer Appendix D for complete table of Fees and Charges.

USER FEES

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities, and the provision of human services such as child care, and home and community care services. Other user fees have been subject to recommendations arising out of the Services Review conducted in the previous financial year and increased accordingly in line with these recommendations. Whilst the charges associated with these services have risen by CPI (Consumer Price Index), the fall in revenue of \$124,000 reflects the fact that Council no longer conducts or charges for external works.

GRANTS – OPERATING

Recurrent grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's recurrent services to ratepayers. Contributions from other parties towards property development costs are also included. The increase in Recurrent Grant income of \$2.39 million does not represent an increase in grant funding and relates primarily to the timing of receipt of Grants Commission funding. The budget proposed for 2013-14 assumes the full allocation from the Grants Commission will be received in the 2013-14 financial year. In the last financial year (2012-13), 50% of the Grants Commission allocation (\$2.0M) was received in the prior financial year. An additional potential influence in the reduction of Grant Commission funding (\$235,000) in 2012-13 has been offset with savings found in both operating and capital budgets within the current year and were adjusted accordingly within the 2013-14 budget. Significant movements in grant funding are summarised below:

Grant Funding - Recurrent	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Grants Commission			
General Allocation	1,163	2,647	1,484
Local Roads Allocation	766	1,645	879
	1,929	4,292	2,363
Community Services			
Children Services	444	471	27
Aged & Disability	1,238	1,235	(3)
	1,682	1,706	24
Planning & Environmental Services			
Immunizations	11	12	1
School Crossing Supervision	15	16	1
Customer Services	4	4	-
Library & Customer Services	123	123	-
State Emergency Services	38	39	1
Total Recurrent Grant Funding	3,802	6,192	2,390

GRANTS – NON-RECURRENT

Non-recurrent grants include all State and Federal sources for one-off capital works or major projects. The reduction of \$5.75 million in Non Recurrent Grant income indicates a return to a more 'normal' level of non recurrent funding. The level of funding for 2013-14 also includes the key budget influence of maintaining non recurrent capital funding for Roads to Recovery and Country Roads and Bridges Infrastructure funding of \$1.83 million.

The variance (reduction of \$5.75M) recognises:

- Cessation of MAP (Murrindindi Assistance Package) and Natural Disaster funding (Operating) of \$(2.77) million in 2012-13.
- Cessation of Natural Disaster funding storm damage (Operating) of \$(2.35) million in 2012-13.
- Cessation of Auspiced Community Recovery projects (Capital) of \$(265,000) in 2012-13. These relate to many Bushfire related type projects (CRF-Community Recovery Funds).
- Winding up of direct projects (Capital) totalling \$(667,000) associated with the Reconstruction and Recovery Unit in 2012-13.
- Additional capital funding for community infrastructure (Buildings) of \$803,000.

The table below lists the non-recurrent grants that will be managed and finalised during the coming year:

Grant Funding - Non Recurrent Operating	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Non-Recurrent Grants - Operating			
Community Recovery			
Auspice Community Projects	151	17	(134)
Community Recovery Fund	66	-	(66)
Community Services and Recovery			
Children Services	60	6	(54)
Co-ordination Family & Youth Services	125	-	(125)
FreeZA Youth Concerts	24	25	1
Marysville Community Arts	42	-	(42)
Other Services	38	49	11
Swimming Pools	1	1	-
Transport Connection	150	37	(113)
Development and Environmental Services			
Environmental Health	5	5	-
Local Laws	29	-	(29)
Planning	5	-	(5)
Economic Development			
Small Business Support	35	-	(35)
			-
Finance			
Rates & Charges Levied	482	-	(482)
Human Resources & Risk			
Wellbeing	5	-	(5)
Infrastructure Assets			
Community (Public) Land	15	-	(15)
Library Services			
Library	6	6	-
Natural Disasters			
Council Management Support	550	-	(550)
Package Funding	2,011	-	(2,011)
Performance Plans	212	-	(212)
Office of GM Corporate & Community Services			
Other Recreation & Culture	26	-	(26)

Grant Funding - Non Recurrent Operating	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Reconstruction Unit			
Bushfire	39	-	(39)
Storm Damage	3,100	750	(2,350)
Sustainability & Community Development			
Advancing Country Towns	213	195	(18)
Environmental Programs	71	52	(19)
Total Non-Recurrent Grants - Operating	7,461	1,143	(6,318)

Non Recurrent Grants - Capital	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Community Recovery			
Auspice Community Projects	265	-	(265)
Corporate Services			
Saleyards	100	-	(100)
Economic Development			
Investment/New Resident Attraction	10	10	-
Program Delivery			
Community (Public) Buildings	447	1,250	803
Community Land (Parks & Gardens)	134	-	(134)
Corporate (Council) Buildings	136	150	14
Country Roads & Bridges Initiative Funding	1,000	1,000	-
Local Govt Infrastructure Program	442	690	248
Other Capital Expenditure	9	588	579
Play Equipment & Skate Parks	30	-	(30)
Roads	(7)	-	7
Roads to Recovery Income	717	834	117
Reconstruction Unit			
Direct Projects	667	-	(667)
Sustainability & Community Development			
Environmental Programs	3	-	(3)
Total Non Recurrent Grants - Capital	3,953	4,522	569

	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Non-Recurrent Grants - Operating	7,461	1,143	(6,318)
Non Recurrent Grants - Capital	3,953	4,522	569
Total Non Recurrent Grants	11,414	5,665	(5,749)

INTEREST

Interest income is generated from Council investments and outstanding rate arrears. It is anticipated that interest earned during the 2013-14 financial year will decrease compared to the 2012-13 actual result due to lower levels of Grant and Insurance income being available to invest as bushfire recovery efforts are approaching completion. The reduction in earnings is also reflective of the decline with investment rates of around 1% compared to last financial year.

See Appendix A - Budgeted Standard Cash Flow Statement for further detail.

OTHER INCOME

Other income relates to rental income, leases, cost recoupment, and other miscellaneous income items. The reduction of \$224,000 is attributable to the recoupment of plant return on investment which has a corresponding effect on Materials and Supplies. This accounting process is no longer undertaken subsequent to the cessation of external works.

CONTRIBUTIONS

The increase of Contributions Cash of \$186,000 refers to monies paid in accordance with public open space, cost sharing of projects and joint ventures.

CONTRIBUTIONS – NON CASH

Non cash contributions in the form of Rail Trail assets were transferred to Council during the financial year ending 30 June 2013. The decrease in Non Cash Contributions of \$16.00 million recognises this once off transaction of bringing to account underpinning assets associated with the Rail Trail.

There are no assets expected to be transferred to Council during the 2013-14 budget year.

REIMBURSEMENTS

The budget for reimbursements relates to recovery of legal costs associated with rates, reimbursements from Veteran's Affairs for provision of services and sundry small reimbursements.

NET GAIN ON SALE OF ASSETS

This relates to plant and equipment items traded in during the year. Council budgets to recover the net book value of assets disposed.

EXPENSES FROM ORDINARY ACTIVITIES

Expenditure Types	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Employee benefits	12,380	11,513	867
Materials & Services	16,518	11,191	5,327
Depreciation and amortisation	7,423	7,797	(374)
Other expenses	271	279	(8)
Interest / Finance costs	337	336	1
Total operating expenditure	36,929	31,116	5,813

See Appendix A for detailed information.

EMPLOYEE BENEFITS

Employee costs include all labour-related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements and superannuation.

Employee costs will decrease in 2013-14 compared to 2012-13 due to the decline in fixed term resources responding to the bushfire recovery, and the net reduction of staff and new appointments resulting from the Services Review.

Other key factors include salary increases in line with Council's Enterprise Agreement (EA), plus increments.

MATERIALS AND SERVICES

Materials and services include the purchase of consumables and payments to contractors for the provision of services. Utility costs are also recorded in this section.

Materials and services are forecast to decrease as a result of grant funded bushfire and storm recovery projects winding down. This is consistent with the Strategic Resource Plan.

The table below summarises the types of expenses reported in Materials and Services.

Materials & Services Expenditure Type	Forecast	Budget	Variance
	2012-13	2013-14	\$
	\$'000	\$'000	\$'000
Utilities	497	497	-
Contractors	11,105	7,480	3,625
Legal Expenses	183	114	69
Insurance	453	526	(73)
Materials	1,234	1,114	120
Contributions	621	701	(80)
Consultancies	2,425	759	1,666
Total Materials & Services	16,518	11,191	5,327

UTILITY COSTS

Utility costs relate to telecommunications, and other services such as water, gas and electricity.

CONTRACTORS

Contractors relate to works or services contracted by the Murrindindi Shire Council. Some of these works and services include the provision of maintenance services, garbage recycling, meal production, software maintenance, valuation services, and systems development.

FINANCE COSTS

Finance costs relate to financial institution charges on borrowed funds.

The increase in borrowing costs results from loans of \$500,000 in 2013-14. Repayments of loan principal are set out in the Budgeted Standard Balance Sheet in Appendix A and the Analysis of Budgeted Cash Position in Section 5 of this document.

DEPRECIATION AND AMORTISATION

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, equipment and infrastructure assets. Investments in new assets and increasing values of assets will raise the base amount from which the depreciation is calculated, therefore, as Council continues to improve assets and infrastructure this figure will continue to increase. Depreciation charges in the 2013-14 financial year have increased as a result of the \$30 million assets gifted to Council as a result of the February 2009 bushfire recovery projects as well as \$16 million of assets contribution from the Rail Trail.

OTHER EXPENSES

Other expenditure relates to rates and charges waived for charitable and not-for-profit organisations, auditor's remuneration and Councillor's allowances.

UNDERLYING RESULT

The underlying operating result as defined by the Institute of Chartered Accountants (2009) is a measure of the financial sustainability of a Council. Continuous underlying operating deficits lead to a loss in equity, reduction in asset base, drop in service standards over time and a deferral of costs to future generations.

The underlying operating result is the operational result (balanced, surplus or deficit) less gifted assets, developer contributions, asset revaluations, and write offs and impacts of asset sales. Capital income is further deducted on the grounds it represents an "unmatched" income (expenditure is not included) and it is a non-recurring income source.

Murrindindi Shire Council had an underlying operating deficit at 30 June 2013 of \$7.01 million with projections to retain a deficit position for 9 years. The underlying result which excludes capital income from the operating statement indicates a deficit of \$4.81 million.

This is generally reflective of the fiscal restraint, exercised across the organisation and of a period where minimal additional revenue can be derived from rates. The improvement in the underlying result has been achieved despite the increasing depreciation cost of \$374k for 2013-14.

ANALYSIS OF BUDGETED STANDARD CASH FLOW STATEMENT

This section analyses the expected cash flows from the operating, investing and financing activities of council for the 2013-14 year. Budgeted cash flows are a key factor for the Council in setting the level of rates and guiding the level of sustainable capital expenditure.

BUDGETED STANDARD CASH FLOW STATEMENT

	Forecast	Budget	
	2012-13	2013-14	Variance
	\$'000	\$'000	\$'000
Cash flows from operating activities			
<i>Receipts</i>			
Receipts from ratepayers	14,593	15,591	998
Rate Assistance Package	482	-	(482)
Statutory Fees & Fines & User Charges	4,883	3,433	(1,450)
Recurrent & Non-Recurrent Grants	19,683	13,357	(6,326)
Interest	644	276	(368)
	40,285	32,657	(7,628)
<i>Payments</i>			
Payments to suppliers	(18,472)	(13,041)	5,431
Payments to employees	(12,365)	(11,680)	685
	(30,837)	(24,721)	6,116
Net cash provided by operating activities	9,448	7,936	(1,512)
Cash flows from investing activities			
Payment for fixed assets	(10,559)	(10,254)	305
Proceeds from sale of fixed assets	1,337	351	(986)
Net cash used in investing activities	(9,222)	(9,903)	(681)
Cash flows from financing activities			
Trust funds and Deposits	(179)	(323)	(144)
Finance Costs	(278)	(275)	3
Proceeds from Borrowings	500	500	-
Payment of Borrowings	(819)	(858)	(39)
Net cash used in financing activities	(776)	(956)	(180)
Net increase/decrease in cash and cash equivalents	(550)	(2,923)	(2,373)
Cash and cash equivalents at the beginning of the period	13,616	13,066	(550)
Cash and cash equivalents at end of the year	13,066	10,143	(2,923)

See Appendix A for details

CASH FLOWS FROM OPERATING ACTIVITIES

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

CASH FLOWS FROM INVESTING ACTIVITIES

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

See Appendix C for a summary of the Capital Works Program.

CASH FLOWS FROM FINANCING ACTIVITIES

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayment of the principal component of loan repayments for the year. Financing activities for the 2013-14 budget year include new borrowings of \$500K and debt reduction of \$858K.

CASH AND CASH EQUIVALENTS AT END OF THE YEAR

RESTRICTED AND UNRESTRICTED CASH AND INVESTMENTS

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council operations. The budgeted cash flow statement indicates that at 30 June 2014 Council will have cash and investments of \$6.59 million, which is restricted as shown in the following table:

	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Total cash and investments	13,066	10,143	(2,923)
Restricted cash and investments			
Statutory reserves	358	383	25
Discretionary reserves	5,062	5,287	225
Other	1,194	923	(271)
Sub total	6,614	6,593	(21)
Total unrestricted cash and investments	6,452	3,550	(2,902)

See Appendix A for Budgeted Statement of Investment Reserves.

All reserve funds are backed by cash. Council sets the level of cash required when determining the budget to include other non-discretionary funds such as deposits, trust

funds, and investment funds held as security. In addition Council will progress over a 4 year period toward cash backing 25% of employee entitlements.

STATUTORY RESERVES BALANCE

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest incomes for Council, they are not available for other purposes.

DISCRETIONARY RESERVES BALANCE

These funds are available for whatever purpose Council decides is their best use.

LONG SERVICE LEAVE BALANCE

Local Government (Long Service Leave) regulations 2012 removed the requirement for Council to maintain separate investments for Council Long Service Leave obligations. The Defined Benefits Superannuation liability payment of \$1.90 million, that was due in the 2012-13 budget year was drawn from the Long Service Leave (LSL) reserve. The LSL provision currently totals \$2.09 million and 25% of the Current Liability component (\$1.57 million) will be progressively cash backed over a 4 year period when determining restricted cash requirements commencing in 2013-14 with an allocation of \$98,000. The allocation will be reviewed annually as part of Council's budget procedures.

Council continues to recognise employee long service leave entitlements as a liability in accordance with applicable Accounting Standards.

DEFINED BENEFIT UNFUNDED SUPERANNUATION RESERVE

Local Government organisations in Victoria are responsible for funding the Vision Super Defined Benefit Superannuation Fund. Council has previously made payments to the fund where the fund has not been fully funded. Council contributed \$1.9 million towards the unfunded liabilities of the fund in the previous financial year. A reserve has now been created to assist Council in meeting obligations toward unfunded liabilities that may arise in the future. This reserve has been allocated \$300k out of cash in the 2013-14 financial year, emanating from prior year savings. From 2014-15 onwards future allocations to this reserve will be \$300k per annum.

QUARRY BANK GUARANTEES

These funds relate to bank securities in favour of the Minister of Resources for works authorities relating to Drysdale's Quarry and Topsy Gully Quarry. The securities relate to mining licences and are non discretionary in nature.

ANALYSIS OF BUDGETED STANDARD CAPITAL WORKS STATEMENT

This section analyses the planned capital expenditure budget for the 2013-14 year and the sources of funding for the capital budget.

CAPITAL WORKS

Capital Works Areas	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Land	-	-	-
Buildings	3,405	4,920	(1,515)
Plant & Machinery	1,537	608	929
Roads & Paths	3,125	2,732	393
Bridges	1,637	863	774
Stormwater Network	252	452	(200)
Cultural	126	-	126
Furniture & Equipment	390	592	(202)
Library Materials	87	87	-
Total new works	10,559	10,254	305
Represented by:			
Renewal	4,645	4,501	144
Upgrade	1,844	1,165	679
New assets	4,070	4,588	(518)
Total capital works	10,559	10,254	305

See Appendix C for a more detailed listing of the capital works program.

LAND

Council has no current plans for purchasing land in the 2013-14 financial year.

BUILDINGS

Buildings include community facilities, municipal offices, sports facilities, and pavilions.

For the 2013-14 year \$4.9 million will be expended on building projects

PLANT AND MACHINERY

Plant and machinery refers to major plant and machinery purchases including passenger vehicles. For the 2013-14 year it is anticipated that \$608K will be expended on the replacement of plant and machinery and vehicles as listed in Appendix C. The significant reduction is predominately due to the cessation of external works being carried out by Council's asset maintenance and works team, the reduction in the number of fixed term

positions associated with the bush fire recovery programs, and the reduction in staff subsequent to the implementation of the Service Review recommendations.

ROADS AND PATHS

During the 2013-14 year \$2.7 million will be expended on capital projects (including local roads, car parks, footpaths, bike paths, declared main roads, traffic devices, street lighting and traffic signals). This program includes a streetscape project at Yarck which has a total project cost of \$80,000 of which the Council contribution is \$20,000 and the balance anticipated to be funded by grants.

BRIDGES

During the 2013-14 year \$863k will be expended on capital projects relating to bridges and represents a reduction in bridge project expenditure from 2012-13 where a significant amount related to storm damage repair. The key projects for 2013-14 include Allandale Road bridge renewal and design work for the Ghin Ghin bridge.

STORMWATER NETWORK

For the 2013-14 year \$452k will be expended on Councils stormwater network. This network includes drains in road reserves, retarding basins and waterways.

CULTURAL ASSETS

Cultural assets include community projects of cultural or historical significance and in 2012-13 included the 1000 hands project in Marysville. There are no such assets earmarked for expenditure in 2013-14.

FURNITURE & EQUIPMENT

Furniture and equipment refers to the purchase of replacement information technology equipment including provision for the development of document management systems, updated aerial photography, essential safety services systems and replacement of minor capital equipment for pools.

LIBRARY MATERIALS

In 2013-14 \$87,000 has been allocated for the purchase of library materials including collection items which is also consistent with recommendations implemented out of the Library Services Review.

CARRIED FORWARD WORKS

At the end of each financial year there are projects that are either incomplete or not commenced due to unexpected factors such as planning issues, weather delays or extended consultation. The amount carried forward from the 2012-13 financial year is an estimated \$4.04M.

CAPITAL WORKS EXPENDITURE TYPE (NEW, RENEWAL AND UPGRADE)

A distinction is made between expenditure on new assets, expenditure on asset renewal and upgrade. Expenditure on asset renewal is expenditure on an existing asset. Expenditure on asset upgrade improves the service potential or the life of the asset. The capacity to which Council can fund asset renewal year by year versus what is required in terms of renewal investment is known as the infrastructure renewal gap

The level of expenditure allocated to the renewal gap seeks to contribute to closing the infrastructure renewal gap. Modelling from the Strategic Resources Plan, within the Long Term Financial Plan on capital expenditure will result in a renewal gap in 2022-23 of approximately \$20.00 million.

Expenditure on new assets does not have any element of upgrade of existing assets. It is important to recognise expenditure on new assets will result in an additional burden for future operation, maintenance and capital renewal.

See Appendix C - Capital Works Program which groups all proposed projects into these three expenditure types.

FUNDING SOURCES

GRANTS - CAPITAL

Capital grants include all monies received from state, Federal and community sources for the purposes of funding capital works or major projects on a one off basis.

See – Non recurrent Grants for a list of significant grants included in the *2013-14 Budget*.

CONTRIBUTIONS

Contributions include monies received from community sources and special charge schemes raised to fund infrastructure works.

LOANS

\$500,000 will be borrowed to support Council's *Capital Works Program* as determined by the plant and fleet replacement strategy and the *Strategic Resource Plan*.

PROCEEDS FROM SALE OF ASSETS

Proceeds from sale of assets includes, Plant/Equipment, Land, Buildings as identified in the Services Review together with motor vehicle and plant sales at the time of replacement as determined by Council's plant replacement strategy and *Strategic Resource Plan*.

RESERVE INVESTMENTS

Reserve cash and investments include monies set aside for specific purposes.

See Appendix A - Statement of Investment Reserves for more detailed information.

COMMITTED CASH BROUGHT FORWARD

In addition to reserve investments, Council also has uncommitted cash and investments which represent working capital and funds preserved from the previous year mainly as a result of grants and contributions being received in advance.

OPERATIONS

Council generates cash from rates and its operating activities which is used as a funding source for the capital works program. It is forecast that \$2.462 million will be generated from operations to fund the 2013-14 capital works program.

ANALYSIS OF BUDGETED STANDARD BALANCE SHEET

This section analyses the movements in assets, liabilities and equity between 2012-13 and 2013-14. It also considers a number of Key Performance Indicators (KPIs).

KEY ASSUMPTIONS

In preparing the budgeted Balance Sheet for the year ended 30 June 2014 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- All rates and charges will be collected in the 2013-14 year
- Employee entitlements to be increased in line with Enterprise Agreement. No increase in the average rates of leave taken is expected
- Repayment of loan principal is to be \$858K
- Total capital expenditure to be \$10.254 million

BUDGETED BALANCE SHEET

Balance Sheet	Forecast	Budget	Variance
	2012-13	2013-14	
	\$'000	\$'000	\$'000
Current assets			
Cash and cash equivalents	13,066	10,143	(2,923)
Trade and other receivables	3,771	2,303	(1,468)
Accrued Income	70	50	(20)
Prepayments	130	170	40
Inventories	160	160	-
Total current assets	17,197	12,826	(4,371)
Non-current assets			
Property, infrastructure, plant and equipment	298,116	300,222	2,106
Trade and other receivables	50	36	(14)
Total non-current assets	298,166	300,258	2,092
Total assets	315,363	313,084	(2,279)
Current liabilities			
Trade and other payables	3,923	2,418	1,505
Trust funds and deposits	808	485	323
Provisions – Employee benefits	2,746	2,581	165
Interest-bearing loans and borrowings	841	898	(57)
Total current liabilities	8,318	6,382	1,936
Non-current liabilities			
Provisions – Employee entitlements	524	494	30
Provisions - Other	1,242	1,306	(64)
Interest-bearing loans and borrowings	3,218	2,802	416
Total non-current liabilities	4,984	4,602	382
Total liabilities	13,302	10,984	2,318
Net assets	302,061	302,100	39
Equity			
Accumulated surplus	124,145	136,571	12,426
Surplus for year	12,676	39	(12,637)
Reserves – Asset Revaluation	159,820	159,820	-
Reserves General	5,420	5,670	250
Total equity	302,061	302,100	39

CURRENT ASSETS AND NON-CURRENT ASSETS

Cash and cash equivalents includes cash held in the bank, petty cash and the value of investments in deposits or other highly liquid investments.

Trade and other receivables are monies owed to council by ratepayers and others.

Other assets includes items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other incomes due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by the Council over many years.

CURRENT LIABILITIES AND NON-CURRENT LIABILITIES

Trade and other payables are those to whom Council owes money as at 30 June each year.

Provisions include accrued long service leave, annual leave and rostered days off which are owed to employees. These employee entitlements are expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council.

NET ASSETS

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June each year.

EQUITY

Total equity equals net assets and is made up of the following components:

- Operating Surplus or deficits generated from operations
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed

LONG TERM STRATEGIES

STRATEGIC RESOURCE PLAN AND KEY FINANCIAL INDICATORS

Council's Strategic Resource Plan is attached to the Council Plan and is an integral component in the development of Councils budget as presented on Page 7.

APPENDICES

APPENDIX A: BUDGETED STANDARD STATEMENTS

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the 2013-14 Financial year.

Appendix A includes the following information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves
- Budgeted Standard Income Statement – Alternate Format – Underlying Result

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Budgeted Standard Income Statement

For the year ended 30 June 2014

	Forecast 2012/2013	Budget 2013-14	Variance
	\$'000	\$'000	\$'000
Income			
Rates & Charges	14,639	15,646	1,007
Special Charge	-	108	108
Statutory fees and fines	576	598	22
User fees	2,180	2,056	(124)
Grants - Recurrent	3,802	6,192	2,390
Grants - Non-Recurrent	11,414	5,665	(5,749)
Contributions - Cash	95	281	186
Contributions - Non Cash	16,000	-	(16,000)
Reimbursements	122	117	(5)
Other income	1,080	492	(588)
Total Income	49,908	31,155	(18,753)
Expenses			
Employee Benefits	12,380	11,513	867
Materials and Services	16,518	11,191	5,327
Depreciation and amortisation	7,423	7,797	(374)
Other Expense	271	279	(8)
Finance Costs (Interest)	337	336	1
Total Expenses	36,929	31,116	5,813
Net gain (loss) on disposal of property, infrastructure, plant and equipment	(304)	-	(304)
Surplus (deficit) for the period	12,675	39	(12,636)

Budgeted Standard Balance Sheet

For the year ended 30 June 2014

	Forecast 2012/2013 \$'000	Budget 2013-14 \$'000	Variance \$'000
Assets			
Current assets			
Cash and cash equivalents	13,066	10,143	(2,923)
Trade and other receivables	3,771	2,303	(1,468)
Accrued Income	70	50	(20)
Prepayments	130	170	40
Inventories	160	160	-
Total current assets	17,197	12,826	(4,371)
Noncurrent assets			
Property & Plant & Equipment	298,116	300,222	2,106
Receivables	50	36	(14)
Total non-current assets	298,166	300,258	2,092
Total assets	315,363	313,084	(2,279)
Liabilities			
Current liabilities			
Trade and other payables	3,923	2,418	1,505
Trust funds and deposits	808	485	323
Provisions - Employee Entitlements	2,746	2,581	165
Interest-bearing loans and borrowings	841	898	(57)
Total Current Liabilities	8,318	6,382	1,936
Non-Current Liabilities			
Provisions - Employee Entitlements	524	494	30
Provisions - Other	1,242	1,306	(64)
Interest-bearing loans and borrowings	3,218	2,802	416
Total Non Current Liabilities	4,984	4,602	382
TOTAL LIABILITIES	13,302	10,984	2,318
NET ASSETS	302,061	302,100	39
Equity			
Accumulated Surplus	124,145	136,571	12,426
Surplus for the Year	12,676	39	(12,637)
Asset Revaluation Reserve	159,820	159,820	-
Other Reserves	5,420	5,670	250
TOTAL EQUITY	302,061	302,100	39

Budgeted Standard Cash Flow Statement

For the year ended 30 June 2014

	Forecast 2012/2013 \$'000	Budget 2013-14 \$'000	Variance \$'000
Cash Flow From Operating Activities			
Rates & Charges	14,593	15,591	998
User charges and other fines	4,883	3,433	(1,450)
Grants	20,165	13,357	(6,808)
Interest	644	276	(368)
Net GST Refund/Payment	-	-	-
Payments to suppliers	(18,472)	(13,041)	5,431
Payments to employees	(12,365)	(11,680)	685
Net cash flow provided by operating activities	9,448	7,936	(1,512)
Cash flow from investing activities			
Payment for property, plant and equipment, infrastructure	(10,559)	(10,254)	305
Proceeds from sale of property, plant and equipment, infrastructure	1,337	351	(986)
Net cash used in investing activities	(9,222)	(9,903)	(681)
Cash flows from financing activities			
Trust funds and deposits	(179)	(323)	(144)
Finance costs	(278)	(275)	3
Proceeds from interest bearing loans and borrowings	500	500	-
Repayment of interest bearing loans and borrowings	(819)	(858)	(39)
Net cash provided by (used in) financing activities	(776)	(956)	(180)
Net increase/(decrease) in cash and cash equivalents	(550)	(2,923)	(2,373)
Cash and cash equivalents at the beginning of the financial year	13,616	13,066	(550)
Cash and cash equivalents at the end of the financial year	13,066	10,143	(2,923)

Budgeted Standard Capital Works Statement

For the year ended 30 June 2014

	Forecast 2012/2013 \$'000	Budget 2013-14 \$'000	Variance \$'000
Land	-	-	-
Buildings	3,405	4,920	(1,515)
Plant & Machinery	1,537	608	929
Roads & Paths	3,125	2,732	393
Bridges	1,637	863	774
Stormwater Network	252	452	(200)
Cultural	126	-	126
Furniture & Equipment	390	592	(202)
Library Materials	87	87	-
Total Capital Works	10,559	10,254	305
Represented by:			
Renewal	4,645	4,501	144
Upgrade	1,844	1,165	679
New Assets	4,070	4,588	(518)
Total Capital Works	10,559	10,254	305
Property, Infrastructure, Plant and Equipment movement Reconciliation Worksheet			
Total Capital Works	10,559	10,254	305
Contributed Assets - Rail Trail	16,000	-	16,000
Asset revaluation movement	1,153	-	1,153
Depreciation & amortisation	(7,423)	(7,797)	374
Written down value of assets sold	(1,641)	(351)	(1,290)
Net movement in property, infrastructure, plant and equipment	18,648	2,106	16,542

Budgeted Standard Income Statement (Alternate Format - Underlying Result)

For the year ended 30 June 2014

	Forecast 2012/2013 \$'000	Budget 2013-14 \$'000	Variance \$'000
Income			
Rates & Charges	14,639	15,646	1,007
Statutory fees and fines	576	598	22
User fees	2,180	2,056	(124)
Grants - Recurrent	3,802	6,192	2,390
Grants - Non-Recurrent	7,460	1,144	(6,316)
Contributions - Cash	59	56	(3)
Reimbursements	122	117	(5)
Other income	1,080	492	(588)
Total Income	29,918	26,301	(3,617)
Expenses			
Employee Benefits	12,380	11,513	867
Materials and Services	16,518	11,191	5,327
Depreciation and amortisation	7,423	7,797	(374)
Other Expense	271	279	(8)
Finance Costs (Interest)	337	336	1
Total Expenses	36,929	31,116	5,813
Underlying Surplus (deficit) for the period	(7,011)	(4,815)	2,196
Reconciliation to Income Statement			
<i>Proceeds from Sale of Fixed Assets</i>	1,337	351	(986)
<i>Less Carrying value of assets sold</i>	(1,641)	(351)	1,290
Capital Grants	3,954	4,521	567
Capital Contributions	36	225	189
Contributions - Non Cash	16,000	-	(16,000)
Special Charge Rate for Capital Projects	-	108	108
Operating Result as per Income Statement	12,675	39	(12,636)

Budgeted Reserves

For the year ended 30 June 2014

	Forecast 2012/2013 \$'000	Budget 2013-14 \$'000	Variance \$'000
Restricted Cash & Investments			
Statutory Reserves			
Public Open Space	358	383	25
Total Statutory Reserves	358	383	25
Discretionary Reserves			
Infrastructure Contributions - Parking	65	65	-
Infrastructure Maintenance Reserve	436	685	249
Infrastructure Maintenance Reserve New and Expanded Assets	1,500	1,500	-
Garbage Reserve	2,847	2,470	(377)
Coster Street Units Reserve	28	34	6
Shaw Avenue Redevelopment Reserve	44	44	-
Alexandra Community Leisure Centre	2	-	(2)
Road Maintenance Reserve	16	16	-
Yea Saleyards Reserve	75	80	5
Yea Caravan Park Reserve	14	12	(2)
Marysville Caravan Park Reserve	35	81	46
Defined Benefit Unfunded Superannuation Reserve	-	300	300
Total Discretionary Reserves	5,062	5,287	225
Total Reserves	5,420	5,670	250
Other			
Quarry Security - ANZ Guarantee	113	113	-
Building and Planning Fees received in advance	74	-	(74)
Deposits	562	293	(269)
General Trust Accounts	177	167	(10)
Provision for Employee Entitlements - Annual Leave	268	252	(16)
Provision for Employee Entitlements - LSL	-	98	98
Total Other	1,194	923	(271)
Total Restricted Cash and Investments	6614	6593	(21)
Current Assets - Cash & Cash Equivalents	13,066	10,143	(2,923)
Unrestricted Cash	6,452	3,550	(2,902)

APPENDIX B: STATUTORY DISCLOSURES

Appendix B presents information that the Act and the Regulations require to be disclosed in the Council's annual budget.

The Appendix includes the following budgeted information:

Rates and Charges Statutory Information

Statutory disclosures

1. Borrowings
2. Rates and charges
3. Differential rates

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Murrindindi Shire Council
Rates and Charges Statutory Information

ITEMS	Rate in the \$/cost per assessment		Variance		Amount raised		Variance	
	2012/2013	2013/2014	\$	%	\$		\$	%
					2012/2013	2013/2014		
					Forecast	Budget		
General	\$0.003100	\$0.003286	\$0.000186	6.00%	\$4,667,487	\$4,946,160	\$278,673	5.97%
Commercial	\$0.003100	\$0.003286	\$0.000186	6.00%	\$484,970	\$513,858	\$28,888	5.96%
Rural 1	\$0.002325	\$0.002464	\$0.000139	5.98%	\$2,657,194	\$2,813,745	\$156,551	5.89%
Rural 2	\$0.003100	\$0.003286	\$0.000186	6.00%	\$2,256,250	\$2,390,246	\$133,996	5.94%
Municipal Charge	\$258.00	\$274.00	\$16.00	6.20%	\$2,366,653	\$2,514,498	\$147,845	6.25%
Agreement in Lieu of Rates					\$56,721	\$58,139	\$1,418	2.50%
Supplementary Valuation - (pro-rata within year)					\$0	\$124,325	\$124,325	0.00%
SUB TOTAL					\$12,489,275	\$13,360,971	\$871,696	6.98%
Garbage	\$289.00	\$306.00	\$17.00	5.88%	\$1,730,729	\$1,840,590	\$109,861	6.35%
Recycling	\$71.00	\$75.00	\$4.00	5.63%	\$418,983	\$444,825	\$25,842	6.17%
TOTAL General Rates & Charges					\$14,638,987	\$15,646,386	\$1,007,399	6.88%
Other - Special Charge Projects								
Green Street	n/a	n/a	n/a	n/a	\$108,150	\$108,150	\$0	0.00%
TOTAL - Special Charge Projects					\$108,150	\$108,150	\$0	0.00%
TOTAL ALL RATES & CHARGES					\$14,747,137	\$15,754,536	\$1,007,399	6.83%

ITEMS	Number of assessment		Variance		Valuation Base \$		Variance	
	2012/2013	2013/2014	No.	%	CIV		\$	%
					2012/2013	2013/2014		
General	5976	5993	17	0.28%	\$1,476,593,000	\$1,505,076,000	\$28,483,000	1.93%
Commercial	476	475	-1	-0.21%	\$154,426,000	\$156,378,000	\$1,952,000	1.26%
Rural 1	1283	1287	4	0.31%	\$1,092,545,000	\$1,141,942,000	\$49,397,000	4.52%
Rural 2	1735	1740	5	0.29%	\$699,471,000	\$727,403,000	\$27,932,000	3.99%
TOTAL	9470	9495	25	0.26%	\$3,423,035,000	\$3,530,799,000	\$107,764,000	3.15%

BORROWINGS

ITEMS	2013/2014
Total amount borrowed by Council as at 30th June 2013	\$4,058,301
Add proposed borrowings for the year	\$500,000
Deduct amount proposed to be redeemed	(\$858,260)
Projected closing balance as at 30th June 2014	\$3,700,041

STATUTORY DISCLOSURES

BORROWINGS

	2012-13 \$	2013-14 \$
New borrowings (other than refinancing)	500,000	500,000
Debt redemption	819,066	858,260

THE PROPOSED RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED

Type of Property	2012-13 cents/\$CIV	2013-14 cents/\$CIV
General rate for rateable residential properties	0.3100	0.3286
General rate for rateable business properties	0.3100	0.3286
Differential rate for rateable Rural 1 properties	0.2325	0.2464
General rate for rateable Rural 2 properties	0.3100	0.3286

THE ESTIMATED AMOUNT TO BE RAISED BY EACH TYPE OF RATE TO BE LEVIED

Type of Property	2012-13 \$	2013-14 \$
Residential	4,667,487	4,946,160
Commercial	484,970	513,858
Rural 1	2,657,194	2,813,745
Rural 2	2,256,250	2,390,246
Agreement in Lieu of Rates (Power Station)	56,721	58,139
Total rates to be raised	10,122,622	10,722,148

THE PROPOSED PERCENTAGE CHANGE IN THE RATE IN THE DOLLAR FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THAT OF THE PREVIOUS FINANCIAL YEAR

Type of Property	2012-13 Change %	2013-14 Change %
Residential	0.71	6
Commercial	0.71	6
Rural 1	0.69	6
Rural 2	0.71	6

THE NUMBER OF ASSESSMENTS FOR EACH TYPE OF RATE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Property	2012-13	2013-14
Residential	5,976	5,993
Commercial	476	475
Rural 1	1,283	1,287
Rural 2	1,735	1,740
Total number of assessments	9,470	9,495

The basis of valuation to be used is the Capital Improved Value (CIV)

THE ESTIMATED TOTAL VALUE OF LAND IN RESPECT OF WHICH EACH TYPE OF RATE IS TO BE LEVIED, COMPARED WITH THE PREVIOUS YEAR

Type of Property	2012-13 \$	2013-14 \$
Residential	1,476,593,000	1,505,076,000
Commercial	154,426,000	156,378,000
Rural 1	1,092,545,000	1,141,942,000
Rural 2	699,471,000	727,403,000
Total	3,423,035,000	3,530,799,000

THE PROPOSED UNIT AMOUNT TO BE LEVIED FOR EACH TYPE OF CHARGE UNDER SECTION 162 OF THE ACT

Type of Charge	Per Rateable Property 2012-13 \$	Per Rateable Property 2013-14 \$
Municipal	258.00	274.00
Garbage - Kerbside collection	289.00	306.00
Recycling	71.00	75.00
Total	618.00	655.00

THE ESTIMATED AMOUNTS TO BE RAISED FOR EACH TYPE OF CHARGE TO BE LEVIED, COMPARED TO THE PREVIOUS YEAR

Type of Charge	2012-13 \$	2013-14 \$
Municipal	2,366,653	2,514,498
Garbage - Kerbside collection	1,730,729	1,840,590
Recycling	418,983	444,825
Total	4,516,365	4,799,913

THE ESTIMATED TOTAL AMOUNT TO BE RAISED BY RATES AND CHARGES

	2012-13 \$	2013-14 \$
Rates and charges	14,526,949	15,522,061
Supplementary rates (pro-rata within year)	112,038	124,325
Total	14,638,987	15,646,386

CHANGES WHICH MAY AFFECT ESTIMATED AMOUNTS RAISED BY RATES AND CHARGES

There are no known significant changes predicted. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes business land and vice versa

DIFFERENTIAL RATES

RATES TO BE LEVIED

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.3286 % (0.3286 cents in the dollar of CIV) for all rateable residential properties, commercial properties and Rural 2 properties
- A differential rate of 0.2464 % (0.2464 cents in the dollar of CIV) for all rateable Rural 1 properties (75 % of general rate)

The differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above. Murrindindi Shire Council believes the differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

RURAL 1 LAND

Rural 1 land is any rateable land which is not less than 40 hectares in area and shall include non-contiguous assessments within the Shire operated as a single farm enterprise.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services
- Recognition of the capital intensive nature of farming within the Shire and limited access to some services

The types and classes of rateable land within this differential rate are those having the characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries. The use of the land within this differential rate, in the case of improved land, is any use of land.

RURAL 2 LAND

There is no rating differential for land classified as Rural 2 land. Rural 2 land is any rural land that does not meet the criteria for Rural 1 land and is between 4 and 40 hectares in size.

APPENDIX C: CAPITAL WORKS PROGRAM

Appendix C presents a listing of the capital works projects that are scheduled to be undertaken during the 2013-14 financial year.

The capital works projects include works carried forward from the 2012-13 year and new works for 2013-14.

The capital works projects are grouped as follows:

1. Renewal
2. Upgrade
3. New works for 2013-14

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Total Grants	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
RENEWAL PROJECTS									
Buildings									
003075 - Council Offices Remodelling (A15321)	53,000								53,000
003136 - Yea Shire Hall (A15006)	13,000								13,000
003139 - Various Buildings Access Compliance	44,689								44,689
003142 - Kinglake Memorial Park - Renewal	14,000								14,000
003147 -Halls Project	392,000		314,000						78,000
003152 - Alexandra Senior Citizens Blinds - Renewal	6,000								6,000
003153 - CJ Dennis Hall - Renewal	16,000								16,000
003156 - Alexandra Senior Citizens Floor - Renewal	8,000								8,000
003158 - Eildon Township Projects	392,000		392,000						
003167 - Kinglake Services Centre - Renewal	10,261								10,261
003168 - Yea Grandstand - Renewal	10,000								10,000
003591 - Scout Hall Alexandra (A15003)	60,000	60,000							
003625 - Yea Swimming Pool	540,000		540,000						
003736 - Alexandra Swimming Pool	16,482	16,482							
003738 - Public Conveniences - Renewal	40,000								40,000
003442 - Eildon Transfer Station-New	31,400								31,400
Bridges									
006099 - Bridge / Component Renewal	863,283	238,283	625,000						

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Total Grants	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
RENEWAL PROJECTS									
Roads & Paths									
<i>003137 - Township Street Bins</i>	79,000								79,000
<i>(1) 006577 Yarck Streetscape Council Contribution</i>	20,000								20,000
<i>004521 - Gravel Roads - Resheeting</i>	833,500		833,500						
<i>004533 - Shoulder Resheeting Program</i>	25,000		25,000						
<i>004534 - Vegetation Projects</i>	71,000								71,000
<i>004539 - Sealed Road - Renewal & Major Patching</i>	215,000		215,000						
<i>004540 - Sealed Roads - Reseals</i>	627,977								627,977
<i>006299 - Footpath Renewal</i>	62,500								62,500
<i>006308 - Kerb Renewal</i>	57,385		50,000						7,385
TOTAL RENEWAL PROJECTS	4,501,477	314,765	2,994,500						1,192,212

(1) Total project cost of \$80,000 of which the Council contribution is \$20,000 and the balance anticipated to be funded by grants

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
NEW PROJECTS									
Buildings									
000531 - MCC Stage 2	253,268	253,268							
002445 - Landfill Capital Cell Construction	500,000	500,000							
002448 - Evaporation Pan	155,767	155,767							
003790 - Y Water Centre PI (993)	1,525,866	1,525,866							
003797 - RV Dump Sites	26,250								26,250
Drainage									
000149 - Yea Drainage Study Initiatives	250,000								250,000
006219 - Drainage - Network Expansion	117,000	100,000							17,000
Furniture and Equipment									
000252 - Document Management	200,000								200,000
000253 - Aerial Photography	60,000								60,000
000370 - Furniture & Equipment Purchases	76,371								76,371
000371 - Essential Safety Services System	100,000	100,000							
002447 - Installation of Weighbridge	116,000								116,000
003648 - Pools Capital Equipment Replacement	39,700								39,700
Library Materials									
003600 - Library Bookstock - Adult	62,956								62,956
003610 - Library Bookstock - Junior	24,044								24,044

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
NEW PROJECTS									
<i>Plant & Equipment</i>									
<i>003783 - Purchase Major Plant & Machinery</i>	198,378					142,248	56,130		
<i>003784 - Purchase of Passenger Vehicles</i>	409,625					357,752	51,873		
<i>Roads & Paths</i>									
<i>006243 - Bus Shelter Construction</i>	19,800								19,800
<i>006377 - Footpaths - Missing Links</i>	302,969	167,669							135,300
<i>006566 - Road Safety</i>	150,000		100,000						50,000
TOTAL NEW PROJECTS	4,587,994	2,802,570	100,000			500,000	108,003		1,077,421

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
UPGRADE PROJECTS									
Buildings									
000552 - Strath Creek Community Hall	11,994	11,994							
002449 - Landfill Design	50,000	50,000							
003052 - Yea Saleyards Development	42,000				42,000				
003074 - Yea Shire Hall - Upgrade	525,630	525,630							
003146 - UGFM Building - Upgrade	4,000								4,000
003155 - Kinglake Comm Centre - Upgrade	9,000								9,000
003402 - Eildon Transfer Station- Upgrade	21,000								21,000
003403 - Yea Transfer Station - Upgrade	21,000								21,000
003412 - Kinglake Transfer Station - Upgrade	10,500								10,500
003583 - Alexandra Leisure Centre	75,000	75,000							
003409 - Transfer Station Yea - New	15,700								15,700
003441 - Kinglake Transfer Station- New	26,200								26,200
Drainage									
006417 - Drainage Upgrade- trouble spots	10,000								10,000
006575 - Stormwater Quality Improvements	25,000								25,000
006576 - Flood Levee Buxton	50,000								50,000
Roads & Paths									
006121 - Urban Access Improvements - Inclusiveness Project	56,583	56,583							

Capital Works Program 2013-14									
PROJECT DETAILS	2013-14 Proposed Budget	C/fwd	Grant	Contributions	Reserve	Loan	Asset Sales	Insurance	Operations
UPGRADE PROJECTS									
<i>006297 - Green Street</i>	211,151	211,151							
TOTAL UPGRADE PROJECTS	1,164,758	930,358			42,000				192,400
TOTAL CAPITAL WORKS	10,254,229	4,047,693	3,094,500		42,000	500,000	108,003		2,462,033

Capital Exp.- Budget - 2012/13	10,239,815	999,625	4,036,232	308,150	850,000	500,000	288,588		3,257,220
Capital Exp.- Budget - 2011/12	11,838,538	1,352,503	3,769,653	308,150	635,658	900,000	284,556	1,764,329	2,823,689
Capital Exp.- Budget - 2010/11	17,807,386	3,451,670	5,065,552	266,650	566,532	900,000	360,625	4,417,133	2,779,224
Capital Exp.- Budget - 2009/10	17,624,970	1,709,439	5,231,027	144,500	506,682	500,000	315,589	5,912,400	3,305,333
Capital Exp.- Budget - 2008/09	6,528,458	505,540	1,061,444	1,002,380	234,252	750,000	316,643		2,658,199

APPENDIX D: FEES AND CHARGES

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Administration Charges			
Photocopy Charges - A4 Black & White	Per copy	0.80	0.30
Photocopy Charges - A4 Black & White - double sided	Per double sided copy	-	0.60
Photocopy Charges - A4 Colour	Per copy	1.00	0.60
Photocopy Charges - A4 Colour - double sided	Per double sided copy	-	1.20
Photocopy - A3 Black & White	Per copy	0.90	0.60
Photocopy - A3 Black & White - double sided	Per double sided copy	-	1.20
Photocopy - A3 Colour	Per copy	-	1.20
Photocopy - A3 Colour - double sided	Per double sided copy	-	2.40
Photocopy - AO B&W Photocopies	Per copy	7.00	7.70
Photocopy - A1 B&W Photocopies	Per copy	6.00	6.60
Photocopy - A2 B&W Photocopies	Per copy	4.90	5.40
Photocopy Charges - Planning Photo A3	Per copy	1.00	1.00
Photocopy – Planning – A4 colour	Per copy	-	1.20
Photocopy – Planning – A3 colour	Per copy	-	2.40
Freedom of Information Request - Statutory (photocopying additional)	Per application	25.10	25.10
Freedom of Information requests - labour	\$5.00 per qtr hour	22.00	\$5 per qtr hour
Freedom of Information requests - B & W photocopy (A4)	Per copy	0.80	0.30
Fee for dishonoured direct debits and cheques	Per transaction	-	32.00
Sale of Yea History Book	Per book	31.00	31.00
General - Rates etc.			
Land Information Certificate Receipt	Per certificate	20.00	20.00
Fee for street number changes	Per application	-	\$9.50 per qtr hour
Fee for re-issue of rate notice request	Per notice issued	-	10.50
Streets & Open Space			
A frame sign	Per sign for 2 years	53.00	54.50
Assets & Development			

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Works Permit (Easement Drain Stormwater Connection)	Per permit	40.00	41.00
Drainage Point of Discharge information (BCA Scheduled fee)	Per information certificate	58.15	59.70
Works Maintenance Bonds (Refundable)		5% of Cost of works	5% of Cost of works
Checking Engineering Plans	Per application	0.75% of value of works	0.75% of value of works
Supervision Fees of Works	Per application	2.5% of value of works	2.5% of value of works
Municipal Roads <50kph			
Major Works (A)	Per application	250.60	258.00
Major Works (B)	Per application	62.70	65.00
Minor Works (A)	Per application	144.10	148.00
Minor Works (B)	Per application	62.70	65.00
Municipal Roads >50kph			
Major Works (A)	Per application	563.90	581.00
Major Works (B)	Per application	313.30	323.00
Minor Works (A)	Per application	144.10	148.00
Minor Works (B)	Per application	62.70	65.00
(A) On Roadway, shoulder or pathway			
(B) Not on Roadway, shoulder or pathway			
Driveway crossings and service connections are generally considered as minor works			
Building			
<u>Domestic Building Applications:</u>			
Dwellings additions / alterations			
Up to \$40,000	Per permit	419.00	430.00
Up to \$120,000 in value (4 inspections)	Per permit	-	-
Up to \$136,000 in value (4 inspections)	Per permit	748.00	766.70
Over \$120,000 in value (4 inspections)	Per permit	-	-
Over \$136,000 in value (4 inspections)	Per permit	\$cost / 200 + gst	\$cost / 200 + gst
New Dwellings			
Up to \$200,000	Per permit	-	-
Up to \$226,000	Per permit	1246.00	1274.00
Over \$200,000	Per permit	-	-
Over \$226,000	Per permit	\$cost/200 +	\$cost/200 +

Fees & Charges - 2013-14	Ref	2012-13	2013-14
		gst	gst
e.g. cost of works new dwelling \$250,000 / 200 = \$1,250 + gst + \$30 Lodgement fee + government levy			
Shed / Carport / Verandas	Per permit	419.00	429.50
Sheds over 50m ²	Per permit	566.00	580.00
Swimming Pools	Per permit	566.00	580.00
Re-stumping	Per permit	283.00	290.00
Underpinning	Per permit	283.00	290.00
Demolition Permits			
- Dwellings	Per permit	292.00	300.00
- Commercial / Industrial up to 200m ²	Per permit	566.00	580.00
Fences	Per permit	227.00	232.50
Commercial Building Applications:			
as per AIBS Guidelines 4 (\$cost / 2000 + V cost)			
e.g. cost of works \$250,000 / 2000 = \$125, V\$250,000 = \$500, \$125 + \$500 = \$625 x 4 = \$2,500 + GST + \$30 Lodgement fee + govt. levy		as per AIBS Guidelines 4(\$cost/2000 +Sqrt\$cost)	as per AIBS Guidelines 4(\$cost/2000+ Sqrt\$cost)
Construction value \$100,000	Per application	1611.39	1611.39
Construction value \$250,000	Per application	2760.00	2760.00
Building Commission's Operations Levy			
Domestic Building Permits - where value of works is greater than \$10,000	Levy per permit	0.128 % of \$	0.128% of \$
Commercial Building Permits - where value of works is greater than \$10,000	Levy per permit	0.128 % of \$	0.128% of \$
Extension of Time	Per application	187.00	190.00
Amendment to Permit	Per application	62.00 to 249.00	63.00 to 255.00
Inspection of dwelling - relocation (plus deposit \$50.00)	Per application	396.00	405.00
Inspection Fees - expired permits - final certificate required	Per application	187.00	190.00
Copy of Plans- (Dwellings)	Per set	49.00	50.00
Copy of Plans- (Commercial/Industrial)	Per set	75.00	76.80
Building Permit Search Fee	Per search	68.00	70.00
Modification to sitting requirements	Per application	230.00	235.00
Application to build over easement	Per application	187.00	190.00
Building Information Certificate	Per certificate	46.45	47.50
Solicitor's Inquiries	Per inquiry	46.45	47.50
Complex Property Inquiry - Commercial/Industrial	Per inquiry	74.80	76.50
Building Control Lodgement Fees (Domestic & Commercial)	Per lodgement	46.45	47.50

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Health			
Septic Tank Fees domestic	Per permit	450.00	461.00
Septic Tank Alteration	Per permit	250.00	255.50
Septic Tank Fees commercial	Per permit	450.00	461.00
Food Premises Registration (New categories)			
Category 3	Per registration	147.00	151.00
Category 2	Per registration	261.00	268.00
Category 1	Per registration	329.00	337.00
Prescribed Accommodation Registration			
Level 1 - up to 25 beds	Per registration	124.00	127.00
Level 2 - 26 to 50 beds	Per registration	170.00	174.00
Level 3 - 51 to 74 beds	Per registration	227.00	233.00
Level 4 - 75 to 100 beds	Per registration	283.00	290.00
Level 5 - 101 to 125 beds	Per registration	340.00	349.00
Hair Dressers Registration	Per registration	147.00	151.00
Skin Penetration Registration	Per registration	147.00	151.00
Caravan Parks Registration - per site	Per site registration	2.50	2.60
Transfers - Health	Per transfer	130.00	133.00
Inspections - Health	Per inspection	130.00	133.00
Flu shots to external organisations	Per shot	17.00	17.50
Local Laws			
Disabled Parking Permits	Per permit	5.50	5.60
Animal Impoundment Fees (Daily)			
Dog	Per dog	68.00	70.00
Dog (Pensioner owner)	Per dog	41.00	42.00
Cattle - first	Per head	74.00	76.00
Goats & Pigs	Per head	40.00	41.00
Horses	Per head	74.00	76.00
Sheep Pound	Per head	20.00	20.50
Each additional animal	Per head	3.00	3.10
Sustenance	Per head	17.00	17.40
All other animals (birds & poultry)	Per head	1.50	1.60
- sustenance	Per head	1.20	1.20
Animal Registrations			

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Dog Tag Replacement Fee	Per tag	3.30	3.40
Cat Tag Replacement Fee	Per tag	3.30	3.40
Dog/cat registration - not de sexed	Per dog/cat	106.00	108.00
Dog/cat registration - not de sexed (pensioner)	Per dog/cat	53.00	54.00
Dog/cat Registration - De sexed	Per dog/cat	35.00	36.00
Dog/cat Registration - De sexed (pensioner)	Per dog/cat	18.00	18.00
Guide dog registration & re-registration	Per dog	No charge	No charge
Restricted breeds/Declared Animals	Per animal	198.00	203.00
Planning Charges			
Advertising fee			
Public notice in paper (to be inserted by Council)	Per notice	119.00	122.00
Public notice on site (when erected for applicant)	Per notice	73.00	75.00
Admin. Charge	Per notice	36.00	37.00
Satisfaction Matters			
Satisfaction matters - As prescribed in regulation			
Assessing a Plantation Development Notice	Per assessment	125.00	128.50
Assessing a Timber Harvesting Plan	Per assessment	125.00	128.50
Subdivision Certification Fees			
Public Open Space Contributions		5% of land value	5% of land value
Preparation of Engineering Plans By Council	Per set	3.5% of works value	3.5% of works value
Planning Certificates			
Planning Certificates - As prescribed in regulation	Per certificate	18.20	18.20
Fast Tracking of Planning Certificates	Per certificate	36.40	36.40
Planning Fees			
Shed, tree removal	Per application	102.00	102.00
House \$10,000 - \$100,000	Per application	239.00	239.00
House > \$100,000	Per application	490.00	490.00
Building works \$10,001 - \$250,000	Per application	604.00	604.00
Building works >\$250,001 - \$500,000	Per application	707.00	707.00
Building works >\$500,001	Per application	815.00	815.00
2 lot subdivision	Per application	386.00	386.00

Fees & Charges - 2013-14	Ref	2012-13	2013-14
other subdivision	Per application	781.00	781.00
change in use	Per application	502.00	502.00
creation of easement	Per application	404.00	404.00
Section 173 Agreements			
Administrative fee	Per agreement	118.50	121.50
Applicant must also pay the full cost of assessment of a Section 173 agreement by council's solicitors			
Planning Permit / Consent Fees			
Planning Consents	Per application	102.00	102.00
Extension of time for Planning Permit & Consents	Per application	126.50	130.00
Approval of Endorsed Plan/s	Per approval	126.50	130.00
Amendment of Endorsed Plan/s	Per amendment	126.50	130.00
Planning Permit / Consent archive search fee	Per item	68.00	70.00
Planning Scheme Amendments			
Amendments - As prescribed in regulations			
When an independent panel report is required, the proponent must pay full panel charges for the hearing and panel report			
Planning Enforcement			
Planning enforcement - As prescribed in regulation			

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Community Services			
Children's Services			
Family Day care - \$5 paid to carers, \$0.60 retained by Council	Per child per hour	\$6.00-\$9.00	\$6.50-\$10.00
Baby Capsule Loan Receipt - fee	Per item	30.00	30.00
Baby Capsule Loan Receipt - deposit	Per item	20.00	20.00
Community Bus rental per day			
- Not for Profit	Half day	64.00	66.50
- Not for Profit	Full day	108.00	112.00
- Business	Half day	108.00	-
- Business	Full day	217.00	-
Refundable Bond		50.00	50.00
HACC charges			
Cheviot Planned Activity Group			
- Low Income	Per service	8.60	7.10
- Medium Income	Per service	8.60	7.10
- High Income (Core)	Per service	11.40	12.60
- High Income (High Care)	Per service	16.05	17.70
Allied Health Support			
- Low Income	Per consultation	8.80	9.30
- Medium Income	Per consultation	13.50	14.20
- High Income (Core)	Per hour	89.65	93.80
Food Services (Meals)			
- Low Income	Per meal	8.60	8.50
- Medium Income	Per meal	8.60	8.50
- High Income	Per meal	14.85	15.50
Home Care			
- Low Income	Per hour	6.05	5.70
- Medium Income	Per hour	13.90	14.20
- High Income	Per hour	30.40	30.90
Property Maintenance			
- Low Income	Per hour	11.25	11.40
- Medium Income	Per hour	16.75	17.00
- High Income	Per hour	44.25	44.90
Personal Care			
- Low Income	Per hour	4.25	4.30
- Medium Income	Per hour	8.25	8.50
- High Income	Per hour	32.75	35.30
Respite Care			
- Low Income	Per hour	3.00	2.80
- Medium Income	Per hour	4.05	4.20
- High Income	Per hour	29.75	31.30

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Respite Care in home overnight			
- Low Income	Per 10 hours	15.60	15.90
- Medium Income	Per 10 hours	19.85	20.25
- High Income	Per 10 hours	138.75	141.60
Nursing			
- Low Income	Per visit	3.35	3.50
- Medium Income	Per visit	29.00	30.60
- High Income	Per visit	78.70	85.90
Cheviot Program - Social Support		8.50	8.70
PRIVATE CLIENTS - AGED AND DISABILITY SERVICES			
Home Care, Personal Care and Respite Care			
Mon - Fri - 6am - 6pm	Per hour	42.20	43.05
Mon - Fri - outside above hours - and Saturday (first 2 hours)	Per hour	50.30	51.35
Mon - Fri - outside above hours - and Saturday (hours thereafter)	Per hour	59.30	60.50
Sunday all day	Per hour	66.05	67.40
Public Holidays	Per hour	69.20	70.60
Travel rate	Per hour	42.20	43.05
Travel cost	Per kilometre	1.30	1.33
Home Maintenance			
Mon - Fri 6am - 6pm	Per hour	56.05	57.20
Mon - Fri (outside above hours)	Per hour	60.95	62.20
Travel rate	Per hour	41.80	42.65
Travel cost	Per kilometre	1.39	1.42
Food Services (Meals)	Per meal	14.90	15.20
Cheviot Social Support			
- High	Per hour	21.70	22.15
- Core Meal	Per meal	14.90	15.20
Case Management	Per case	102.45	104.55

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Swimming Pools			
Admissions			
Adults	Per adult	5.50	5.50
Children	Per child	4.50	4.50
Family	2 Adults + 1 or more children	10.30	11.00
Seasons Tickets *			
Senior	Per person	75.00	75.00
Junior / Concession	Per person	50.00	52.00
1 Adult and 1 Dependent Child		75.00	78.00
1 Adult and 2 or more Dependent Children		120.00	125.00
2 Adults with 1 or more Dependent Children		145.00	150.00
* Season Tickets for Public Hours Only			
Multi Pass- Adult	Per adult - 10 visits	35.00	36.00
Multi Pass- Child	Per child - 10 visits	28.00	29.00
School Fees			
Schools/all private hirers	Per hour	29.90	35.00
Public Hire Facilities			
Yea Shire Hall Hire (New Charging system)			
Commercial	Per 1/2 day	111.00	\$113.00
Commercial	Per Full day	225.00	\$226.00
Bond	Per rental period	225.00	\$226.00
Non commercial	1/2 day	56.00	\$57.00
Non commercial	Full day	111.00	\$114.00
Bond	Per rental period	111.00	\$114.00
Public Liability Insurance	Per hire	30.00	\$30.00
Yea Chambers (New Charging system)			
Commercial	Per 1/2 day	56.00	\$57.00
Commercial	Per Full day	111.00	\$114.00
Bond	Per rental period	111.00	\$114.00
Non commercial	Per 1/2 day	27.00	\$28.00
Non commercial	Per Full day	56.00	\$56.00
Bond	Per rental period	56.00	\$56.00
Public Liability Insurance	Per hire	30.00	\$30.00

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Alexandra Shire Hall Charges			
Commercial	1/2 day	111.00	\$113.00
Commercial	Full day	225.00	\$226.00
Bond	Per rental period	225.00	\$226.00
Non commercial	1/2 day	56.00	\$57.00
Non commercial	Full day	111.00	\$114.00
Bond	Per rental period	111.00	\$114.00
Piano Hire Fee	Per hire	111.00	\$114.00
Public Liability Insurance - per session of Hire	Per hire	30.00	\$30.00
Gallipoli Park Precinct - Marysville Community Centre			
<i>* Denotes rate for Murrindindi Shire Council Community Groups and Residents</i>			
Community Room 3 (Room Only)	Per Half Day	\$200 / \$100*	\$200 / \$100*
Community Room 3 (Room Only)	Per Whole Day	\$300 / \$150*	\$300 / \$150*
Community Room 3 (Room Only)	Extra Week Day	\$200 / \$100*	\$200 / \$100*
Community Room 3 (Room Only)	Weekend	\$500 / \$250*	\$500 / \$250*
Community Room 3 + Kitchen	Half Day	\$250 / \$125*	\$250 / \$125*
Community Room 3 + Kitchen	Whole Day	\$350 / \$175*	\$350 / \$175*
Community Room 3 + Kitchen	Extra Week Day	\$250 / \$125*	\$250 / \$125*
Community Room 3 + Kitchen	Weekend	\$600 / \$300*	\$600 / \$300*
Hard Court - Sport	Half Day	\$250 / \$125*	\$250 / \$125*
Hard Court - Sport	Whole Day	\$350 / \$175*	\$350 / \$175*
Hard Court - Sport	Extra Week Day	\$250 / \$125*	\$250 / \$125*
Hard Court - Sport	Weekend	\$600 / \$300*	\$600 / \$300*
Hard Court - Other (includes installation of carpet flooring)	Half Day	\$850/\$425*	\$850/\$425*
Hard Court - Other (includes installation of carpet flooring)	Whole Day	\$950 / \$475*	\$950 / \$475*
Hard Court - Other (includes installation of carpet flooring)	Extra Week Day	\$250 / \$125*	\$250 / \$125*
Hard Court - Other (includes installation of carpet flooring)	Weekend	\$1200 / \$600*	\$1200 / \$600*
Hard Court - Sport - + Kitchen	Half Day	\$300 / \$150*	\$300 / \$150*

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Hard Court - Sport - + Kitchen	Whole Day	\$400 / \$200*	\$400 / \$200*
Hard Court - Sport - + Kitchen	Extra Week Day	\$300 / \$150*	\$300 / \$150*
Hard Court - Sport - + Kitchen	Weekend	\$700 / \$350*	\$700 / \$350*
Hard Court - Other - + Kitchen	Half Day	\$900 / \$450*	\$900 / \$450*
Hard Court - Other - + Kitchen	Whole Day	\$400/\$200*	\$400/\$200*
Hard Court - Other - + Kitchen	Extra Week Day	\$300 / \$150*	\$300 / \$150*
Hard Court - Other - + Kitchen	Weekend	\$700/\$350*	\$700/\$350*
Change Rooms	Half Day	\$50 / \$25*	\$50 / \$25*
Change Rooms	Whole Day	\$100 / \$50*	\$100 / \$50*
Change Rooms	Extra Week Day	\$50 / \$25*	\$50 / \$25*
Change Rooms	Weekend	\$150 / \$75*	\$150 / \$75*
Community Room 1 + Kitchen	Half Day	\$350 / \$175*	\$350 / \$175*
Community Room 1 + Kitchen	Whole Day	\$450 / \$225*	\$450 / \$225*
Community Room 1 + Kitchen	Extra Week Day	\$350 / \$175*	\$350 / \$175*
Community Room 1 + Kitchen	Weekend	\$800 / \$400*	\$800 / \$400*
Community Room 2 + Kitchen + Deck	Half Day	\$500 / \$250*	\$500 / \$250*
Community Room 2 + Kitchen + Deck	Whole Day	\$600 / \$300*	\$600 / \$300*
Community Room 2 + Kitchen + Deck	Extra Week Day	\$500 / \$250*	\$500 / \$250*
Community Room 2 + Kitchen + Deck	Weekend	\$1100 / \$550*	\$1100 / \$550*
Community Room 1 + 2 + Kitchen + Deck	Half Day	\$700 / \$350*	\$700 / \$350*
Community Room 1 + 2 + Kitchen + Deck	Whole Day	\$800 / \$400*	\$800 / \$400*
Community Room 1 + 2 + Kitchen + Deck	Extra Week Day	\$700 / \$350*	\$700 / \$350*
Community Room 1 + 2 + Kitchen + Deck	Weekend	\$1500 / \$750*	\$1500 / \$750*
Weddings - Community Room 1 + 2 + Kitchen	Per hire	1500.00	1500.00
Key Bond	Per key	100.00	100.00
Booking Fee / Bond	Per booking	\$100 / \$1000	\$100 / \$1000
Additional Cleaning charge	Per hire as	\$50 an hour	\$50 an hour

Fees & Charges - 2013-14	Ref	2012-13	2013-14
	required		
Rubbish Charge	Per hire as required	\$15 a bin	\$15 a bin
Library Charges			
Murrindindi Library - Photocopy Charges - A4 Black & White	Per copy	0.80	0.30
Murrindindi Library - Photocopy Charges - A4 Black & White - double sided	Per double sided copy	-	0.60
Murrindindi Library - Photocopy Charges - A4 Colour	Per copy	1.00	0.60
Murrindindi Library - Photocopy Charges - A4 Colour - double sided	Per double sided copy	-	1.20
Murrindindi Library - Photocopy - A3 Black & White	Per copy	-	0.60
Murrindindi Library - Photocopy - A3 Black & White - double sided	Per double sided copy	-	1.20
Murrindindi Library - Photocopy - A3 Colour	Per copy	-	1.20
Murrindindi Library - Photocopy - A3 Colour - double sided	Per double sided copy	-	2.40
Murrindindi Library - Inter Library Loan Fees (Non Academic Library)	Per item	20.00	10.00
Murrindindi Library - Academic Library Loan Fees	(\$10 + \$16.50) Per item	-	26.50
Murrindindi Library Overdue Fees	Per day per item	0.30	0.25
Murrindindi Library Reimbursement Lost Item	Per Item	\$5 plus book cost	Item cost
Murrindindi Library Internet Printing - A4 Black & white	Per page	1.00	0.30
Murrindindi Library Internet Printing - A4 colour	Per page	-	0.60
Murrindindi Library Internet Printing - A3 Black & white	Per page	-	0.60
Murrindindi Library Internet Printing - A3 Colour	Per page	-	1.20
Saleyards			

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Yea Saleyard Agent Fees	Per head	0.35	0.45
Yea Saleyard Fees - Cow & Calf	Per head	7.70	8.20
Yea Saleyard Fees - Cattle	Per head	6.60	7.40
Yea Saleyard Fees - Bulls	Per head	8.30	9.00
Yea Saleyard Fees - Scanning	Per head	2.00	2.00
Yea Post Breeder Tags	Per head	11.00	30.00
Yea Non-Sale Day Fee (Private)	Per head	1.00	1.00
Yea Non-Sale Day Fee (Agent)	Per annum	150.00	250.00
WASTE			
Transfer Station & Tipping Fees			
Commercial			
Commercial/Business Waste (including compacted waste)	per cubic metre	52.00	84.00
Shire Residents and Ratepayers			
Municipal/Residential Waste – all kinds	per cubic metre	29.00	33.00
Loose Garbage Bags	per bag	5.00	5.00
Asbestos cement sheet (direct to landfill) - wrapped - max 10m2 per day, no commercial disposal	per square meter		10.00
Car Tyre	per cubic metre	7.00	8.00
Motor Cycle Tyre	each	4.00	4.00
4wd / Light truck tyre	each	9.00	10.00
Truck Tyre	each	23.00	25.00
Tractor Tyre	each	68.00	80.00
Earthmover Tyre	each	119.00	160.00
Tyre dirty	each	-	add \$4.00 per tyre
Tyre with rim	each	-	add \$4.00 per tyre
Greenwaste Cuttings	per cubic metre	12.00	13.00
Natural timber >25cm diameter	per metre	-	2.00
Comingled Recyclables (Commercial)	per cubic metre	9.00	10.00
Comingled Recyclables (Residential)	per cubic metre	0.00	0.00
Recycle Cardboard paper - commercial	per cubic metre	9.00	10.00
Recyclable Cardboard paper - Residential	per cubic metre	0.00	free

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Cars - tyres removed	per vehicle	34.00	35.00
Waste Motor Oil	per litre	0.00	0.00
Domestic Gas Bottle - small	per bottle	6.00	6.00
Domestic Gas Bottle - medium	per bottle	8.00	8.00
Domestic Gas Bottle - large	per bottle	14.00	15.00
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean) - less than 20 litres.	Per container	5.00	6.00
Plastic Chemical Containers - not eligible for "DrumMuster" collection (either unsuitable or unclean) - more than 20 litres.	Per container	7.00	8.00
Mattress - any size	per item	-	25.00
Couch - 1 seat	per item	-	25.00
Couch - 2/3 seat	per item	-	35.00
White Goods	per item	No charge	No Charge
Car Batteries	per item	No charge	No Charge
Scrap Steel	per item	No charge	No Charge
TV's, computers, peripherals	per item	No charge	No Charge
Non-Shire Residents and Ratepayers			
Construction/Demolition material (Residential)	per cubic metre	70.00	65.00
Municipal/Residential Waste	per cubic metre	57.00	65.00
Loose Garbage Bags	per bag	10.00	10.00
General garbage - 0.25m ³ - e.g. 240 lt bin	per cubic metre	14.00	17.00
General garbage - 0.5m ³ - e.g. car boot	per cubic metre	29.00	33.00
General garbage - 2m ³ - e.g. tandem trailer at water level	per cubic metre	114.00	130.00
Asbestos cement sheet (direct to landfill) - wrapped - max 10m ² per day, no commercial disposal	per square meter	-	30.00
Car Tyre	per cubic metre	10.00	11.00
Motor Cycle Tyre	each	7.00	7.00
4wd/ Light Truck Tyre	each	14.00	16.00
Truck Tyre	each	45.00	45.00
Tractor Tyre	each	102.00	102.00
Earthmover Tyre	each	182.00	182.00
Tyre dirty	each	-	add \$4.00 per tyre
Tyre with rim	each	-	add \$4.00 per tyre

Fees & Charges - 2013-14	Ref	2012-13	2013-14
Greenwaste	per cubic metre	23.00	25.00
Natural timber >25cm diameter	per metre	-	4.00
Recyclables (Commercial)	per cubic metre	13.00	14.00
Recyclables (Residential)	per cubic metre	13.00	13.00
Recycle Cardboard paper (residential)	per cubic metre	18.00	19.00
Recycle Cardboard paper (commercial)	per cubic metre	18.00	19.00
Car body	per vehicle	68.00	70.00
Waste Motor Oil	per litre	0.00	1.00
Domestic Gas Bottle - small	per bottle	8.00	10.00
Domestic Gas Bottle - medium	per bottle	12.00	15.00
Domestic Gas Bottle - large	per bottle	18.00	22.00
Plastic Chemical Containers - not eligible for "DrumMuster" (either unsuitable or unclean).	Per container	10.00	10.00
Plastic Chemical Containers - not eligible for "DrumMuster" (either unsuitable or unclean).	Per container	14.00	15.00
Mattress - any size	per item	-	50.00
Couch - 1 seat	per item	-	50.00
Couch - 2-3 seat	per item	-	70.00
White Goods	per item	No charge	No Charge
Car Batteries	per item	No charge	No Charge
Scrap Steel	per item	No charge	No Charge
TV's, computers, peripherals	per item	No charge	No Charge

End of Murrindindi Shire Council Budget Report